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'to resume to agree political

Andrel Sakharov, the Soviet dissident released from internal exile last week, bas said he would resume his advocacy of human rights in the Soviet Union when he re-

activism'

turns to Moscow next week. He said that in a conversation with Soviet leader Mikhail Gorbachev last Tuesday no demands had been made that he curtail his politi-cal activities. Page 2

Shuitz to meet ANC

US Secretary of State George Shultz will meet the president of the African National Congress, the anti-apartheid guerrilla group, in Washington next month. Page 2

Bombs hit Lima

Alan Garcia called on national television for a "great national effort" the previous week. The French
the previous week. The crawling over you be the only unplease production. The gets. No one was injured in the at-

French rail strikes

A third day of strikes by French railwaymen unhappy with working conditions and a new salary scale disrupted train services across the country. Drivers on the Paris Metro said they will go on strike today fol-lowing a breakdown in talks with

Fighting in Chad

Chad said troops loyal to former Chadian rebei leader Goukouni Oueddei killed 400 Libyan soldiers and imprisoned four tank crews in fierce fighting in the country's north west. Libya denied it was fighting in Chad. Page 3

Iran to retaliate Iran said it will shell Iraqi military and industrial areas for 24 hours in retaliation for an Iraqi air raid on-its western city of Bakhtaran dur-ing which Tehran says more than 80 people were killed.

Kaunda's son dies

A summit of southern Africa's six without a communique after the death of a son of Zambian President Kenneth Kaunda, the sum-

Rome budget passed

The Italian Senate approved the Government's 1987 budget which aims to limit the state sector borrowing requirement to about L108,000bn (\$71ba). The Finance Bill was passed by the Chamber of Deputies last month. Page 2

India border accord

India and Pakistan pledged not to support terrorists and agreed to step up military co-operation along their common border after two days of talks in Lahore, Pakistan. The talks addressed principally the alleged Pakistani encouragement for Sikh extremists in India's Punjab YE ROLL state. Page 3

Luii in Tripoli

TOTAL TOTAL The north Lebanon port of Tripoli was said to be quiet but tense after a 36-hour gun battle between Syrian troops and the pro-Iranian Sunni Moslem Tawheed militia left 30 people dead.

Dutch protest

About 30 Dutch protesters chained themselves to the perimeter fence of the Borssele nuclear power plant in southern Holland in a demonstration calling for an end to nu-clear power in the country.

Forgetful forgers

Bank tellers in the Belgian town of Termoade alerted police after discovering fake BFr 500 (\$12) notes. The forgers had omitted to include the signature of the national bank's

Sakharov Gatt fails plan

Postersu summary

GATT has failed to agree on a pro-gramme for the global trader-lib-eralising talks agreed at last Sep-tember's meeting in Uruguay. It will try again in the second half of January to prepare a schedule for negotiations to start at the beginning of February, Page 14

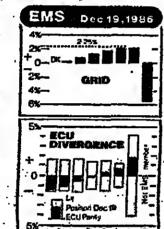
for talks

AUTOPHON and Hasler, Switzer-land's two biggest telecommunications companies, will merge ia June. The new enterprise will have annual sales of close to SFr 2bn (\$1.17bn). Page 17

MAGNETI MARELLL Fiat car components subsidiary, is to raise L321.2bn (\$230.7m) by means of an issue of equity and bonds on the Mi-lan bourse. Page 17

Eight bombs exploded in Lima, cap-ital of Peru, hours after President with the sharp fluctuations seen in name of the leftist Tampac Amaru riots. The D-Mark was a little firm-Revolutionary Movement was er against the US dollar but this found daubed on walls at four targets. No one was injured in the atstrain on the weaker members of

krone and the Belgian franc. The krone remained the weakest currency at 60 per cent of its maximum divergence spread compared with 57 per cent the previous week.



The chart shows the two constraints on European Monetary System ex-change rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lim) may move more than 2% per cent. The lower chart gives each curreney's divergence from its central rate against the European Curren-cy Unit (ECU), itself a basket of Eu-

RENAULT, French state-owned vehicles group, is considering a move into Brazil in the wake of the recently announced merger of the Brazilian and Argentinian operations of Volkswagen of West Ger-many and Ford of the US. Page 16 SPEICHIM, French chemical plant builder controlled by Spie Battg-nolles, faces heavy losses this year

that will entirely wipe out its capital base. Page 17 EGYPT has set safety rules, including a \$10m insurance requirement,

for nuclear-powered vessels using the Suez Canal.

ISRAEL'S four major banks are to write off \$20m of the \$65m owed to

them by the virually bankrupt Bet Shemes Engines aero-engine mak-ASEA of Sweden has won an order worth \$350m for equipment to

transmit power from Quebec to north-east US. Page 3 UNLISTED Securities Market share turnover in London has unexpectedly risen since the Big Bang deregulation in October. It had been thought that post-deregulation competitiveness would lead to grea-ter concentration on the shares of

bigger companies. Page 7 **EEC** industry ministers are likely to agree today on freer competition in

public supply purchasing. Page 2 INDIA is planning to increase its

output of pharmaceuticals. Page 3 UK TAXATION rules are biased against exporters and a disincentive to overseas investment and

Students attempt to kindle flame of Chinese protest | SGS and THOUSANDS of students, buddled view of the biggest public demontogether against the cold of a strations since the Cultural Revolu-

together against the cold of a Shanghai winter's night yesterday monstrations for freedom and democracy, ignoriag police attempts to move them on and proclaiming "the Chinese people will not be

As the protests moved into their third night there were signs of fray-ing tempers on both sides. Police arrested at least seven students outside City Hall, and students beat up 31 policemen and broke into municipal government offices, according to a Chinese news agency report. This latest turn of events in the succession of student protests poses

1970s. Diplomats in both Shanghai and Peking suspect the protests could lead to increased tension within the leadership. Deng has argued that political reform is crucial to the success of his economic reforms although it is far from clear whether his idea of political change coincides with the students' ideas.

More conservative ideologues within the party, on the other hand, are certain to call for more emphasis on ideological education and could cite the student demonstrations as evidence that Deng's reforms have gone too far too soon.

BY ROBERT THOMSON

and jammed around City Hall on the waterfront last night were excitedly defining and redefining what they mean by democracy and "freedom" and looking for a focus for their collective energy.

For about 70 of those gathered the focus became a carload of foreigners, including myself. The vehi-cle was surrounded in an aggressive but good humoured way, then rocked and bumped as it pulled

Up to 5,000 people have been on the streets in each of at least six university cities in receat weeks leadership under Deng Xiaoping The protesters filling the vast Hefei and Shenzhen in the east, Xi-which has so far taken a tolerant People's Square in the city centre an in the north, Wuhan in the cen-

the capital, a poster proclaimed that China was a pile of tinder needing

only a flame to ignite it and the stu-dents should be the flame. But in Shanghai, up to 30,800 stu-dents have swarmed around the square and the majestic City Hall, formerly the grandiose headquar-ters of the Hongkong and Shanghai

Banking Corporation. Tension had been building un among the young people of Shanghai since public security officials reacted violently against two overenthusiastic students at a concert by the US pop singers Jan and Dean two weeks ago. In the ensuing melee, a student from the Commu-

nications University was beaten by

Bush presidential

by arms scandal

hopes dented

BY LIONEL BARBER IN WASHINGTON

back to his hopes of securing the Republican presidential nomination

in 1988 in the wake of the Iran arms

According to an opinion poll pub-

lished in Iowa, the state which will pose the first test of presidential

candidates, strength in 1988, Mr. Bush's previously healthy lead over

his Republican challengers has all

The poll is the first concrete evi-

dence that Mr Bush's popularity -like President Reagan's - plummet-

In an effort to distance himself

from the President Mr Bush, until

now seen as the front-runner for the Republican nomination, has made two speeches in the past two

weeks acknowledging that the Administration made mistakes in sell-

ing arms secretly to Iran. He said

last Friday that he no longer re-gards himself as the front-runner, The poll — published in the Des Moines Register in Iowa — is a clear indication that Mr Bush's close ties

to the White House may prove to be

a disadvantage in the forthcoming

ampaign, despite his overwhel

ming superiority in money and or-

According to the poll, Mr Bush

now bolds a mere 3 per cent lead

over Senator Robert Dole, the out-

going Senate Republican majority

ago. Mr Bush led Mr Dole by 34 per

Mr Dole, who has scored in popu-

larity through his tempered criti-cism of the President, has suc-

ceeded in turning the affair to his

own advantage - at least at present.

In a telling remark, Mr Dole spoke

cent to 18 per cent.

but vanished.

ted in the past month.

police. Students from this university

tral province of Hubel, Kumming in-the south west, and in Peking. In marches.

Last night, police, who have gen

erally been tolerant, broke up one crowd and arrested at least seven youths, applying armlocks and dragging them off. Reports suggest-ed up to 200 bad been arrested and 40 beaten by police, giving the protestors the focus many have been lacking. However, shortly after last night's arrests the crowds and ban-

ers were back. They were wrapped in bulky cotton-padded coats in the sub-zero temperatures and were clearly planning to stay all night. One of their leaders, Dai Junyi, a medical student, was passed cigarettes and cough drops by supporters as he shouted: "All of you should open

Mr Dole said this summed up the

way the arms scandal had damaged

the President's credibility before

the American people.

Senator Daniel Incove, the chairman of the Senate Special Panel

and a member of the 1973 Water

gate committee, said on US televi-

sion yesterday that he was pre

pared to approach foreign countries

such as Israel, Switzerland and

even Iran to obtain the facts about

the secret arms sales. "We will do

However, Mr Inouve, echoing

warnings by Republicans and some

fellow Democrats, said that there

was a danger of damaging the pre-sidency and the functioning of gov-

not carefully conducted.

ernment if the investigations were

Senator Warren Rudman, the Re

publican vice chairman of the Se-nate Special Panel, said he was

alarmed at the way the "collective

kinetic energy," in Washington was

focused on the scandal to the exclu-

One of the main controversies

House aides in the affair - Lt Col

The White House and Republi-

put the affair behind him.

search of victory, Page 13

sion of important business

fy before Congress.

wbatever necessary to find the

truth," he said.

Continued on Page 14

merger

microchip

explore

Thomson

By Alen Friedman in Milan SGS, the Italian state-owned semiconductor manufacturer, is in talks with Thomson, the nationalised French defence and electronics group, which could lead to further technological co-operation and even a merger of their semiconductor

The negotiations, which follow an agreement earlier this month on a joint project to develop an advanced super-memory chip, are still at an exploratory stage. Meetings have been held between top executives of both companies, but no deal is expected before the middle of aext year. The discussions are especially delicate as both SGS and Thomson are state-owned companies.

The goal for both companies is to achieve an alliance which will enable them to compete more effectively in the competitive world of semiconductors, which is currently in the throes of a crisis. Any large-scale joint venture could represent an important rationalisation in the

MR GEORGE BUSH, US Vice Pres-ident, has suffered a damaging set-back to his hopes of securing the of a recent meeting with Mr Rea-gan where the President had said: People like me, but they don't be-European market. Under discussion between Thom son and SGS are a range of options which start at mere technological collaboration, include prospects for limited joint manufacturing and marketing and, could go as far as the setting up of a joint production company or a full merger of semi-conductor activities. Other options include the possibility of a symbolic share swap between the companies.

Thomson has around 1.8 per cent and SGS around 1.4 per cent of the world semiconductor market. SGS. a high-volume, low-cost producer of integrated circuits, has begun a \$100m investment in a US plant in Arizona. Thomson last year paid 571m to acquire from United Technologies the main assets of its Mostek semiconductor subsidiary, a

leading company in the field. SGS has also invested heavily in a Singapore production plent to service the Far East. The Italian company has also cut costs by transfer-ring much of its assembly activity outside Italy to places such as Mal-

Although Mr Pasquale Pistorio, the SGS managing director, suc-ceeded in turning round the compathat has emerged this week is ny's fortunes in the early 1980s, the wbether the two key former White world market slump resulted last year in a 518m loss on sales of Oliver North and Vice Admiral John Poindexter should be given 5306m. This year, SGS is expected on sale which are likely to be 20 per cent up in dollar terms but static in the Italian currency.

cans are desperate for immunity to be offered so President Reagan can Thomson's electronic compo-nents, which includes the manufac ture of semiconductors, is expected ocrats treading softly in to lose about FFr 200m (\$30.5m) this

Opec pact expected to trigger sharp rise in world oil prices

OPEC PRODUCTION QUOTAS

(000 b/d)

BY RICHARD JOHNS IN GENEVA

WORLD OIL prices are expected to rise sbarply following the weekend agreement by the Organisation of Petroleum Exporting Countries (Opec) to limit collective output and

fix selling rates.

Twelve of the organisation's 13 members - Iraq dissenting - agreed on Saturday to limit output to 15.8m barrels a day for the first half of 1987, against the recent level of about 17.3m b/d, and to fix selling rates around a central reference of \$18 a barrel.

Analysis said that the pact was blkely to push the price for Brent Blend, the key North Sea crude, for February delivery to \$18 in the next day or so. Last week the buyer-seller rate fluctuated widely, but on Friday, with a reasonably successful outcome to the meeting in sight, one cargo was reported to have been sold for \$16.90 a barrel.

members observe their quotas and counts.
the fixed prices set within a band of The agreement comes into force

among the signatories to make it sations for petroleum products. succeed. The unpublished resolufrom their obligations under it "in case any member country violates unilaterally this agreement and ex-

ceeds its temporary, allocated production level, in whale or in part, and such violation is confirmed."

The 12 Opec members, in particular Saudi Arabia, finally had to abandon efforts to persuade Iraq to Opec's attempts to set a system of a quota, and agreement by fixed-price differentials. For their part, Opec ministers are well aware that it will have to be constantly re-

15,600 Examples of price differentials: Sananan Bland (Algeria) \$18.87; Murban (Abu Dhabi) \$17.92; Marsa (Indonesia) \$17.56; Tiluana Light (Venezuela) \$17.52; Arab Light (Saudi Arabia) \$17.32; Arab Medium (Saudi Arabia) \$16.92; Iranian Heavy \$16.39.

In the longer-term, however, the viewed if distortions are not to pre-effectiveness of the agreement will vent members fulfilling their quo-depend on how scrupulously the 12 tas and induce them to offer dis-

\$2.85, giving a top rate of \$18.92 for Nigeria's Bonny Light and \$16.27 for Arab Heavy in the Guif.

The agreement comes into force from February 1, allowing a month to phase out various contractual arrangements. not least the "netfor Arab Heavy in the Guif.

The pact could prove to be fragile back" deals whereby crude sales despite the political will - evident were based on actual market reali-

> less than seven ministers under Di Mana Said al Otaiba of the United Arab Emirates was appointed to review differentials "periodically."

A ministerial committee of no

After the meeting Mr Gholamre za Aghazadeh, Iran's Minister of

demnation of Iraq, its enemy in the

za Aghazadeh, iran's amuster or Oil, said that Iran would consider seeking the suspension of Iraq's membership if Baghdad does not accept the pact.

Iraq is expected to pump the maximum of the expert capacity

available to it, meaning that Opec's collective output could average as much as 15.5m b/d during the first half of 1987 even if all other members abide by their quotas.

The calculation takes into account the 310,000 to 320,000 b/d of

"war relief crude" produced and marketed by Saudi Arabia and Kuwait for Iraq as a form of financial After the 10-day meeting, Sheikh Ali Khalifa al Sabah, Kuwait's Minister of Oil, made it clear that both

suppliers regarded this output as

part of Irag's quota.

At the same time he stressed that Opec had been conservative in projecting the increase in demand for oil in 1987 at only 500,000 b/d or 400,000 b/d less than the latest esti-mate of the International Energy Agency, Sheik Ali also suggested that the effect on non-Opec output, especially in the US, from the "price war" this year might be greater

Iraq's exports have been constrained since Novermber, though, by a limit imposed by Saudi Arabia in the volume passing through Pet-roline, the trans-peninsula pipeline system to Yanbu on the Red Sea for

technical" reasons involved in increasing its capacity. The flow was Continued on Page 14

Tanker market anxious, Page 3 Bonn economic advisers press

for curb on banks in industry BY PETER BRUCE IN BONN

series of attacks on the banks this.

try's universal banking system stockbrokers and to vote the shares

most companies are financed ed DM20bn (\$10bn) have already through short and long-term bank tried this year to fand off attacks by credit. The banks in many cases become shareholders and it was difficult to measure their information. cult to measure their influence.

AN INFLUENTIAL group of advis- in the ministry itself, "to allow the be reported and approved by the ers to the West German Economics banks long-term share ownership cartel authorities but critics argue Ministry in Bonn has come out in companies is disturbing mainly strongly in support of curbing the because their (other) role as credi-influence of West German banks in tor enables them to enjoy a clear inindustry. This brings to a head a formation advantage in the (equity)

year which may result in legislation limiting their powers after next month's general election.

The Academic Advisory Council, and are in the position to use this information for their own acquisia permanent body appointed by the tion of equity or of companies," says Economics Ministry says the counthe report.

The council supported a plea, which allows banks to be both com-mercial and merchant banks, and lies Commission, that the equity stake of any bank (or other credit

of absent shareholders at annual company meetings — "establishes conflicts of interest." Institution) in a non-bank undertaking be limited to 5 per cent.

The big banks, including the Because of the relatively underdeveloped state of West Germany's and Commerchank, which together stock exchanges, says the council, but the council, and commerchank and commerchank and commerchank and commerchank and commerchank and commerchanks. ter than 25 per cent bas been cut

But, says the council in a report sharply.

which is thought to reflect thinking Any stake over 25 per cent has to

that the grey area below 25 per cent is growing in importance and that bank influence need not be any less forceful at a 15 per cent holding.

The council also argued that West German credit institutions should no longer be allowed to remain legal exceptions to the country's normally strict cartel rules. Neither nications monopoly, the Bundespost, and the power generation in-

Under recent tradition, the Eco-nomics Ministry has been the preserve of the liberal Free Democrats partners in Chancellor Helmut Kohl's coalition. Should the PDP win enough votes in next months election to remain the party that gives Mr Kohl's an overall parliaentary majority then it will probably retain the ministry.

It would be likely then that an attempt would be made to introduce legislation against the banks.

Vickers Shipbuilding & Engineering Limited

£50,000,000 Lease finance facility

for shiplifts, quays and ancilliary equipment

Arranged and Managed by:

First National Boston Limited

Edington plc

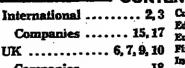
National Leasing & Finance Co

Funds Provided by:

Lombard Leasing Services Limited

This announcement appears as a matter of record only.

September 1986



onds 15 Intern. Capital Markets . . 15, 16, 17



THE MONDAY PAGE INTERVIEW David Housego talks to French

Pakistan: political drama that is not a Employment Minister Philippe Seguin, Page 4

trade, says the British Invisible Exports Council Page 16 treasurer and governor. - CONTENTS Currencies 28

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Lombard...... 13 Management......5 Men and Matters 12 Money Markets 28 Stock markets - Bourses 25 - Wall Street . . 25, 26, 27 - London 23, 26 Unit Trusis...... 19-21



Management: DAF Trucks pin hopes on joint ventures 5 Editorial comment: new era at the IMF; UK rates reform 12 World shipping; a hard lesson starts to US Democrats: treading softly in search Lex: how the City of London views a Survey: Section III Italian banking and investment

A series of press reports from the US suggess: however, that the Reagan Administration is the Reagan Administration is determined to take n tough line. The 12 permanent representatives of the EEC member states in Brussels will hold n special meeting \day to decide what action to take over the Christmas boliday — although both sides are committed to retaliation and counter-retaliation if not solution is reached.

The war of nerves heightened at the weekend after no response came from Washington to the EEC move to prolong negotiations. US officials estimate the loss

THE US Government is keeping EEC trade negotiators on tenter-hooks over whether they will face a new trade war on January I because of lost US grain sales to Spain.

Washington has yet to give any official response to the EEC's request for n one-month postponement of the December 31 deadline for settling the dispute.

A zeries of press reports from in feedgrains and feedgrain substitutes (such as corn gluten food) from non-Communist sources including the US. That falls far sbort of the US demand

for sales of about 3m tonnes out of total estimated import needs of 4.4m tonnes. or 4.2m tollies.

Mr Richard Lyng, the US
Secretary for Agriculture, let
it be known last week that be
regarded the December 31 deadline as unchanged, and in the absence of any improved EEC offer of compensation, US retaliation would follow.

Officials in Brussels believe

that there may still be some flexibility in the US position.

US officials estimate the loss of grain sales to Spain, consisting mainly of maize and sorghum for animal feed, at up to \$500m (£350m) a year, and say the dispute is potentially the most serious of all the trado rows of recent years.

They are demanding guarayteed access to the Spanish market for US feedgrains at levels which the EEC main-

EEC set to open up public supply purchasing

BY WILLIAM DAWKINS IN BRUSSELS MEASURES to open up public supply ourchasing to freer competition are likely to be agreed today at a meeting in Brussels of the EEC's 12 industry ministers.

If they sanction the proposal, EEC officials believe this will be the most important step towards the creation of a barrier-free market taken during the UK's six-mooth presidency. A second proposal dealing with public works contracting—as opposed to supplies—is doe to come before member states for agreement early next year.

The supplies directive is meant to stamp out abuses of EEC regulations requiring public purchasers to put contracts out to tender among a predetermined number of suppliers. The EEC Commission has become increasingly anxious about the growing number of public authorities that are using let-out clauses to stick with favoured suppliers on the grounds of urgency or

industrial secrecy. The new rules would oblige central purchasing authorities to give the Commission advance annual notice of the sort of purchases they plan in the coming year. This would be published in the Official Journal of the European Communities, to give interested parties e chance to ask for more details.

standards where they exist ternal market.

EEC Industry Ministers have the opportunity today to reach an accord on a new shipbuild-ing aid code, William Dawkins writes from Brussels.

The five-year regime would cover all types of assistance, from direct subsidies to tax incentives. The present system, which covers direct aid aione, is due to expire at the end of the month, but the EEC Commission has proposed a new directive in recognition of shipbuilders continuing competitive prob-

If ministors fail to agree, all individual aid proposals will have to be sanctioned by the Commission as from January I watch officials fear will be less consistent than the present system.

National officials are understood to have hammered out ways of allowing public purchasers to opt out of standardisation

where appropriate.
Relatively minor objections have also come from Britain and West Germany, which are concerned about the proposal's implications for purchasing authorities' cost effectiveness.

Like the current rules, the new directive will not apply to the important sectors of energy, transport, water or telecom-munications. However, an agreesk for more details.

ment on supplies will add
The part of the proposal political impetus to the Comwhich has been the most serious mission's efforts to bring barrier to agreement so far sug-forward directives for those gests that public authorities areas by 1992, the EEC deadline should edopt EEC product for the creation of a free in-

Italian budget approved

THE ITALIAN Senate yester- Treasury Minister, declared yesday voted to approve the Government's 1987 budget, of the budget without any which calls for the annual public sector deficit to be reduced to L100,000bn from this section deficit to be reduced to L100,000bn from this section deficit forecast, represented an incherement for Prime Minister. year's level of L110,000bn.

articles un Saturday, means the budget has now been epproved in its definitive form. The Chamber of Deputies had prewiously approved the budget Mr Giovanni Goria, the

Bettino Craxi's five-party coali-

The voice vote in the Senate, which followed three votes of confidence on various individual articles un Saturday, means the budget has now been epproved in its definitive form. The September, but has on several personal confidence on various individual budget before Christmas is something of an achievement. The budget is presented in the budg past occasions not been approved until the opening months of the New Year.

Canada stands firm on EEC pasta duty

CANADA is to maintain its countervailing duty on pasta imports from the European Community in spite of an EEC warning last week that the measure is a key irritant in bilateral trade relations.

A final determination of EEC pasta subsidies issued by the Canadian National Revenue Department last Friday differs only slightly from a preliminary estimate made a preliminary estimate made when the duty was imposed at the end of September. A national revenue official said

By Bernard Simon in Toronto

the final determination on non-egg pasta is 10 per cet lower than the first finding. The estimate of subsidies on pasta containing eggs is unhanged. Italy accounts for about 95

Italy accounts for about 95 per cent of imports affected by the dnty, which is set at 24.6 cents per pound for nonegg wheat pasta and 26.7 cents per pound for pasta with eges.

The dnty remains provisional until the Canadian Import Tribunal determines the extent to which the subsidy has harmed domestic pasta producers. The EEC is expected to give evidence to

pasta producers. The EEC is expected to give evidence to the tribunal, whose findings will be made public before the end of January.

If the tribunal finds no evidence of injury to the local industry, duties collected so far will be refunded.

Although the EEC has com-

far will be refunded.

Although the EEC has complained to the General Agreement on Tariffs and Trade about the action against pasts, the Canadians insist that the contervailing duty is consistent with GATT rules.

Ottawa suspects that the EEC's concern is based largely on fears that any action taken by Canada will be used as a precedent by the US to apply protectionist measures in the more valuable US pasta market.

US pasta market. The pasta issue has brought a wide range of trade disputes between Canada and the EEC to a head. Community foreign ministers threatened last week to retaliate against Ottawa unless restrictions are eased en European exports including teabags, books, fish and asphalt oil.

US rapped for machine tool import curbs

By Andrew Fisher in Frankfu Tha US Government's decision to clamp down on machine tool imports from West Germany has been sharply criticised by the American Chamber of Commerce in Germany.

If the US carried out its stated intention of limiting imports, the chamber would make strong representations in Washington, said M. Albert Hicks, presider. of the Frankfurt-based organisation Mr Martin Bangemann, the

Mr Martin Bangemann, the German Economics Minister, has already written to the US saying that Bann could not accept limits on sales.

If the US went ahead with its measure, which would be directed at sales of machining

centres, lathes, and punching and abearing machines, Mr Bangemann said Germany and the EEC would defende their rights and interests. He added in his letter to Mr

Malcolm Baldrige, US Commerce Secretary, and Mr Clayton Yeutter, U Strade Envoy, that Germany had made clear that German manufacturers were unlikely to gain such a high market share as Japan and Taiwan. Mr Hicks said the US action was not in the interests action was not in the interests of national security, as argued by Washington. It was clearly protectionistic and would put US industry at a disadvantage

by denying access to high-quality production machinery.

Sakharov vows to stay outspoken

BY LIONEL BARBER IN WASHINGTON AND PATRICK COCKBURN IN MOSCOW

Soviet Union's most prominent dissident, who is expected to return to Moscow tomorrow from seven years of internal exile, said yesterday that be would continue to speak his mind on buman rights in the

country.

The Kremlin, in deciding to allow Dr Sakharov to return from exile in the closed city of Gorky, is obviously seeking to defuse the buman rights issue by continuing to release prominent dissidents. But Dr prominent distincts. But Dr Sakharov said in telephone interviews to various Western news organisations he would not curtall bis advocacy for greater freedoms

"I am going to live as I lived before my exile, and resume nil my activities," be said in a telephone interview with The New York Times from Gorky. Asked whether be had agreed not to take part in political activism in exchanga for his release, Dr Sakharov said that Mr Mikhail Corbachev, the Soviet leader, "never made such demands on me and I told him the evert graposite" him the exact opposite."

Mr Gorbaehev had told him
to return to Moscow to continue

bis work in theoretical physics
"to work for the public good."
Mr Gorbaehev called Dr Sakharov last Tuesday on the scientist's apartment telephone, which had suddenly been re-

all-night session at the weekend, just beating the deadline befere the Assembly broke up for Christmas.

The manoeuvre followed the refusal last week of President

Francois Mitterrand to sign the legislation in the form of an

ordinance and marks a harden-ing of positions in the delicate "cohabitation" between the socialist president and the right-wing Government of Mr

Jacques Chirac elected in

Authorities in the Soviet central Asian republic of Kazakhstan, the scene of riots Razkhstam, the scene of riots last week, were accused yesterday of complarency and told to improve the quality of local services, Reuter reports from Moscow.

An extraordinary meeting of the Kazakh Government beard that there were serious shortcomings in the

shortcomings in the Republic's housing, trade and Republic's housing, trade and medical services, production of major crops was below target and consumer goods were in short supply.

Mr Mikhail Solomentsev, a member of the ruling Polithuro in Moscow who was sent to the Republic after the riots, and Kazakhstan's new Communist Party leader, Mr

However, Dr Sakharov told the Associated Press news agency in another telephone interview yesterday that he did not plan to give interviews as soon as he arrived in Moscow, but did not rule out saying n

Sounding alert and friendly, the 65-year-old physicist and Nobel Peace Prize laureate said: "We'll see what bappens."

THE FRENCH Government through as an amendment to figzible working time proposals

ment. It was passed by the Assembly early on Saturday and by the senate in the afternoon.

had tried to bold up the amend-

ment in parliament, now plans to appeal to the Constitutional

Mr Philippe Seguin, Employ-

ment and Social Affairs Minister, who is responsible far

the bill, defended the Govern-

than make real steps towards

The Socialist minority, which

Gennady Kolbin, both addressed the meeting, the official news agency Tass reported.

Times, Salurday December 13 1986

The riots broke out in the Razakh capital of Alma-Ata last Wednesday one day after Mr Kothin, o Russian, was appointed party leader in place of Mr Dinmukhamed Kanayev, a Razakh, who had ruled the Republic since 1964.

they had received reports from Alma-Ata that seven policemen died in the riots and about 20 demonstrators were injure. The official Soviet media have said the disturbances were violent but reported no deaths.

of nuclear weapons after the second world war, but became an increasingly dissident figure during the 1960s, campaigning for civil liberties and human rights. In 1980 he was exiled to Gorky, a city 250 miles east of Moscow where foreigners are forbidden to visit.

The surprise announcement that Dr Sakharov would be re-leased and that his wife, Mrs Yelena Bonner, had been par-doned from ber five-year term in exile on charges of anti-Societ slander came on Friday. conditions placed on his free-dom by the Soviet authorities.

Dr Sakharov was a prominent

Soviet slander came on Friday,
figure in the Soviet development

Yelena Bonner, had been pardoned from ber five-year term in exile on charges of antisoviet slander came on Friday,
figure in the Soviet development

Yelena Bonner, had been pardoned from ber five-year term that there were between 15,000
and 20,000 prisoners of conscience of all sorts in the Soviet
Union,

as an ordinance had seemed set to delay their implementation

The parliamentary timetable

was too tigh tto put the project through in the normal way be-fore Christmas. Mr Chirac had

given up his plans for a special legislative session in January in the wake of his government's humiliation earlier this month at the hands of the students

over its proposed reform of

Mr Mitterrand was keen to

types. There is no assurance that off-peak fares will be

approved and the Saturday hight/six-night minimum stay

rule remains compulsory for all

ment in April.

higher education.

Gorbachev is prepared to take n calculated risk that the re-lease of prominent dissidents will defuse the buman rights issue in the Soviet Union as well as showing that a more liberal atmosphere may negotife

well as showing that a more liberal atmosphere now prevails. The more liberal approach by the Kremlin was underlined at the weekend by the news of the release of Mr. Mustafa Dzhemilyov, a Tartar campaigning for the return of people of his nationality to the Crimea, from which they were removed by former Soviet leader Josef Stalin for suspected collabora-tion with the Nazis during the

last war.

Miss Irina Ratushinskaya, a
Ukrainian poet, was allowed to
leave the Soviet Union for
Britain last Thursday after her release from imprisonment.

In an interview in February
Mr Gorbachev said that a little
over 200 people were being
punished in the Soviet Union for "crimes against the state."
Mr Anatoly Shcharansky, a
prominent dissident now in Israel, estimated that there were between 400 and 500 state criminals imprisoned for political beliefs and deemed especially dangerous by the Soviet authorities.

week worked over a year does not exceed the legal norm of 39 hours. In addition, they will end the ban on night work

In the past two weeks the

Government has been soft-

pedalling on its social reform

programme following the

of market access, which the UK

S Africa tightens curbs on three papers

By Jim Jones in Job THE South African Government tightened its censorship laws at the weekend by placing additional reporting restrictions on three liberal newspapers.

General Johan Coetzee, the Police Commissioner, barred the Weekly Mail, the Sowetan, and City Press from reporting statements advocating a special anti-apartheid protest over Christmas. The newspapers are also prevented from accepting advertisements

advertisements from anti-apartheid groups organising Christmas protests.

The restrictions follow others

The restrictions follow others on the three newspapers early last week and represent a blanket ban on their reporting of the "Christmas against the emergency" campaign.

Coinciding with the bars on the liberal press, tha Buroau for Information, which coordinates the Government's censorship and propagazda activities, has placed e large advertisement justifying the state of emergency and press state of emergency and press curbs in establishment news-

papers.
The advertisement claims, among other things, that the emergency regulations were not directed at "the established

The Christmas eampaign began with a candlelight vigil in black townships on December 16. It seeks to persuade all South Africans to mark Christ-South Africans to mark Christmas as a time of peaceful protest against apartheid and the state of emergency and of remembrance for the country's political prisoners. Observance of the campaign is understood to have led to violence and shooting in Soweto.

Early last week the three newspapers were served with special orders preventing them from quoting a dozen antiapartheid groups which support the campaign. The Sowetan and City Press are largely read by black South Africans. backward step overwhelmingly in favour of employers. The measures will allow companies to negotiate working weeks of up to 44 hours with-out overtime pay in peak seasons, so long as the average

black South Africans.

OK Bazaars, one of South
Africa's three largest supermarket chains, has sacked about market chairs, has sacked in a 120 employees involved in a legal strike at stores in Natal. The Commercial. Catering and Allied Workers' Union of South Africa said at least 425 strikers were arrested after allegedly refusing to leave shop premises and after allegations of

Shultz to meet

By Lionel Barber in Washington

MR GEORGE SHULTZ, the US

Secretary of State, is to meet Mr Oliver Tambo, President of the

African National Congress, in

Washington next month in a move likely to add status to the

anti-apartheid guerrilla group. The US is currently re-assess

Tambo

European split on air transport widens

acques Chirac elected in ment's tactics.

Acques Chirac elected in ment's tactics.

President Mitterrand's refusal believes touch on a sensitive strations against the higher the legislation was put last week to sign Mr Seguin's social issue and represent a education bill

Mitterrand outflanked over work-time law

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

French outcry leads to

withdrawal of new coin

FRANCE'S new FFr 10 (£1.1) centime piece, or hope that the piece will have had e short and confusion between the two unhappy life. Barely two would only be temporary. months after its introduction, However, the Government has

Mr Edouard Balladur, the decided to withdraw the coin french finance and economy because the FFr 100m cost of minister, has decided to with this operation is below the draw the coin by the end of FFr 500m it would have cost to

Mr. Balladur had asked for an Many critics of the coin now official review of the matter, appear anxious to lay their The choice before the Governhands on it because they expect ment was whether to keep the lt to become a collector's Item

swept its controversial legisla- another hill, without the usual tion on fiexible working time discussion in parliamentary through parliament in an committee and without the all-night session at the weekend, possibility of further amend-

FURTHER evidence of the split arguing that it merely "shored in Europe on air transport up the existing system" rather reform emerged at the weekend when several countries, includ-ing the UK, Holland, Belgium "This ignores the substantiand Eire, refused to sign an ally greater progress made agreement on reforms reached within the EEC under the UK at a meeting of the European Cvili Aviation Conference in

Mr John Moore, UK Trans-

this month. do aw The decision follows a public plece.

cised because it was too heavy, the French coin was attacked as too light and too small.

coin and withdraw the old 50

presidency," be said.
The UK Transport Depart-Paris. ment pointed out that in the The conference represents 22 past the conference had tended European air transport authorities, including many outside the approach to European air ket only within a 55-45 per cent transport reform and liberalities, unlike the 60-40 per cent

The Transport Department in the EEC. port Secretary, castigated the said: "Its new scheme on tariffs conference pact as worthless, is based solely on existing fares

do away with the old 50 centime

It to become a collector's Item

after its withdrawal.

to vary their shares of the mar-ket only within a 55-45 per cent Moreover, the conference has might be in breach of their proposed nothing in the area community obligations.

claims is "central to creating a liberal, competitive market."

Mr Moore claimed yesterday that it was doubtful whether the conference scheme was compatible with the competition rules of the Tranty of Borne cheap fares.
"There would thus be little or no benefit to any category rules of the Trenty of Rome "and they fall a long way short of traveller."
On capacity, the conference of the Commission's minimum requirement for exemptions scheme allows any two countries from the competition rules."

The UK warned other conference members that any EEC

ing its policy towards South Africa. The Shultz-Tambo meeting is further evidence of Washington's desire to put pressure on the Pretoria Government into dismantling **Greece and Turkey play** apartheid.

ernments both appeared determined at the weekend to play to exercise self-control. Mr down the border clash in which Kapsis also summoned Mr two Turkish soldiers and one Greek soldier were killed. A Ambassador, to lodge a second second Greek soldier was strong protest over what Greece injured.

In Ankara there was dis-appointment but little surprise The decision follows a public outcry against the coin, which looked like the old 50 centime piece but was worth 20 times more.

The idea to introduce a new in the former Socialist government in September 1984. After a long study, the administration decided that the new coin had to that Greece had effectively rejected demands for a joint investigation of the incident. Greece has demanded "moral and material compensation" as study. The administration decided that the new coin had to be lighter and less cumbersome than the current copper-coloured version.

Many critics of the coin now appear anxious to lay their hands on it because they expect it to because they expect it.

Earlier yesterday Mr Kapsis met with the US Ambassador to

down border incident BY ANDRIANA IERODIACONOU AND DAVID BARCHARD THE GREEK and Turkish Gov. Athens, Mr Robert Keeley, who

of a Greek border patrol.

Tempers have been running high for several weeks on the border because of a large influx of Iranian refugees trying to

cross in Greece.
Relations between the two Treaty Organisation have been strained since 1974, when Turkey invaded and occupied part of Cyprus following a Greak military coup on the island.

Leaders of the main Turkish opposition parties have expressed their shock that such a border clash could happen on the frontier between two Nato

The clash has shown how fragile the peace between the countries has become. There is also persistent tension in the Aegean Sea, where the countries are at odds over air space and seabed rights, and the forti-fication of the Dodocanese and other islands chose to Turkey, which Turkey claims violates treaty agreements between the

France outlines Morocco aid France has offered Morocco

an aid package worth FFr 1.25bn (£1.3m) for 1987, roughly the same amount offered this year. The package includes FFr 500m worth of Treasury loans in support of Morocco's balance of payments and FFr 750m worth of export credits and aid to finance a variety of products, writes Francis Ghiles in Paris.

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Hugh Carnegy reports on the loss of retail trade to N Ireland

Shoppers spurn the Republic

existences at his shops every week.

The reason for his success is quite simple: The road from Dundalk in County Louth to Castleblaney in County Monaghan runs for n few miles through County Armagh which is in Northern Ireland. Thanks to his position on that stretch of road, Mr Devlin is one of the most spectacular beneficiaries of the fiood of retail trade that is flowing across the border from the south.

Although there are no official figures on either side of the ghan runs for n few miles through County Armagh which is in Northern Ireland. Thanks to his position on that stretch to his position on that stretch of road, Mr Devlin is one of the most spectacular bene-ficiaries of the fiood of retail trade that is flowing across the border from the south.

MR EAMON DEVLIN runs, border on the volume of the sumer boom over the past few with 15 per cent in the north among other things, n petrol trade, almost everyone agrees years in Belfast where, on the beer, spirits, minerals, constation, supermarket and electhat, this Christmas, it is as past few Saturdays before fectionery, soap powders and,

rates between the Republic and on the face of it, it is an the North, cross-border trade unpromising spot for a retailer. But, as Mr Devlin puts it, with n satisfied grin, his business is year it bas become what one "flying." As Christmas approaches, be is selling 30,000 supermarket owner called an gallons of fuel and has 4,000 exadus, mainly because of two

The reason for his success is Northern Ireland it has fallen quite simple: The road from over the past year to just below Dundalk in County Louth to £1.70 a gallon while the befty

mr EAMON DEVLIN runs, among other things, n petrol trade, almost everyone agrees station, supermarket and electrical goods store on a windswept country road between two Irish Republic towns. Both are some miles away and there is not much of a local population to speak of.

Mr EAMON DEVLIN runs, aborder on the volume of the volume. The volume of the v But what of the effect in the Republic?

Republic?
In the border areas it is crippliog many retailers. "We're losing at least 20 per cent of our business in Monaghan town "said Mr Willie McKenna,

pers heading north on one recent Friday. "That's a tremendous amount

for a town of this size and it doesn't take into account the people who shop with Irish pounds in the North," said Mr Ray Howell, a jewelier who has cut his staff from seven to two in the part 16 months. cut his staff from seven to two in the past 16 months.

"I tend to blame the Government for not recognising the effect of their tax policies in the border area," said Dr Rory O'Hanlon, a local member of parliament for the opposition Fianna Fail Party. But he agrees there is no scope in the Republic's deficit-strapped economy for major slashes in VAT and other duties. Ideas to relieve the pressures that are gaining currency in the border area are for the de-rating of business premises and the introduction of a petrol voucher

troduction of a petrol voucher



Shoppers from the Republic of Ireland stock up with cheaper ds in Newry, Northern Irela

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S Africa tighten curbs on

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Car Press are large,
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of reform OK Bazzar, me af reform Airca's three ing market chains, he market chains, he market chains, he may be a legal sinks at sinks at sinks. The Commercial Ga Allied Workers Falls . Africa said at less & were arrested de and after affent Violence. a processing

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E. TABERY, WILSON Luiembourg Contains properties adopte on the

The Christian began with a case in black townships in 16. It seeks to be scuth Africals in the Christian as as a time.

Shultz to R Tambo By Lieuel Barberia No.

Secretary of State sta A TELLISCOD BOX ET

France on Morocco # aid rake

Asea wins big power order from Quebec

BY KEYIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

Asea, the Swedish electrical Ericason, the Swedish tele-HVDC power transmission equipment from Quebec, Canada, to power utilities in the north-east of the US.

The contract, one of the biggest of its kind, was won in competition chiefly from Brown communications and electronics group, has won an SKr 850m (£90m) order fer a new form of combat radio system for the Swedish army and navy, Kevin Done reports from Stockholm. The group's Siarcom system uses "fre-quency hopping" for voice and data transmission, to pro-Boveri of Switzerland and General Electric of the US.

Asea has been a pioneer in the use of HVDC (high voltage direct current) technology for power transmission over long vide protection against jam ming interception. Transmis sions take place according to a coded system on different distances and claims a world market share of about 50 per

frequencies over the entire frequency band. Marconi Defence Systems of the UK, a subsidiary of GEC, will be Its latest nrder is to provide oquipment for the second phase of the Quebec-New England HVDC transmission system, which it claims will be the world's first musti-terminal HVDC scheme with five terminals a major subcontractor and will supply important parts of

from Quebec. in the Baio James area. It will be rectified and transmitted on the HVDC line before converted hack to alternating current for ment made between US utilities in the New England power pool and Hydro-Quebas.

ment manufacturing facilities and enginering centres in North hours a year of electric power America.

SHIPPING REPORT

in the New England power pool and Hydro-Quebec for the de-livery of up to 11bn kilowatt

Tanker market anxious on Opec output prospects

BY KEVIN BROWN

ket last week centred on the offorts of the Organisation of Potroleum Exporting Countries to reach agreement on re-

Brokers said an agreement on reduced quotas could only be regarded as bad news for owners, particularly those with very largo and ultra-large ton-nage trading from the Gulf. Such a deal was finally hammered out at the weekend.

roasonably bouyant with owners said to have proved the best achieving in excess of World-market, with demand keeping scale 80 for Mediterranean car- rates firm.

ATTENTION in the tanker mar- goes of 80,000 tonnes to Southern Europe.
Similar-sized eargoes from West Africa to Europe were being fixed around Worldscalo

Galbraith's, the hrokers, said rato levels for December loadings from the North Sea to European destinations were expected to improve from the present level for 80,000 tonnes of about Worldscale 70 to in excess of Worldscale 80.

For owners of product tan-Elsewhere, activity was kers, the Mediterranean was

Islamabad admits Sikh movements over border

By John Eillott in New Deihi PAKISTAN HAS admitted

to India for the first time that Sikh extremists have been sillowed in cross between India's troubled northern sinto of Punjab and Pakistan. The admission emerged from Indian officials inter-pretations of a joint com-munique issued last night after takks between officials of the two countries in the Pakistani city of Lahore made significant progress nn tense cross-border issues.

The communique said tilegat cressings and terrorism have become interlinked with each other," the first time such an admission has been made, despite Indian allegations for the past

two or three years.

It was also announced in the communique that the two countries' border security forces are to work closely together. Committees are being set up to examine drug trafficking as well as terrorism.

This apparent change in Pakistana stance comes at a time when there have been growing fears to the country that large-scale Judian army manonevres planned for the border area during the next few weeks will not only be much larger than usual but might also lead to an Indian

Rumours of an invasian are dismissed by the Indian Government and are being discounted officially in Pakistan

But rumours are persisting in Pakistan and officials believe the Pakistan Government may be hoping to dispel them by launching co-operative cross-border moves with

Mr C. G. Somiah, India's Home Secretary, who led the detegration at the talks, said last night that Pakistan was more receptive than in the past to India's allegations. No country, he said, could admit that terrorists were crossing the border now. But the Pakistan officials could and did indicate it should not happen and would not happen in the future.

Attempts to improve relations between the two countries will continuo at meetings between their foreign secretaries in Pakistan

Pakistan Cabinet at the week-end dramatically marks the end of the country's first year free from the constraints of

nearly a decade of martial law. It is a year which has included major political and administrative events and crises, including the return to the country of Miss Benazir Bhutto, the opposition leader, series of increasingly serious disturbances in Karachi, the country's commercial capital, and the administrative mishandling of the Pan Am bljack at Karachi alrport in September.

at Karachi alrport in September.
Coming a few days after riots in Karchii left over 160 people dead and about 700 injured; the resignations also underlined the fragility of Pakistan's underdeveloped political system and governmental administrative machine as the country edges its way into a form of parliamentary democracy nearly 10 years after President Zia ul-Haq took over in a military coup in took over in a military coup in

But last night the resignation offer from the 21 Cabinet ministers did not appear in indicate any immediate political crists. The move did not seem to have been a direct result of the dots.

the riots.

It is believed the reshule had been planned hy Mr Mohammad Khan Junejo, the Prime Minister, earlier this month — but was delayed by the riots, which made him more



But last night the resignation offer from the 21 Cabinet ministers did not appear in the techniqua of submitting indicate any immediate political mass resignation has been used to have been a direct result of the riots.

It is believed the reshulle had been planned hy Mr Mohammad Khan Junejo, the Prime Minister, earlier this month — but was delayed by the riots, which made him more determined to act.

Pakistan's nuclear and other policies. The techniqua of submitting mass resignation has been used in the past two years, first by declaring himself an elected ministers to be promoted or in the past two years, first by declaring himself an elected ministers to be promoted or appointed for five years in a others to be promoted or first military rule in the past two years, first by declaring himself an elected ministers to be promoted or first military rule in the past two years, first by declaring himself an elected ministers to be promoted or first military rule in the past two years, first by declaring himself an elected ministers to be promoted or first ministers to be promoted or first ministers to be promoted or appointed for five years in a referendum on his policies of Islamisation.

Then be appointed Mr Junejo as Prime Minister after non-partial mental president for five years in a referendum on his policies of Islamisation.

Then he has gradually ended his period of direct military rule in the past two years, first by declaring himself an elected ministers to be promoted or first ministers to be promoted or first ministers.

The has gradually ended his period of direct military rule in the past two years, first by declaring himself an elected ministers to be promoted or first ministers to be promoted or first ministers.

The has gradually ended his period of direct military rule in the past two years, first by declaring himself an elected ministers to be promoted or first ministers.

The has gradually ended his period of direct military rule in the has gradually ended his not have been used to have been us

Mr Mohammad Khan Junejo (left), Prime Minister of Pakistan, is expected to ansounce a new Cabinet early this week, Mohammad Aftab reports from Istrabul.

John Elliott on the reasons for the mass resignation of a country's Cabinet

Mr Junejo, 54, the first Prime Minister under President Zia, has been increas-ingly werried about the Government's failing public image and about corruption among some of his 21 federal ministers and 13 junior minis-

The outgoing Cahinet has also been heavily criticised by the business community for its lack of coherent policies on commerce, foreign trade and investment.

needs to improve its international image. In the next Afghanistan, widespread availfew weeks, the US Congress ability of sophisticated weapons
will be considering a \$4.2bn intended for Afghan guerrillas,
(£2.9bn) six-year economic and increasing drug trafficking
defence ald package which
could run into trouble because
general lack of effective civilian
and addiction, as well as a
general lack of effective civilian administration

of Pakistan's nuclear and other

Complicating this gradual transfor to democracy, Miss Bhutto returned to Pakistan in April from exilo in London and stormed the country with a popularity bandwagon which drew crowds of tens of

Sho increased political un-certainty but failed to turn the bandwagon into an effectivo political campaign to push through her demands for party-based parliamentary elections

So having dislodged neither President Zia, her main target, nor Mr Junejo, she has trimmed her sails and adopted a more gradualist approach. One of the basic problems country is a lack of sound domocratic institutions, institutions.

Parties of the pre-Zia era have little credibility apert from Miss Bhutte's Pakistan People's Party. But even the PPP suffers from unpopularity stemming from the secret police and other excesses of the regime run by her late father, President Zulfikar Ali Bhutto, ousted by Zia in 1977 and subsequently executed.

President Zia wants to create
naw cadres of political activists,
centred on the New Pakistan
Muslim League of Mr Junejo.

decided earlier this mo
his best chance of sure
to revamp his Cabinet
almost sacrificial demo
of cabinet atonement.

Pakistan political drama that isn't a crisis President Zig unexpectedly retained the post of Chief of Army Staff and remains in supreme command of the country, with his fellow finance portfolio, has been demoted. The administration of the country has suffered, both the country has suffered, both nationally, and in provincial governments such as Sind, of which Karachi is the capital.

There have been complaints for several months that inexperienced central Government ministers have spent most of their time exercising of their time exercising patronage in their home localities and building up the

Now Muslim League Party.

These criticisms have now sharpened with increasingly public allegations of corruption, including ministers conducting thoir own irrogular busines deals. At the same time there have even been complaints from local party workers that the ministers have not been exercising their patronago properly, failing to hand out the favours expected of them in a developing country like

Mr Junejo has had significant personal political setbacks during the past year, which have damaged his prestige. So, pushed by President Zia who is not ready to admit he chose the wrong man as his first Prime Minister, Mr Junojo apparently decided earlier this month that his best chance of survivel was to revamp his Cabinet with an almost sacrificial demonstration

Indian move on drugs output

BY OUR NEW DELHI CORRESPONDENT

and relaxes industrial licensing (£1.02hn) a year,

Non-essential drugs are also to be banned for the first time reduced from one; five to one; in India in line with a list of four.

The changes are partly dedrugs, signed to encourage the expan-

INDIA has announced a new cent foreign-owned. Together India's National Health Propharmaeutical production policy the companies produce formula-gramme from between 40 and 55 which increases profit margins tions worth about Right per cent to a maximum of 75 worth

controls in an attempt to increase the domestic output of come under pressure to increase 40 essential drugs by between four and five times in the next country. Their permissible maximum output artic of basic drugs to formulations is to be

cal Authority, which will be created in the next three Government wants to appear months. quality of the most essential

signed to encourage the expansion of Indian-owned companies in an industry mado up of about 8,000 companies including 1,500 medium and large concerns, 11 of which are more than 40 per drugs.

This will be achieved partly licensed. Indian to he all the price mark-up allowed on eillin an manufacturing expenses of 40 first time essential drugs needed for imports.

about Righn per cent to a maximum of 75 per cent. The margins on a further list of ossential drugs will rise up to 100 per cent. Mr Jalchandra Singh, Minister of State for Chemicals, said this would cause retail prices to rise by np to 25 per cent.

Industrial licensing is to be relaxed in line with the Govern-ment's overall industrial policy. benefiting Indian-owned smaller companies which do not fall within the ambit of the country's monopoly and foreign exchange legislation. Production for export is being de-

licensed.
Indian-owned companies are to he allowed in produce peni-eillin and polio vaccine for the

World Economic Indicators

TRADE STATISTICS Oct. 86 Sept. 86 19,330 17.518 17.418 17.604 31.389 30.072 30.925 29,695 - 12.059 -12.560-13.321-12.0776.206 6.077 5.468 6.329 7.041 4.956 6.981 -0.835-0.884-1.513+0.00171.830 71.930 77.540 73,160 Exports Imports 71.890 76,060 68.680 77.160 030.0--2.900+3.250W. Germany DMbn Exports 43,690 43,400 43,780 35.000 34,300 32,770 38,190 Imports +8.690 +9,100 +11.010 19,141 19.054 16.837 Exports 11.327 10.103 9.359 11.678

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INTERVIEW

France's odd man in...

Philippe Seguin, Minister for Social Affairs and Employment, talks to David Housego

Minister who can claim to skill with have endowed the English his job. language with 2 French expression. But Philippe Seguin chnckles with pleasure at the speed with which his international colleagues at the recent OECD meeting of employment ministers have taken ployment ministers have taken to talk about the issue, o using the French term petits boulots" (literally small jobs) to describe the type of part-time work that needs to be created on the fringes of the official economy to belp bring down memployment. "I shall long remember Ken-neth Clarke (the British Em-

polyment Minister) making use of 'petits boulots' in French in his English text," be says, "But that was nothing beside the Finnish Minister citing petits boulots' in a speech in Finnish. It was worth going a long way to hear."

"Petits boulots" is now the common name in France for Seguin's scheme to take advauage of the potential new jobs that can be created in the bome that can be created in the bome (mothers' belps, companions for the aged) or that lie on the edge of the black economy (plumbers, odd-job men, newspaper boys in communities that are too small to provide such work on a full time basis).

1983—Became Mayor of Epimal the right's realisation that it would have to revise downwards its own job forecasts, ing, in change negotiated with the support of the trades unions, and in an economic efficiency that does not destroy the social consensus.

1983—Became Mayor of Epimal the right's realisation that it would have to revise downwards its own job forecasts, means that both sides have come to share a similar analysis.

"There is an unavowed consensus," be says, "that the plants of the consensus, it is own job forecasts, means that both sides have come to share a similar analysis.

union, the idea has since won popular support and been taken np internationally.

"We bave a few weeks advance on other industrialised

countries in terms of systematically searching out where such fresh employment possibilities might lie," he says. As Minister of Social Affairs and Employment in a conservative administration that was most likely to come under attack on these issues from both the unions and its Socialist opponents, Mr Seguin has had one of the beaviest loads to bear. That there have been no large labour conflicts—beyond

the Government last week in the National Assembly when it came badly under attack for the death of a student during the violence. But be is reluctant A mountain of a man, with

a reflective mind but who easily explodes into laughter, be is something of an odd man out in the French cabinet. In a government that proclaims its free market philosophy, be puts

PERSONAL FILE 1943-Born in Tunis

1969-70—Studied at Ecole Nationale d'Administration (ENA) 1973-74-Adviser to

1977-78-Adviser to Prime Minister Raymond Barre

the right was in opposition after 1981 be got himself into trouble with his colleagues in the RPR by arguing that the party needed to recognise the new realism in Socialist policies.

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IS not every French in large measure due to the In British terms he would labour — such as putting up Seguin does not agree. His linister who can claim to skill with which be has tackled count himself among the buildings without declaring approach is based on patience ave endowed the English his job.

"wets" in the Conservative the Walues change by wholly condemned. But with the party the Walues change by wholly condemned. But with the party the Walues change by the wholly condemned. But with the party the Walues change by the wholly condemned. consensus in the Disraeli style rather than in the Thatcher administration's combative approach to tackling labour market rigidities and wage

He is thus popular with the trades unions and regarded with suspicion by the French employers' association.

He is often spoken of as a potential Prime Minister wbo could serve equally under Mitterrand, Barre or Chirac-depending who wins the next Presidential election.

corporate tax.

Mr Seguin was much struck

associations that bring together

the unemployed and those who have need of small services."

employers but something which

could provide jobs for the unemployed.

soften the impact of unemploy-

"In organisational terms," he says, "the trades unions are

says, "the trades unions are not concerned. Their first pro-occupation is with those who work or who risk losing their job. They are not worried about the unemployed. And those who are out of work do not see themselves represented in the trade unions."

Mr Seguin also believes that such schemes are the price to be paid for avoiding too brutal a flexibility in the labour

employees,

trade unions.

Mr Seguin believes that the notions of part-time working, temporary jobs and even "moonlighting"—once taboo in France where anything less than a full time job was thought degrading—are now gaining acceptance.

What is new, he says, is that Socialists' falture to achieve their employment pledges and Mr Seguin believes that "petits boulots" and the community work-type schemes brought to by the Socialists and cootinued by the Chirac Government will become part of the permanent social landscape to

Before joining the neo-Gaullist RPR party of Mr Jacques Chirac, he was an adviser in the private offices of both former President Pompidou and former Prime Minister Raymond Barre. When the right was in opposition average each year by 200,000 people.

Mr Seguin believes that in the situation in which unem-ployment has reached 2.5m and policies.

In French political terms, he thus describes himself as e Gaullist—a term that combines maintaining France's role in the world while giving priority to social cohesion at home.

Disputation has reached 2.5m and a flexibility in the labour market.

Though many of the French right believe the Government should have pushed harder to give companies more flexibility to social cohesion at home. Certain types of black market

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wholly condemned. But with other types of "moonlighting" at once," be says, "and it is not desirable in terms of maintainbelping somebody unblock a lavatory, for instance — "our aim is to bring back the job into the official economy. We are drawing up a list of possible ing the equilibrium of our society. We must adapt and modernise our structures, our regulations, our procedures and our habits. But we must do it at a pace and with teaching methods that are in tune with the receptivity of public opinion and of those groups most conjobs, looking at why they have been in the black economy and then we will see what measures are necessary to reintegrate them." The measures could take the form of a reduction in social security charges and exemptions of personal and cerned.' Mr Seguin believes that the

cautious approach be has adopted over such sensitive issues as changing the redundancy laws and reducing social security spending, along with his refusal to countenance any by a scheme be beard of in Chicago where "there are undermining of France's system of the minimum wage, have all helped to avoid the type of explosion that has occurred He is considering setting up something similar in France, not in competition with local among the students.

"I note paradoxically," he

that would allow companies to be freed in whole or in part from Social Security charges if they employ young workers under 25.

The scheme has proved a success, since some 720,000 youths have found jobs with companies, often combined with part-time training courses.

Mr Seguin is worried, bowever, about France's capacity to provide adequate training either for those entering the workforce or those wbo need retraining in mid-career. in mid-career.

in mid-career.

"In general we need to begin everything again," be says.

"One reason is that our major laws on training date from a time when we did not have an employment problem."

Mr Seguin believes the prob-

Mr Seguin believes the prob-lem stems from the gap between the education system and industry. "They are two institu-tions which detest each other," be says. "Employers believe that anybody coming out of the national education system is an illitaryte and that competitions. national education system is an illiterate and thet everything needs to be done again. The education system, on the other hand, believes that they should avoid contact with employers because they will be ensuared by Big Business."

Mr Seguin thinks that things have now begun to change. The solution that the Government solution that the Government favours would provide a link between school and industry through a scheme that gives students a chance of in-house training in industry, coupled with pursuing their studies in an institution that is not necessarily a school.

He says thet France could have followed the German practice, which is to concentrate training in industry itself. But given French traditions, he

training in industry itself. But given French traditions, he thinks that the path chosen of alternating training in industry with periods in educational institutes is the best.

Since 1983 government, unions and employers have begun to put this system into effect. The Government's recent measures to encourage youth employment by cutting

recent measures to encourage youth employment by cutting companies' social security charges were intended to give it as extra push. "But probably we must go even further," Mr Seguin says, "and try to systemise the arrangement end eovisage similar training/work programmes for the elder unemployed."

Twist at the end of Big Bang year

A T THE end of Big Bang year, the astonishing thing is that the securities market revolution has struck right to the heart of the Stock Exchange itself on the 22nd and 23rd floors of its

Earlier in the year the focus Reriter in the year the focus of attention was on the individual member firms, and whether they would survive tha turmoil of Big Bang. In the event, there has been little excitement on that front (though no doubt 1987 will bring its share of thrills and spills).

But the Stock Exchange has But the Stock Exchange has suffered an amazing transformation. Last Tuesday its ruling Council met for the very last time. On Christmas Eve its members' terms of office will expire, and all the old committees will be disbanded. In the New Year everything will have to start afresh.

To the man in the street, not

To the man in the street, not much may appear to have altered. The organisation will still be called the Stock still be Exchange.

There will still ha a Visitors' Gallery where embarrassed guides attempt to explain why the hexagonal booths on the trading floor, bristling with £3m worth of the latest electronic

technology, are deserted.

There will have been a fundamental change in the govern-ment and personality of the exchange. The new exchange has been formed out of the merger of the old exchange and Isro, the international dealers' body. Moreover its functions are being split, with some of its old supervisory activities (and a good many new ones) being spun off into a new body called the Securities Association.

The Isro merger is Important because it brings in large numbers of new people. Repre-sentation of Isro and old Stock sentation of isro and old stock.

Exchange men has been carefully equalised on the new exchange council and the same will apply to membership of all the new committees responsible for the detailed work.

Naturally the hope is that such "them and us" balancing

BARRY RILEY

necessary as the memberships fuse together but it has to be recognised that the newcomers are from a different back-ground, mainly in Eurobonds. round, mainly in Eurobeans.

Neutral observers say, perhaps unkindly, that the Eurobeand representatives are generally of a higher quality than the old Stock Exchange council members, and will therefore tend to dominate.

At any rate, during its short necessary as the memberships

Unkind observers say the Eurobond men are of higher quality

independent existence Isro deciindependent existence isro deci-sively won its major political battles, both with the Stock Exchange over future market structure and with the Govern-ment over immunity for the boards of self-regulatory organ-izations.

isations.

If thet is a guide, the new exchange could prove more aggressive and robust.

Yet the new exchange will not be its own boss in culte the way the old one was. It will be a so-called Recognised Investment Exchange, fitting into the new framework supervised by new framework supervised by the Securities and Investments

Board. The SIB will lay down the guidelines which RIE's must follow, including reporting systems, audit trails and so forth. At the same time authorisation of the firms trading on the Stock Exchange will be the responsibility of the Securities
Association, which will rank as
a self-regulatory organisation.
Exactly how separate the Securities Association will be is
Securities Association will be is
Securities Association will be is

the subject of active discussion. In the past the old Stock Exchange doubled as an SRO and a market. Now it is accepted that there must be two legally distinct bodies, but the proposal is that they will share much of 1987 be their administrattive apparatus, bust-up

An argument for greater separation arises from the fact that by no means all the firms likely to seek authorisation to conduct investment business from the Securities Association will wish to trade on the Stock Exchange.

Roughly a third could come into this category. These include, of course, Eurobond traders who only wish to operate on the separate RIE being set up by the Association of International Bond Dealers.

This has created one of the demarcation disputes now being fought between SROs. The Association of Futures Brokers and Dealers naturally regards

Association of Futures Brokers and Dealers naturally regards Liffe as part of its exclusive demain but the Securities Association does not see it that way. It argues that financial futures are now so closely integrated with day-to-day securities business that it should be chle to authorise its members to trade on Liffe. Certainly the association will need to develop expertise in this area if it is to supervise its members effectively.

wants the regulatory boundary to be drawn between commodity futures and financial futures. The AFBD only concedes traded options on individual stocks to the Securities Association. The arguments continue to rage and whatever happens there will be a lot of

overlap.
Such power struggles will add spice to what could be a curious six months for financial regulation. The new SROs, like the Securities Association, will have no power until, perhaps, June when they are recognised by the SIB, which itself is unlikely to be empowered before Easter.

year and it will become illegal to conduct investment business without authorisation.

At least the Stock Exchange will not have to contend with the pressures of Big Bang in 1987 but there could be a few



Saga of courts and security what precisely is the point of name when the right came to power to obtain a large Budget that would allow companies to

passing on the territory of the passing on the territory of the courts of another, cases brought to the courts in one country often inevitably have their counterpart in courts abroad. Those seeking to enforce or protect their rights may need to take parallel action in several invitalities.

jurisdictions.

The years 1986 and 1987 will The years 1986 and 1987 will be remembered by the legal historian for the continuing saga played out in Australia, England and Ireland, in which the judges of those countries are being asked to answer the question: Is there a special nature of confidentiality which applies to any aspect of the applies to any aspect of the work of the security services, such as to place a gag on the wide and indiscriminate publication of the memoirs of a former member of the British security services? The question acquired its transnational quality when Mr Peter Wright, who had retired from the British security services in 1976 to live in Tasmania, arranged for his memoirs to be published by Heinemann in Australia.

Mr Wright had come to the

Mr Wright had come to the conclusion that MI5 had been penetrated by foreign agents and that over the years members of the service had been guilty of breaking the law. He approached the chairman of a select committee of the House of Commons and sought an inquiry. Rebuffed by the chairman, Mr Wright decided to publish his story. The British Government has consistently taken the view that British Government has consistently taken the view that there is implicit in acceptance of an appointment with the security services a lifelong obligation, unaffected by retirement, to keep one's lips scaled. The threat of Mr Wright's book appearing in Australia and theo in Britain appeared to be a breach of the duty of confidentiality. The Attorney-General, Sir Michael Bavers, on behalf of the British Government, started proceedings in the courts of New South Wales to restrain Mr Wright and his publishers. For the past five weeks that action has been proceeding before the rumbustions

ceeding before the rumbustions Mr Justice Powell. It has been a bruising experience for the British Govern-meot even if at the and of the day it triumphs. The Govern-



ment's chief civil servant. Sir ment's chief civil servant. Sir ment's chief civil servant. Sir Robert Armstrong, has been subjected to the land of forensite treatment normally reserved for the plausible frandster in a criminal trial. The judge is not expected to deliver his judgment until mid-February.

But the ultimate say may still lie with the English courts when the Australian Rigation temerged into court earlier this year. The Observer and The Autorney-General rushed to the scurry services are leak-proof.

Guardian published articles outlining some of the allegations sald to be contained in Mr Wright's memoirs. The Attorney-General rushed to the scurry to stop any further pain leating to the reporting of proceedings in the Australian courts, the two newspapers were murded to the Australian courts, the been newspapers were murded to the Autorney-General were to final, only interlocutory. In accordance with normal practice in interlocutory in accordance with normal practices in interlocutory appeals, the Court of Appeal refused to allow the case to go to the House of Lorda. But, exceptionally, the Law Lords said in Cottober that they would give leave to appeal to the two newspapers. That appeal is coming on for bearing in March. By that time the evidence may look very different, if Mr Justice Powell in Sydney has given Heismenant he go-ahead for poblication. Aready a judge in the Supreme Court of Ireland has refused to the publication of a book contains nothing to which the British Government takes exception. And last week, Mr Justice Simon Brown, asked to linguard, though the declined to follow the link decision, showed some rejuctive security services. Simon Brown, asked to linguard, though the declined to follow the link decision, showed some rejuctive security services.

The subject of the security services is a structure only in the forensity services. It will be fascinating to see the locked at the courts of condendated the publication of a book by mother former Milo employee. But that refuse to apply

What precisely is the point of suppressing information which intrinsically does not involve national security. The publication of secret information by a tion of secret information by a former member, of the security services would, it is claimed, damage their work since the comparable security services of friendly foreign powers would lose confidence in the British service. A similar loss of confidence and lack of co-operation service. A similar loss of confidence and lack of co-operation would also exist in other organisations. And there is always the risk that other persons employed by the security services might follow suit and publish confidential information. In short, it is vital to demonstrate to the world that the security services are leak-proof.

THE PROPERTY OF STREET STREET, STREET,

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apparetus, bust-ups,

ng yea Co-operative ventures law a key role

BY KENNETH GOODING

"WE ARE the smallest of the European heavy truck manufac-turers that really count," says Aart van der Padt, chairman of the DAF Trucks management board, when you ask him to put his company into an industry perspective. In his view there are only four manufacturers which "really count"; Daimler-Benz of West Germany; the two Swedish groups Scanis and Volvo—and DAF.

"We are all genuinely repre-sented all over Europe. There are only four manufecturers who have subsidiaries in every who have subsidiaries in every country in Europe and who are really present there and can provide service," he points out. It is this European-wide representation—DAF has 11 sales and service subsidiaries covering nearly every country of importance and about 550 dealers—which makes UK politicians prefer the idea of the ticians prefer the idea of the Dutch company taking over Leyland Trucks rather than the potential rival bidder, Paccar

of the US.

Paccar owns Foden in Britain
but has no other European pre-

Leyland has made little headway in continental markets so far but recently concluded a distribution deal with DAF which will go some way to solving that problem. DAF will sell Leyland's light truck the Roadrunner, and Sherpa vans duction of cab components, produced by the Freight Rover and then each will finish the company—also a subsidiary of the state-owned Rover Group—through its continental dealer. First of the trucks with the new cabs will go on salo next

network.

The arrangement springs van der Padt also hopes the from DAF a strategic decision so-called Cinh of Four joint to export to survive. But there were some moments in the past shared between DAF, Volvo, to make them evallable to its livec, the Flatowned company, doaler notwork viz co-operative wentures instead. Co-operative mately will be extended to inventures have a key role to play in DAF's future, says van der Some club members might move out at that stage, perhaps to International Harvester of the US (recently re-named to International Harvester of the US (recently re-nam



Azet van der Padtr "Only for manufacturers really

owned Spanish producer of Pegaso vehicles which also owns Seddon Atkinson 12 the UK. This involves the development and production of a cab for trucks over 14 tonnes gross

The companies will share the In companies win snare inc.

Fi 170m cost on a 50-50 basis
although DAF had completed
most of the development work
before the deal was signed in

The partners will share pro-

wide range of components such panies, van der Padt suggests. as engines, axies and transmissions to gain the advantages of been easy to set up, partiy economics of scale available to bigger rivals.

Apart from the arrangement potential partner. In the past with Leyiand, DAF has set up panither laint venture called comments must variant its own

bility. Whether that attitude will change during the Leyland talks remains to be seen.

Many timee in the past he has elso said that preserving jobs in the Netherlands must play a major part in any talks about co-operative ventures, somthing the UK government must obvithe UK government must obviously bear in mind if some kind
of deal with Leyiand emerges.

For DAF is important both
strategically—as a supplier of
military vehicles—and economically to the Netherlands. Some
6,000 of its 8,700 employees
are in the Notherlands and,
although DAF has a healthy
one-third of its domestic market
for trucks over 9 tonnes gross
weight, three-querters of its
output is exported.

DAF was founded by the

DAF was founded by the DAF was founded by the brothers Hub and Wim van Doorne in 1928 in Eindhoven in the south of the Nethorlands where it is still based. The company specialised in the design and manufacture of trailers until 1950 when the first DAF trucks were produced. Today it manufectures its own major components: cabe, engines and axies, as well as assembling trucks and buses.

The brothers also built up a car business which in 1974 was sold to Volvo of Sweden, thus creating the impression among too many people that DAF Trucks is part of the Volvo group. In fact, it remains a private Dutch company.

With such a small domestic market—total heavy truck sales

to International Harvester of the US (recently re-named Navistar). DSM is government-owned but the DAF executives claim the Dutch Government exerts no control over the com-Apart from the arrangement potential pariner. In the past DAF hoped that, apart from the arrangement with Leyland, DAF has set up van der Padt has insisted his offering technical help, IH The original intention was for another joint venture called company must retain its own would also open up the way to that consortium to find another capture. Apart from the arrangement potential pariner. In the past DAF hoped that, apart from 48.43 per cent.

The original intention was for would also open up the way to that consortium to find another aignificant sales in the States.

The original intention was for another aignificant sales in the States.



DAF Trucks supplies one third of the Netherlands market, while three quarters of its output is exported

made, mainly because there were serious culture clashes between the two companies and the people involved—another reason that DAF is so careful today when choosing joint-venture pareners.

For two fruitless years at the beginning of the 1980s, DAF, IH and Dodge Trucks (then owned by the Peugeot group of France but since sold on to Renault) attempted to work out a way to turn themselves into a pan-European trucks grouping. IH at that time controlled Enasa in Spain and Seddon Atkinson in the UK and the Dodge factories were also in Dodge factories were also in those countries.

The scheme collapsed when IH fell victim to the deep recessions in both its major markets
---trucks and agricultural equipment. Under pressure from its bankers, it pulled out of truck making in Europe and sold off its 37.5 per cant shareholding in

Neither the van Doorne family, which already owned 37.5 per cent of DAF, nor DSM, which controlled 25 per cent, was willing, for their own par-tkular reasons, to buy the stake.

But eventually, in 1983, a Dutch solution was found. consortium was set up to acquire the IH stake in DAF. An unusual feature of that arrange-ment was that DAF Trucks itself is part of the consortium, with \$1.66 per cent, and in effect bought its own shares, with the epproval of its bankers. The other mambors of the consortium are VADO (the van

Doorne family trust), 12 per cent; DSM, 8 per cent; and tha

But hardly any progress was shares on as quickly as possible, made, mainly because there But van der Padt has said in But van der Padt has said in the recont past that, as DAF is now doing so much better finencially, the consortium will probably retain the stake.

DAF did not emerge totally unscathed from the deep fail in worldwide heavy truck sales in the early 1980s which set the scene for Leyland'e ultimate downfall.

It suffered a loss in 1983. But last year DAF more than doubled net profit to Fl 20.4m (£5.3m) from Fl 9.7m.

Van der Padt says that profits will be higher this year. Truck and bus output will be about 11 per cent up, from 14,380 in 1985 to 16,000.

The healthier financial posi-tion has certainly helped take some pressure off the DAF management as it looks for ways to ensure survival in the

Another important element was that two years ago van der Padt and bls management team put together a Fi 600m financial package to cover a six-yest product renewal programme and investment in advanced production methods,

The Dutch government is providing F1 200m of the cash by way of a repayable loan and, in view of DAF's importance in Belgium—it bas a cab plant at Westerlo where 1,400 aro employed—tha government there has guaranteed a BFr 2.80n loan by Belgian banks. Tha balance of F1 259m will be found from DAF's own

resources.

Van der Padt says the use of flexible automated manufacturing systems which will be provided by some of the investment money enables a medium-sized truck maker like DAF to manufacture at a reasonable cost compared with larger producets.

would say we are a manufacture of this is that we are able to think and act flexibly.

"Furthermore we have our costs well under control so the we are able to stay on course in stormy periods, Companies of our size cannot afford to make any mistakes."

DAF already is "100 per cent customer oriented and can respond very quickly to customers' requests because it has very short lines of communication and flexible manufactures. facturing equipment, he claims. The company has elso won and retained customers by provid-ing throughout Europe aftersales service from 7 am to at least 10 pm each working day and an all-year-round, 24-hours-

a-day omergency service. As for Leyland, DAF is now As for Leyland, DAF is now to send in a number of study groups which will spend some mouths taking stock of various possibilities. DAF is not saying much about what it has in mind except that "collaboration will only be considered if the results of the study show that it will lead to a further strengthening of the company."

From what III Industry

From what UK Industry Secretary Paul Channon told the Commons during the brief dobate on the Rover group early this mouth the most likely outcome, if any deal goes ahead. would be a merger of DAF and Leyland with the Rover Group perhaps retaining a substantial minority interest.

One thing seems certain. It will have to be a very attractive deal to encourage DAF to give the control of the co would say we are a human-sized

Planning is more important than ever'

BY CHRISTOPHER LORENZ

AS ALL the world knows, the that these techniques help "put know the weather is unpredictahie, and never quite trust the
official forecast, yet they still
usuelly manage to plan their
The shift from centralised affairs in such a way as to evoid getting wet.

Even if there is only a mar-ginal chance of rain, for instance, they carry the prover-bial furled umbrella. And if they are organising an ontdoor concert, or some other open-air event, they usually manage to provide indoor facilities (or else they take out insurance).

Business executives everywhere would do well to do the same, eccording to Joho Rohinson, one of the top corporata planners at Sholl. Instead of abandoning planning because of its supposed inoffectiveness in a business climate which has business climate which has now smaller. Says Taylor, and turned stormy, as many com-panies did after the end of the stable 1960s and 1970s, they should be using it to help them handle the unpredictable

In unpredictable times like ours, planning is even more necessary than it used to be, Robinson argues in the latest edition of Long Range Planning, the journal of Britain's Society of Strategie Planning*. But it needs to be deep differently. needs to be done differently.

Paradoxes in Planning," was forecasts were reliable. Today
"the paradox is that if we pretend the future is predictable,
the consequences may be unmanagoable, whereas if we realise that it is unpredictable

One of the most common umbrella-carrying practices in the business world, says Robinson. is currency hedging. Less well-known are planning techniques such well-known are planning tech-niques such as multiple sceoarios and risk-reward matrices, both of which shift attention away from futile and dangerous prediction, and in-stead rely heavily on creating widespread understanding within a company about the complexity and uncertainty of fature developments and trends.

Most important of all, per- London ST haps, as Robinson puts it, is 235 0246).

British are amusingly adept at decision-making back where it coping with their climate. They belongs" - with line manage

The shift from centralised planning and decision-taking to deceotralised strategic management is the central theme of another article in the journal, on "Corporate Planning for the 1990s: The new frontiers."

Since 1980 a new hreed of strong general managors has taken over responsibility for planning within their own divi-sions and business units, reports Taylor, who is professor of business policy at Henley—The Management College. Planning procedures have been simplified,

now smaller, says Taylor, and many planners have either re-tired or moved into consulting. Of those who have remained with their companies, "many are now working as line mana-gers in divisions, or in corporate project toams concerned with rationalisetion, acquisitions, or new ventures."

Integrated

For the late 1980s and 1990s, needs to be done differently.

One of the problems with for planning will be implomentation, according to Taylor. "To Robinson in an article called achieve superior competitive." performance requires an intethat it rested on the notion that grated epproach to the business -not just to produce strategies and plans [as in much of the 1960s and 1970s] hut to develop an organisational capability to carry them out."

The 20th Anniversary national conference of the Strategic Planning Society will be held in London on January 22, on the theme of "Strategic Issues for the 1990s—New Frontiers?" Speakers include Professor Bryan Corsberg, director-general of OFTEL, and Siegfried Höhn, director of strategy and investments at Volkswagen, Details from the Society at 15 Belgrave Square, London SWIX SPU, (Tel: 01-235 0246).



tion of secret minute former member, site services would als Cemage their was able record

car onal security. Be



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It's difficult to say what impresses you most about the Scorpio.

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Perhaps it's no surprise then, that the Ford Granada family has picked up so many awards, 18 at the last count. Among them was the most prestigious honour of all - European Car of the Year 1986.

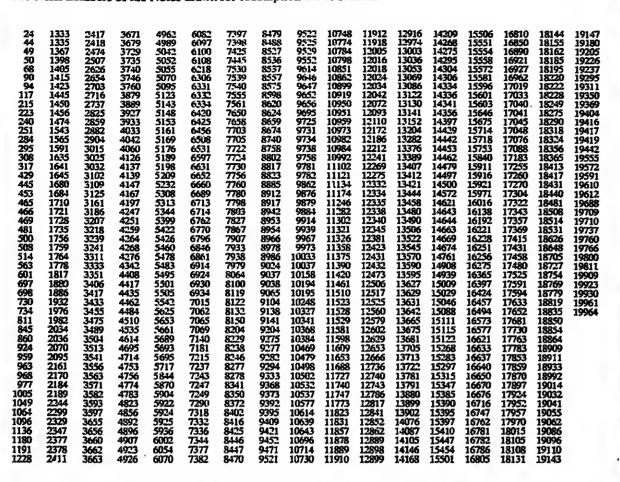


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NOTICE IS HEREBY GIVEN that pursuant to Condition 5(b) of the Notes, US\$ 4,000,000 principal amount of the Noies has been drawn for redemption on the 2nd February, 1987, at the redemption price of 101% of the principal amount, together with accrued interest to 2nd February, 1987.

The serial numbers of the Notes drawn for redemption are as follows:-



On the 2nd February, 1987, the said redemption price will become due and payable on each Note to be redeemed, together with accrued interest from 30th January, 1987 to 2nd February, 1987 amounting to US\$ 3.58 per US\$ 5,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue. Payment of the Notes to be redeemed will be made on and after 2nd February, 1987 upon presentation and surrender of the said Notes, with all coupons appertaining thereto, at any of the following Banks:-

Bankers Trust Company Dashwood House 69 Old Broad Street London EC2P 2EE

Banque Indosuez Luxembourg 39 Allée Scheffer

Swiss Bank Corporation Aeschenvorstadt 1 CH-4002 Basle

Bankers Trust Company, London. 22nd December, 1986

Agent Bank

UK NEWS

British Coal urges miners Pay deals to work four-day week

BY CHARLES LEADBEATER

BRITISH COAL wants thousands gam in South Wales would be of miners to switch to a four-day worked six days a week before the working week and longer daily shifts to help it achieve more intensive working of coal faces and more efficient use of costly new mining

equipment.

The target is 24-hour mining at key pits for six days a week. Most mines are at present worked for

British Coal, told the Financial Times that these changes were vital to ensure pits made full use of the expensive heavy-duty coal-cutting machinery which the state-owned utility plans to buy.

would be introduced only through agreement with the unions. Though there had not yet been any full dis-cussions with the unions on the pro-

posal, the issue is likely to surface in forthcoming wage negotiations with the NUM. British Coal is likely to raise the idea should the union submit a claim for a shorter work-

ing week. However, Sir Robert said negotia tions were most likely to be conducted on a local basis.

"We recognise there are social He said British Coal would need an understanding with the National Union of Mineworkers (NUM) that but many will see the benefits of the mine it plans to develop at Mar- the move. We will seek to introduce

In particular, before the October

Swiss bank account. A police inquiry at the time established that the

documents were forgeries, and Lord Glenamara now says his belief

in an MI5 plot has been streng

In a further twist to the spies sa-

ga, Mr Winston Churchill, the Con-

servative MP, and Sir Stepher

This followed the disclosure over

the weekend that they were the two

unnamed MPs mentioned in a Com-

mons debate last Monday. This was in relation to the unwitting involve-

Although these further claims

will increase the pressure for an in-

vestigation, ministers believe that

TAKAOKA-CITY, JAPAN

thened by the Australian case.

this change gradually and only where it is most needed. Many min-ers will not be affected." British Coal hopes miners will be attracted to the idea because it re-duces the number of working days

a year from 225 to 178. a year from 22 to 178.

The four-days-ont/three-days-off shift pattern is currently under discussion in the North Eastern coalfield where miners spend about a third of each 7%-hour shift travelling over 20 kilometres under ground. Under the proposed pattern of four 9-hour shifts, the amount of travelling time per descent would

be cut to 27 per cent. The changes would require legis-lation to amend the Coal Mines Regulations Act of 1908, which limits the number of hours miners can spend underground.

'Dirty tricks' inquiry likely to be refused

BY PETER RIDDELL, POLITICAL EDITOR

THE Government is likely to turn down calls for an immediate inqui-ry into fresh allegations of plotting and dirty tricks by some MI5 (interhave forged documents to discredit 1974 general election, several Flee Street papers received photocopies nal security) officers against memof a document purporting to show that Mr Short had opened an illega

Mrs Margaret Thatcher, Prime Minister, has made it clear that she will not comment or deal with such allegations until after the end of the current Australian court case in which the Government is trying to prevent Mr Peter Wright, a former MI5 officer, from publishing his memoirs. These apparently contain claims about how some MI5 officers acted against members of the Wilson government.

Hastings, who retired from the Commons in 1983, firmly denied having been involved in any plot against the Wilson government in Judgment in the case is not exthe 1970s. ected until February, and there would then be an appeal, and only then would there be a House of

The indications from government officials in London yesterday were ment of MPs in attempts by some that there was no whiff of an inquiry around. However, senior Labour son and his associates. figures, including ex-ministers. have pressed for an investigation following weekend claims by Lord Glenamara (former party deputy the whole matter is having little im-leader Mr Ted Short) that MI5 may pact outside Westminster Security alert after wave of Ulster bombs

By Our Belfast Correspondent

THE Royal Ulster Constability yesterday renewed its pre-Christmas security alert to the public after an IRA bomb blitz on hotels and public houses.

One hotel was completely destroyed, another badly damaged and a public house badly damaged in a synchronized bourlong bombing raid in County Tyrone.

No one was injured, but the RUC said hundreds of lives had been at risk. Damage is estimat-ed to exceed £1m, and up to 50

en to exceed kim, and up to 30 jobs may have been lost.

The IRA struck first at the Glenavon Hotel, Cookstown. An armed gang drove a ear carrying explosives through glass doors into the hotel's function room. Bombs were left in other parts of the hotel.

The police said they evacuated.

The police said they evacuated.

To families in the surrounding area before the bomb exploded, setting fire to the building.

The Kildress Inn, a public house in Cookstown, received similar treatment. Two bombs exploded manufactures of the services and appearance of the services.

exploded, wrecking much of the building, and army bomb experts were yesterday checking for un-exploded devices.

SANKYO ALUMINIUM INDUSTRY CO., LTD.

1986-1992

'at lowest level for 10 years'

By Philip Stephens

PAY DEALS in manufacturing com-panies may be running at their low-est level for 10 years, boosting pros-pects of lower, industrial costs, ac-cording to the Confederation of British Industry (CBI).

The employers' organisation says preliminary returns to its pay data bank indicate that settlements over bank indicate that settlements over the last three months have aver-aged 4.6 per cent. That compares with an average of 5.6 per cent in the third quarter and 6.1 per cent in the first half of the year.

The latest figure covers only 80 settlements across different industries in various regions, but the CBI said it was not likely to be greatly

Signs of a fall in settlement levels, however, have not yet begun to slow the pace of average earnings growth. The latest official figures show that the annual rate of growth in earnings remains at 7% per cent. That reflects productivity, overtime and other bonus payments as well as basic pay levels set in annual

Industry's fuel and raw materials prices have also started to rise again, reflecting higher oil prices and some recovery in international commodity markets.

Both the CBI and the Govern ment hope that over coming months the lower settlement levels will be translated into slower growth in earnings and in unit than those of Britain's competitors.

Commenting on the data, Sir Terence Beckett, director general of the CBL said: "While average earnings are continuing to run at rather high levels, reflecting in part the pick-up in the economy, these much lower figures for basic pay settle-ments do suggest that at last we may be moving in the right direc-

This year's sharp decline in the value of sterling has restored much of the competitiveness lost by Britich industry over the past few years. That recovery, however, would quickly be eroded if present cost trends in the major economies continue.



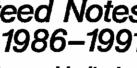
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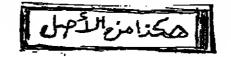
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Privatbank & Verwaltungsgesellschaft Swiss Cantonalbanks

Wirtschafts- und Privatbank

NEW ISSUE - This announcement appears as a matter of record only - November, 1986

NEW ISSUE - This announcement appears as a matter of record only - December, 1986



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Commenting on the leg. successful life. Not only has he ente Beckett, dreem a made a great deal of money from his Les Angeles corporate and fi-nancial consultancy, M. P. Sul-Ess are continuing enti ाह.. द्वाराठ, खोळाव :: livan, but he has also raised 10 in the economy ower figures for here: But as he entered semi-refire-क्षा हिन्द्र के प्रमुख के ment, two ideas became increas-ingly dominant in Mr Sollivan's mind - a realisation that he had man be moving a tem achieved little that would be the year's sharp fair passed on to future generations and a desire to do something for and compensioners by Ireland in recognition of the conthe manager of the first tribution to the US of the waves of Irish immigrants, who in-. sees Tree record, cluded his grandparents. THE THE PERSON NAMED :

up significantly BY ALICE RAWSTHORN THE turnover of shares on the Un-month as market-makers built up listed Securities Market has, con- their stocks in preparation for de-

cantly since the Big Bang deregula-tion of the City of London on Octo-In the approach to the Big Bang there was concern that in the new, more competitive City securities houses would concentrate on the larger, more profitable transactions generated by the shares of bigger

companies to the detriment of the small companies quoted on the Yet since deregulation the average value of daily business on the USM has risen by 35 per cent. In the first 10 months of the year, until the Big Bang, an average £10.3m of chares were transacted on the USM each day, according to the London Stock Exchange's statistics. In the seven weeks after the Big Bang, un-ul the beginning of last week, the value of the average day's business has rised to £14.2m. These figures do not include transactions between

principals, from market-maker to market-maker for example. If the month of October is exciuded from the pre-Big Bang fig-ure - an unusually high amount of business was carried out in this Big Bang

BY MOST standards 70-year-old Mr Morris Sullivan has had a

way to combine both kless. His

trary to expectations, risen signifi- regulation - then the rate of in-

crease after the Big Bang is even higher at 40 per cent. The turnover of shares on the main stock market has risen faster than on the USM. Before the Big Bang an average of £548.5m of shares were dealt each day in 1986 on both the main market and USM; since the Big Bang that figure has risen to around Clbn a day, repre-

senting an increase of 54 per cent. As Mr Geoffrey Douglas, head of USM research at the stookbroker, Hoare Govett, said: "It can come as no surprise that turnover on the USM has not increased as quickly as on the main market, None the less the rate of growth in business on the USM has been very encouraging, as has the emergence of so

raging, as has the emergence or so many new USM market-makers."

Most of the major corporate sponsors for the USM - such as the stockbrokers Capel Cure Myers, Alexander Laing & Cruickshank and Phillips & Drew - have set up

Unlisted market Aberdeen yard fears loss of Indian order

BY MAURICE SAMUELSON

HALL RUSSELL, the Aberdeen warship yard which was privatised last March, says it is in danger of losing an export order to India worth some £150m unless it receives an immediate pledge of government financial assistance to neet foreign competition.

The proposed deal, which would safeguard some 500 Aberdeen ship-building jobs, is for the supply of up to eight offshore protection and communications vessels for the Indian Petroleum Ministry.

The company issued the warning at the weekend following a visit to New Delhi by a sales team led by Mr Ian Philip, chairman of its parent company, Aberdeen Shipbuilders, and by Mr Alastair Lambie, Hall Russell's managing director.

It claimed the Indians had expressed a preference for the description. pressed a preference for its designs but had given it "until just after Christmas" to secure the British

Government backing which would let it compete with Korean and Sin-gapore shipbuilders, whose prices had recently been reduced thanks to "massive" grants. Mr Philip said that in order to win the order, the British Government would have to put up only about C3m a year for the next three

However, he said that although market-making operations for the junior market.

The USM experienced the busiest week in its history just before the Big Bang

The Week in its history just before the Big Bang

The week in its history just before the Big Bang

The Indians had now given it un-til just after Christmas to come up with a price backed by the Govern ment. Otherwise, the order would go elsewhere and the development of a whole class of ships with a future marketplace worth more than

£1.5bn would come to an end.
It was confirmed in Whitehall last night that the appeal was being considered jointly by the ODA, the Department of Trade and Industry

and the Foreign Office.

A DTI official said no decision had yet been reached but that ac count would be taken of the dead-line imposed by the Indians. How-ever, the process has been delayed by the failure of the Indian Government to request the financial bely in writing, even though senior Indi an civil servants are said to have verbally requested it at the British High Commission in New Delhi. The most appropriate form of help by the Government would be

as an Aid and Trade Provision (ATP). This form of assistance i made directly to the purchasing country, rather than as a subsidy to the shipyard, which might fall fou of EEC restrictions on aid to the

shipbuilding industry.

An ATP can cover up to 25 per cent of the UK content of an order by a foreign government for non military equipment. Hall Russell claims that since the patrol vessels are required for the Indian oil in dustry, they need not be classed as military equipment.



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EUROPE'S MOST EXPERIENCED BANKING GROUP.

American thanks Irish with animated mice

film animation company, Sulliv-an Studios, is moving its entire production team to Ireland from California and plans to increase the payroll to 386 by the end of 1987. Most of the new jobs will go to Irish art college graduates.

Ireland's first film animatics studios will be housed in a six storey building overlooking Du-blin's Phoenix Park, with the belp of grants from the Irish Delopment Authority. "We hope to make Ireland the

home of the world's finest quality animation," says Mr Sullivan, who until recently had been so closer to the film industry than playing golf with Bob Hope at the Hollywood Lakeside Golf

He got into the film business when he decided to finance a breakaway group of animators from the Disney studios who had run into trouble on the funding of a feature-length animated film, The Secret of Nimh,

best animated film of the year award in the US. The latest film from Sullivan Studios, the 50m American Tail produced by Stephen Spielberg for Universal Studios, has taken more than \$20m at the box office since it opened on November 21. It is a story about mice: Ameri-

can immigrant mice - including, naturally, lots of Irish mice. All the individual frames - and there can be one million of them were painted in Ireland in a small studio in Dublin opened by Sullivan in 1985.

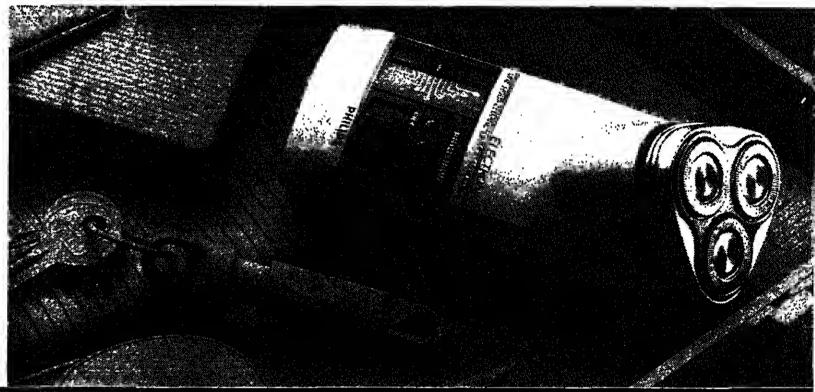
The world market for anis ed films is believed to be growing at between 20 to 30 per cent a wear and is worth about £200m a year in the US alone. Because it moving out of Hollywood to the Far East and countries such as

Japan and South Korea. Sollivan Studios, about to b renamed Sullivan-Bluth Studios. chose Ireland for its new headquarters because it wanted to work in the English language, Ireland's artistic tradition and the quality of art college educa-

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Mr Eric Wilson

TSB SCOTLAND has appointed TSB SCOTLAND has appointed Mr Eric Wilson to succeed Mr Ign H. Macdonald as chief general manager when he retires on March 31. Mr Wilson will also become a director of TSB Group. Mr Wilson joined the Trustee Savings Bank Scotland as a general manager on March 1 1964 having previously held senior management appointsenior management appoint-ments with Barclays Bank. Ha was appointed e trustee and senior general manager in 1985 and ultimately a director and senior general manager of TSB Scotland on its incorporation last

GUINNESS BEVERAGE GROUP has appointed Mr John McKechie as finance director of Scotch whisky production. Mr McKechie, who was comptroller of group accounting for The Distillers Company, will be based in Edinburgh. Appointments in Edinburgh. Appointments made by the blending and bottling division are Mr Douglas Tasker to financial controller, Mr Tom Burnett to managment accountant, Mr Ron Ramage to purchasing and Mr Bob Rigby to planning manager.

Dr Peter G. H. Trooghton bas recently been appointed market-ing director of NUCLEAR ENTERPRISES. He was a director at Hilger Analytical. Nuclear Enterprises, part of the sensors and security division of Thorn EMI

Cadbury Schweppes group finance director

APRICOT COMPUTERS has

Allason, a non-executive mem-ber of the main board, has resigned because of his increas-

ing commitments outside Apricot.

Mr David Parish has been appointed to the board of CHARTERHOUSE as director of

planning. Charterhouse is wholly-owned by The Royal Bank

At McKAY SECURITIES Mr

CADBURY SCHWEPPES has appointed Mr David Nash group finance director in succession to Mr H. R. Collum, from the beginning of March. Since 1984 Mr Nash has reported to the ICI main board for all acquisitions, mergers and divestments in the ICI Group. He has been e director of a number of TCI companies and joint ventures in the UK and abroad.

Mr P. W. Donovan and Mr A. D. Milne, both directors of the principal operating division. bave been appointed executive directors of the THE BSS GROUP from January 1. Mr Basil Cole, currently finance director, will be retiring on January 24.

NFC DISTRIBUTION GROUP has made two board appoint-ments. Mr J. R. (Jim) Gardiner becomes director of personnel. Mr John Davies is appointed managing director for Alpine Refrigerated Deliveries, a frozen food distributor recently acquired

Mr Frank Jones has been appointed senior general manager, personnel division, at LLOYDS BANK in succession to the late Mr Gerald Clarke. He was chief executive of Lloyds Bank California which was sold in August to Sanwa Bank in August to Sanwa Bank

Mr Andrew Marsh has been appointed as business development director at THORN EMI BUSINESS COMMUNICATIONS. This follows Mr Keith Shepherd's posting as managing director. Mr Marsh was new business development manager.

JOHN MOWLEM & Co has appointed Mr Geoffrey Bayles to the board from January 1.

MORGAN GRENFELL & CO has appointed the following to the board from January 1: Mr M. C. Evans, Mr J. C. Smith and Mr P. E. Smith.

MEDISURE MARKETING January.
AND MANAGEMENT has appointed Dr Michael Goldsmith as Mr Pe director medical services.

JOHN LAING CONSTRUCTION UK civil engineering dirl-sion has appointed Mr John A. Armitt and Mr Michael H. Tred-

well as joint managing directors. From January 5 Mr John Vyse becomes general manager and Mr Martin Corrigan northern area

Mr Gordon Williams, managing director of Field Aviation has ing and Communications Corbeen elected president of the ENGINEERING EMPLOYERS LONDON ASSOCIATION.

Newspapers, The British Printing and Communications Corpen elected president of the poration, Fluor (GB) and Inchengine EMPLOYERS of Thorn EML

Mr Derek Rogers has been appointed to the newly-created post of general agency manager of CANNON LINCOLN GROUP. He joins from Crown Life.

Mr David Garth, formerly with British Aerospace, has joined THE CORPORATE CONSULT-ING GROUP.

SAMUEL MONTAGU & CO has appointed Mr Richard Gillingham, Mr John Neary, Mr Jeremy Prescott, Mr Tom Quinn, Mr John Rickards, Mr Mossman Roueche, Mr Jeffrey Urwin and Mr Arthur Wadsworth as executive dispersors from January tive directors from January 1 1987.

STONE INTERNATIONAL has appointed Mr Patrick Fordham to appointed Mr Patrick Fordham to the main board from January 5. He will assume responsibility for the worldwide transportation division. He will be joining from the international engineering and management consultancy which be set up in 1990 after 17 years with Hawker Siddeley Group.

At McRAY SECURITIES Mr. G. F. McRay, chairman, and Mr. J. C. Hawkes have retired from the board. Mr. L. A. McRay (deputy chairman) has been appointed chairman and Mr. E. S. G. Lloyd deputy chairman in eddition to remaining as managing director. Mr. D. A. L. Bird and Mr. M. J. C. Hawkes bave been appointed non-executive directors. Mr Maleolm Thomson has been promoted to managing director at REGENCY FILM SERVICES. He takes over from Mr Richard Cross who remains

Mr Andrew S. Noble joins the board of BENTALLS as e non-executive director from February 1. He was a main board director of Debenhams and was the managing director of store operations and services. He is chair-man of Specialeyes. Mr Denis Greensmith retires from the

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single source of pure natural spring continues to this day.

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employee-owned National Freight Consortium's companies. He was contract manager with the BRS Group. Venables will continue as managing director and will also become e deputy chairman. Mr Laister is a director of several com-

Mr Michael Charny, managing director of FRENCH DAIRY FARMER, will retire on February 28. His place will be taken by Mr Philip Emerton, who will take up his duties on January 1. Mr Emerton joined from Amaigamated Foods on panies, including Mirror Group Mr Roy Mocher has been appointed group finance/administration manager at MELTON MEDES, Nottingham.

In order to facilitate the planning and implementation of a restructuring, CSR is to appoint Mr Ian Burgess as chief executive officer (elect) to succeed Mr Bryan Kelman, the present chief executive officer, when he reaches normal retiring age in December 1987. Mr Burgess is executive director, sugar. He is a past general manager of personnel and the building materials division. Mr P. W. Donovan and Mr A. D. Milne, both directors of the principal operating division, have been appointed directors of THE BSS GROUP from January 1. Mr Basil Cole, finance director, wil be retiring on January 24. APRICOT COMPUTERS has made two appointments to tha main board from January 1. Mr Peter Horne, director responsible for research and development, and Mr Mike Winn, who beads the unitional accounts group, which includes government and major corporate accounts, are joining the board. Mr Julian Allisson, a non-executive mem-

Mr Stewart D. Gager, chief lending officer for the MIDLAND BANK GROUP'S North American operations, has been appointed group risk management director from January 1. He succeeds Mr Brian L. Goldthorpe, whose appointment as chief executive, corporate banking, was announced earlier this year.

At CEMENT - ROADSTONE
HOLDINGS (CRH) Mr Jim
Culliton will be relinquishing
the position of chief executive
on January 1. He will remain
a member of the board. Mr
Tony Barry has become deputy
chief executive. Mr Barry a CRH
director since 1978, is chief
operating officer (Europe) with
overall responsibility for CRH
interestry in Instant the IIE and

wholly-owned by The Royal Bank financial director. He remains man of Specialeyes. Mr Denis Greensmith retires from the Bentalls board et the end of January.

Mr Peter Laister has been appointed chairman and non-executive director of the CONTEC GROUP. Mr Stuart Hallan, joint founder of Contec, with Mr Ted Venables, will assume the role of deputy chair—

wholly-owned by The Royal Bank financial director. He remains managing director of Berkeley Exploration and Production, a subsidiary of Ranger Oil (UR). Mr G. H. Bowman, Mr A. J. Dingley and Mr A. W. Hart have been appointed chairman and non-executive director of the subsidiary of Ranger Oil (UR). Mr G. H. Bowman, Mr A. J. Dingley and Mr A. W. Hart have been appointed directors of Berkeley Exploration and Production, a managing director of Ranger Oil (UR). Mr G. H. Bowman, Mr A. J. Dingley and Mr A. W. Hart have been appointed chairman and non-executive directors of Berkeley Exploration and Production, a managing director of Ranger Oil (UR). Mr G. H. Bowman, Mr A. J. Dingley and Mr A. W. Hart have been appointed chairman and non-executive directors of Berkeley Exploration and Production, a managing director of Ranger Oil (UR). Mr G. H. Bowman, Mr A. J. Dingley and Mr A. W. Hart have been appointed chairman and non-executive directors of Berkeley Exploration and Production, a managing director of Ranger Oil (UR). Mr G. H. Bowman, Mr G. H. Bowman, Mr A. J. Dingley and Mr A. W. Hart have been appointed the production and Production appointed to the production and Production appointed to the production and Production and Production appointed to the production and Production appointed to the production and Producti

Restructure at Sulzer

The SULZER GROUP has restructured and made the following appointments from January 1. Mr Peter Strangeway will be chairman of Sulzer (UK)
Holdings, managing director of
Sulzer (UK) and a director of
Sulzer (UK Pumps and Sulzer
(UK) Building Services, Mr
William Walton will be managing director of Sulzer (UK)
Pumps and a director of Sulzer
(UK) Holdings, Mr George
Balshaw will be managing direcwill be chairman of Snizer (UK) Holdings and Sulzer (UK) Building Services. Mr Juerg Heyer (Swiss, head of the pump division) will be elected a director of Sulzer (UK) Holdings and Sulzer (UK) Pumps. Mr Aleys Osterwalder (Swiss, head of Sulzer International's Europe/North America region) will become a director of Sulzer (UK) Holdings. Mr Martyn Thomas will be deputy managing director of Sulzer (UK) Pomps. Mr Peter Hackenzle. Mr Leonard Smith and Mr David Stables will be directors of Sulzer (UK). Er directors of Sulzer (UK). Mr Dennis Clark, Mr James Fretwei and Mr Kurt Matt will be direc-tors of Sulzer (UK) Building

At BURSTON-MARSTELLER/ UK Mr Martin Langford is pro moted to deputy managing director resources, and Mr Peter Bae becomes deputy manaoperating officer (Europe) with overall responsibility for CRH interests in Ireland, the UK and Europe.

**

RANGER OIL (UK) has appointed Mr A. A. Wilson its financial director. He remains general manager of Boxson-managing director of Berkeley Exploration and Production. a also been elected to the board. Marsteller's Belfast office, ha also been elected to the board.

> LEEDS AND HOLBECK BUILDING SOCIETY has in-creased its senior management team: Mr S. R. Levy is promoted as an assistant general manager, was previously employed by Coopers and Lybrand.

NOTICE . To the helders of Air Cal Inc. U.S. \$30,000,000

NOTICE IS HEREBY GIVEN that part

Listed on the Lawrenbourg Stock E. Dated: December 22, 1986

> NOTICE To the holders of

U.S. \$30,000,000 52% Convertible Subording Debentures Due 2001 NOTICE IS HEREBY GIVEN purs

Listed on the Laxambanes Stock Ex Dated: December 22, 1986

PARKLABREA FINANCE CORPORATION U.S.\$165,000,000 teed Floating Rate

U.S. \$40,000,000



Due 1985-1989 For the six months 22 December, 1986 to 22 June, 1987

provisions of the Notes notice is hereby given that the rate of interest has been fixed at 61/2 per cent, and that the interest payable on the levent interest payment date 22 June, 1987 against

Bakhaw will be managing direc-tor of Sulzer (UK) Building Services and a director of Sulzer (UK) Holdings. Mr Otto Pelezer will be finance director and secretary of Sulzer (UK) Holdings and Sulzer (UK). Dr Victorings and Sulzer (UK). Dr Victorings and Sulzer (UK) beating and ventilating division) will be a director of Sulzer (UK) Holdings and Sulzer (UK) Build-

from chief accountant to general manager—finance. Mr P. R Evans is appointed an assistant general manager. He joins Leeds and Holbeck from Leeds Perma-nent Building Society. Mr D. Pickersgill, who is also appointed

57% Convertible Subordina Debenius es Due 2001.

not the Editation of the Indenture clated as of May 8. 1986 between AirCal Inc. P.AirCal Jand Manufacturers Historier Trust Company of California, Trustee, a First Supplemental Indenture dated as of November 26, 1986 has been executed providing that the above Debentures are almost providing that the above Debentures are almost providing that the above Debentures are almost provided to the above the company of the company o providing that the above beginning are no langer convertible into shares of con-mon stock of AirCel but will be convert-ible only into shares of common stock of ACT Holdings. Inc., the newly farmed ladding company of AirCel Inc. Copies of the First Supplemental Indenture may be obtained from the office of the Trustee.

AirCal Inc.

NOTICE IS HEREBY GIVEN pursuant to the Indenture dated as of May 8, 1936 between AirCal Inc. and Manufacturers Hanover Trust Company of California, Trustee, as amended, that on or after December 22, 1986, as ubuildiary of American Airlines, Inc. will be merged with and into ACI Holdings, Inc. the holding company for AirCal Inc. After such merger the above Debentures will no longer be convertible into cash at the rate of \$6,362.97 for each \$5,000 in principal amount of Debentures.

Bonds due 1998 Bondholders are advised that for the initial six month interest Period from December 18, 1986 to June 18, 1987 the Bonds will carry an interest rate of 51/2% per annum. The emount payabla on June 18, 1987 will be U.S.\$328.61 per U.S.\$10,000 principal amount

THECHASEMANHATTAN, BANK N.A. LONDON, AGENT BANK.

BANCA SERFIN, S.A.



Subordinated Floating Rate Serial Notes

in accordance with the

Coupon No. 10 will be U.S.8197-17. Agent Bank

SOCIETE D'HABITATION DU QUEBEC (CANADA)

NOTICE TO THE HOLDERS OF 15.75% BONDS, DUE

JANUARY, 15, 1988 Notice is hereby given that pursoant to the terms of the 1575% Bonds, \$85,000.00 principal amount of 1575% Bonds has been drawn by lot by the undersigned fiscal ganet, for redemption, out of the Sanking fund moneys, on the 15th day of January. 1987.

The said Bonds so called for redemption will therefore be redeemed on the 15th day of january 1987 at 100% of the principal amount on talled plus accrued and unpaid interest to the date of redemption. upon surrender of the said Bonds with, thereto attached all interest coupons maturing january 15, 1989, et eny of the following naving services accommodifications of the said Bonds with the said Bonds with

- La Société Générale Alsacienne de Banque, City of paying agents:

Luxemboorg:
La Société Générale, Paris:
La Société Générale, London:
La Société Générale, London:
Morgan Guaranty Trust Company of New York, Brussels;
Morgan Guaranty Trust Company of New York, Brussels;
Banque Nationale du Canada, Montreal.
Banque Nationale du Canada, Montreal. — nanque Nationale du Canada, Montreal.

Notice is also hereby given that interest upon Bonda so called for redemption shall cease to be payable from and after the said redemption date, namely the 15th day of January, 1986, and coupons for interest maturing after the said redemption date shall be void.

The designating fetter and numbers of the Bonds so caller for

-00051 - 00888 - 01501 - 01736 - 02110 - 02500 - 03303 -04987 - 06364 - 07080 - 07224 - 07532 - 08402 - 07391 -09987 - 12648 - 12808 - 13201 - 13204 - 14600 - 14932 -14927 - 14642 - 12115 - 17652 - 17086 - 18424 - 19675 -09987 - 12648 - 12808 - 13201 - 13204 - 14600 - 14932 -14932 - 16656 - 17115 - 17652 - 17986 - 18424 - 19025 -19444 - 19515 - 19902 - 20859 - 21942 - 23725 - 24332 -25503 - 26342 - 26810 - 27242 - 28909 - 29222 - 29603 -25503 - 26342 - 26810 - 27242 - 28909 - 29222 - 29603 -29869 - 30115 - 30323 - 31088 - 31322 - 31612 - 32431 -39079 - 33700 - 34002 - 34505 - 369111 - 37777 - 38802 -38071 - 39200 - 39447 - 39613 - 39837 - 39986 - 40748 -38071 - 39200 - 39447 - 39613 - 43903 - 43104 - 43647 -41312 - 41426 - 42314 - 42504 - 42902 - 43104 - 43647 -44104 - 44982 - 45321 - 45425 - 45502 - 46086 - 46203 -46364 - 46603 - 46713 - 47111 - 47200 - 47429 - 47428 -49212 - 49681.

The designating letter and numbers of the Bonds called for previous redemption and not presented for payment are:
redemption and not presented for payment are:
8-01948 - 02279 - 02607 - 03889 - 05766 - 08910 - 27693
--30766 - 31937 - 35027 - 44246 - 44357 - 44571 - 44960
--48887 - 49018 - 49336. 4.75

**

The principal amount of 15.75% Bonds outstanding after January Can_\$49, 677,000 Dated at Montreal, the 17th day of November 1986.

GENERAL TRUST OF CANADA

> Notice of Redemption US \$20,000,000



NIPPON COINCO CO., LTD.

Notice is hereby given that pursuant to paragraph 7(8) of the Terms and Conditions of the Bonds, the Issuer has elected to redeem on February 2nd, 1987 (the "Redemption Date") all of its outstanding Convertible Bonds due 1992 (the "Bonds") at a Redemption Price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date interest on the Bonds will cease to accrue. The Bonds should be presented and surrendered to the Paying Agents as shown on the Bonds on the Redemption Date with all interest coupons maturing subsequent to said date.

December 22nd, 1986 By The Dei-Icht Kangyo Bank, Ltd. London; Principal Paying Agent

sveimer

U.S. \$100,000,000

Floating Rate Participation Certificates Due 1992 issued by Morgan Guaranty GmbH for the purpose of making a loan to

Istituto per lo Sviluppo Economico dell'Italia Meridionale

(a statutory body of the Republic of Italy incorporated under Law No. 298 of April 11, 1953) In accordance with the terms and conditions of the

Certificates, the rate of interest for the Interest Determination Period 22nd December, 1986 to 22nd January, 1987 has been fixed at 7%. Interest accrued for the above period and payable on 22nd January, 1987 will amount to US\$60-28 per US\$10,000 Certificate.

Total interest payable value 22nd January, 1987 will amount to US\$335-95 per US\$10,000 Certificate.

Agent Morgan Guaranty Trust Company of New York
London Branch

> £500,000,000 Floating Rate Notes 1991



In accordance with the provisions of the Notes, notice is hereby given that for the initial three months interest period from 19 December, 1986 to 19 March, 1987 the Notes will carry an Interest Hate of 11.5175% per annum. The interest payable on the relevant interest payment date, 19 March, 1987 will be £283.99 per £10,000 principal amount.

22 December, 1986 By The Chase Manhattan Bank, N.A., London, Agent Bank



Eni International Bank Limited U.S. \$200,000,000

Guaranteed Floating Rate Notes due 1993
Unconditionally and irrevocably guaranteed by Ente Nazionale Idrocarburi

In accordance with the terms and conditions of the Notes, the rate of interest for the interest period December 22, 1986 to March 23, 1987 has been fixed at 61/16% per annum. Interest payable on March 23, 1987 will be US\$162.73 per Note of US\$10,000.

Agent

Morgan Guaranty Trust Company of New York London Branch

Citicorp Finance PLC £150,000,000

Guaranteed Floating Rate Notes Due December 1997 Unconditionally Guaranteed by

CITICORPO Notice is hereby given that the Rate of Interest has been fixed at Notice is hereby given that the kate of Interest has been fixed at 11.5375% and that the interest payable on the relevant interest Poyment Date, March 19, 1987 against Coupon No. 5 in respect of £10,000 nominal of the Notes will be £284.49. December 22, 1986, London

By: Citibank, N.A. (CSSI Depl.), Agent Bank CITIBANG

water throughout from distilling to

Robbie Dubh have ensured the consis-tent purity of taste for which Glenfiddich

is justly famous. A tradition of purity that

Since 1887 the waters of the

UK NEWS

Nick Garnett reports on the search for collaboration in construction machinery

Joint deals essential as margins tighten

mitted to construction equipment

manufacturing.
The purchase of the two Terex.

businesses by Northwest Engineer-

from the construction equipment

quently sold them to IBH, then a

growing West German machinery

company and eventually reput

IBH went bust in 1984. Hymac and

takes NEI out of the market in con-

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are in trouble, says Mr David Phillips of the London-based Corporate

pally making cranes.

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traie, London;

Y Fuz. Company of New York he do: Canada, Montreal upon bond he asse to be hayable from and he assert the said reduced he said reduced. by Aveling Barford, the construction equipment manufacturer based at Grantham in the east Midlands, that it was shedding a fifth of its in-bour force reflected the mercilessly tight margins in the construction

Monday December 22 lk

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GENERAL TRUST OF CALL

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traie, London:

machinery industry.

A number of other manufacturers have also been reducing their cost bases by cutting jobs or making better use of factory space.
But the industry in the UK has al-

so witnessed a flurry of companies changing hands and some new producers entering the field which are likely to have a significant impact on the overall shape of the industry. On the face of it the changes look unconnected. BM group, an independent offshoot of the Beazer con-

d numbers of the Bonds called to pure the control of the control o struction company which still holds a 25 per cent stake in BM, has agvely expanded its mini-empire separate construction machinery-making businesses.
This year it purchased for £20m
Benford which makes small site

dumpers, mixers, access and vibrating equipment. It then snapped up cheaply the three construction equipment companies of Northern Engineering Industries which NEI was unloading as part of its last round of restructuring.

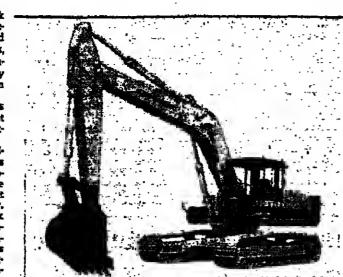
That gave BM, which is now a £70m-a-year turnover business, the Hyrone hydraulic excavator operation, Haulamatic domp trucks and Riteminer which manufacturers lorry-mounted mixing equipment.

Production of articulated and ri-

gid dump trucks, scrapers and other equipment produced at Terex in Ohio is being transferred to Terex Equipment in Scotland by Nothwest Engineering, a small US equipment maker which purchased both Terex

businesses in October.

The Brown group, based in North
Yorkshire, signed a deal with Komatsu of Japan in which Komatsu will purchase Many articulated dump tracks which Brown mannfactures in Norway, rebedging and the falling by the wayside of Intelligence Group, which specia-them Komatsu. companies that are not fully com-



Komatsu itself has just begun production of hydraulic excavators

at Biriley near Newcastle-upon-

Type in a factory vacated by its

great US rival, Caterpillar, Caterpillar has been steadily in-

creasing output of backhoe loaders from its plant at Leicester which

only came tentstively on stream

All these decisions have been tak-

en independently and for different.

reasons, in the case of BN, for ex-

ample Mr Roger Shutz, the compa-

my's chief executive, is putting to-

gether a mini-holding company and is still seeking acquisitions in niche

markets both in and outside the

construction equipment-field.

But some of the other decisions

have been influenced by three fea-tures of the international construc-

These are the imposition of anti-

dumping duties by the EEC on some Japanese equipment, the

need by companies everywhere to

form joint partnerships to stay alive

struction equipment maker, has completed the first 10 hydraulic completed the Britt 19 hydraulic excavators (left) at its new plant at Birtley near Newcastle upon Tyne from knock-down kits supplied from Japan.

The machines, which the company says have a 20 per cent EEC content, are being sold in the UK through Marubeni-Komatsu, the distributors for Birtley's output.

The first hedraulic excessions.

KOMATSU, the Japanese con-

The first hydraulic excavators with 60 per cent EEC content are also now on the production line at Birtley, a project which has drawn vocilerous opposition drawn vocilerous opposition from the Federation of Manufacturers of Construction Equipment and Cranes largely because is receiving.

The company confirmed yesterday its target of producing a total of 200 excevators and whoeled loaders a month by the end of next year.

initial production is being concentrated on the excevator. The machines made from the kits have been the 118hp PC200 but this will be superceded by the appraised PCZIS. Komaisu intends to make about six excavator models ranging from 12 to 30

Production of the medians-weight wheel loaders will not begin until the spring. Initial out-put will also be based on kits

98 but this will eventually rise to 270 by the end of next year.

ing the Japanese company access to

"Unless a parent company is wholly committed to that subsid-iary, the subsidiary will probably go out of business in the next two ing of Wisconsin represented the fi-nal withdrawal of General Motors Even mitted to construction equipment, they are having to seek collaboramarket. GM had originally owned they are having to seek collabora-the two Terex businesses, subsetive deals and other forms of joint

> The deal between Brown and Komatsu gives the Japanese company an articulated dump truck which it does not have in its range and which has become increasingly popular at the expense of the rigid

Haulamatic, also both once part of the IBH group, were purchased by NEI only a few years ago. Their sale this year to GM effectively At the same time the agreement gives Brown access to Komatsu's worldwide distribution network by struction equipment that rolls or crawls, elthough NEI has other ma-terials handling businesses, princiallowing it to sell the Mony dumper as a Komatsu vehicle while still There is not enough fat in the in-dustry to allow indifferent, disintercontinuing to sell the Mozy range

under the Moxy name. This search for collaborative Cat's dealer network and allowing Cat to widen its product range.

group's construction machinery offshoot, formed a joint venture com-pany with Hitachi to make excava-tors. Again the Japanese company gets a dealer network it sorely needs and the Italian company new products to bolster its ageing model

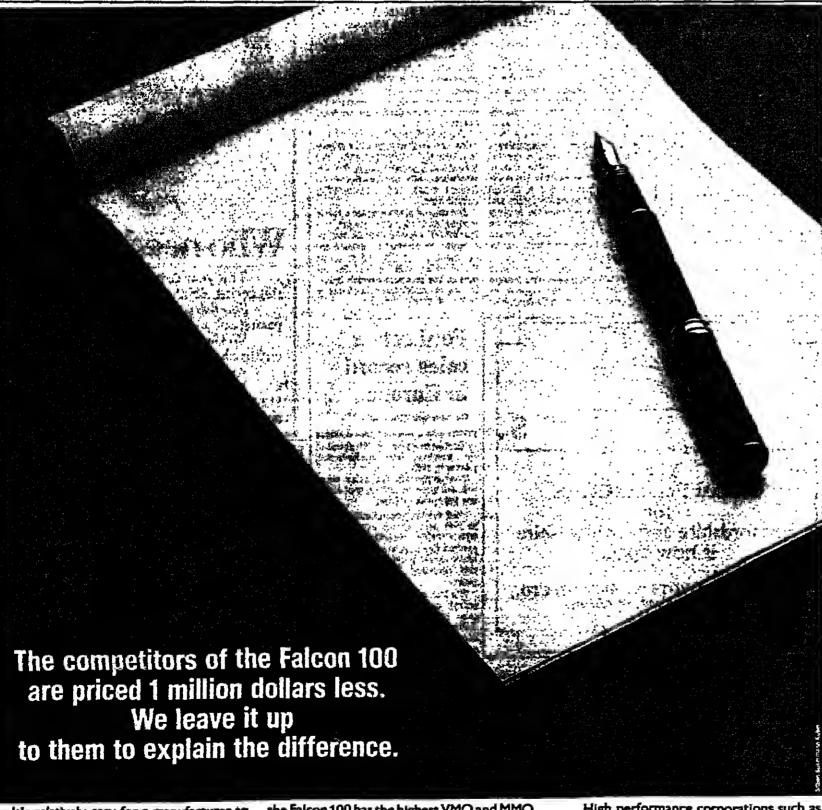
In the case of Hitachi in Italy and Komatsu's Birtley plant in the UK, one of the overriding factors has been the imposition of anti-dumping duties by the EEC of up to 30 per cent on Japanese excavators.

"Companies cannot survive on their ranges of hydraulic excavators, giv- tionally competitive."

Last month Fiatallis, the Flat

This, and the impact of the yea's value, have encouraged Japanese makers to seek manufacturing arrangements in Europe.
What seems certain is that con-

struction equipment makers will continue to seek partnerships. deals has been even more marked own, says Mr Phillips. They need outside the UK. This year Caterpil- someone else's products or their lar and Mitsubishi merged their distribution network to be interna-



It's relatively easy for a manufacturer to price his aircraft one million dollars less by compromising on certain reas to levels below the perfection of the Falcon 100.

Like the structure. Airframe and wings may be built at a lower cost and still be adequate for "normal" flying conditions. Yet, only the Falcons are built with the strength of a combat aircraft and have no life-limited structure. Even the oldest Falcon can fly through turbulence without slowing down.

... Like aerodynamics. You could build a jet cheaper by cutting corners on its aerodynamic design. In the case of the Falcon 100, the military experience of Dassault engineers provides tremendous results:

the Falcon 100 has the highest VMO and MMO speeds in its field. It has no match in short-field performance, and handling, at all ends of the flight envelope-high and low, fast or slow.

To build a jet with the demanding airline standards, and incorporate advanced features designed and proven on some of the world's best combat airplanes is specific to Dassault and Falcon 100.

Surely our competitors would welcome such a perfection for their airplanes. But then... it would cost them at least one million dollars more!

High performance corporations such as IBM, Sony, Rank Xerox, Saab, cannot settle for less than first-class quality.

isn't that why they all fly Falcon 100.

Dassault International

Please send the the Fak I would like a sales pre-	con 100 color brochere. FT15 sentation.
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Business takes off with Falcon.

To the Holders of:

DIGICON FINANCE N.V. 81/4 % Guaranteed Convertible Subordinated Debentures due 1995

J. Henry Schroder Bank & Trust Company. as Indenture Trustee (the "Trustee") for the holders of Digicon Finance N.V. [the "Company"] 8 % % Guaranteed Convertible Subordinated Debentures due 1995 [collectively the "Debentureholders and/or The Debenturea"] is publishing this Notice of Default pursuant to Section 516 of the Indenture dated as of October 1, 1980.

The Company has failed to make a payment of interest on the Debentures due October 1, 1986.

Under Section 501(1) of the Indenture, this default has become an "Event of Default", as defined in the Indenture, by virtue of it having continued for thirty days from the date the payment was

Section 601 (b) of the Indenture provides in parts

"In case an Event of Default known to a Responsible Officer of the Trustee has occurred and is continuing, the Trustee shall exercise such of the rights and powers vested in it by this indexture, and use the same degree of care and skill in their exercise, as a prudent man would exercise or use under the circumstances in the conduct of his own affairs."

Section 512 of the Indenture provides:

"The Holders of a majority in principal amount of the Outstanding Debentures shall have the right to direct the time, method and place of conducting any proceeding for any remedy available to the Trustee or exercising any trust or power conferred on the Trustee, provided that:

such direction shall not be in conflict with any rule of law or with this indenture. [2] the Trustee may take any other action deemed proper by the Trustee which is not intent with such direction, and

[3] subject to the provisions of Section 601, the Trustee shall have the right to decline to follow any such action if the Trustee in good faith by its board of directors or executive com-mittee or a trust committee of directors or trustees and/or Responsible Officers shall determine the actions or proceedings so c. ected would involve the Trustee io personal liability.

Section 602 [d] of the Indenture provides:

"The Trustee shall not be liable for any action taken by it in good faith and believed by it to be authorized or within the discretion or rights or powers conferred upon it by this inden-

The Trustee is continuing to review the information available to it concerning the Company's current circumstances so that it may determine whether it will, pursuant to Section 502 of the Indenture, declare the principal of all the Debentures to be due and payable immediately. The Trustee may consider other possible action pursuant to the provisions of the Indenture.

The Debentureholders are referred to the indenture, copies of which are available for examination at the corporate trust office of the Trustee during normal business hours, for a more complete description of the rights of Debentureholders and their remedies subsequent to the occurrence of an Event of Default. For additional financial and other information about the Company. Debentureholders are further referred to information on public record at the Securities and Exchange Com-

mission, 500 North Capital Street, Washington, D.C. 20549.
This Notice is published pursuant to Section 516 of the Indenture. Instructe is photished pursuant to Section 510 of the indemnite.

Inquiries concerning this Notice should be directed to George R. Sievers, Senior Vice President or
Mark F. McLaughlin, Assistant Vice President, J. Henry Schroder Bank & Trust Company. One
State Street, New York, New York 10015, (212) 269-6500, or Joseph Chervin, Esq., c/o Rosenman
Colin Freund Lewis & Cohen, 575 Madison Avenue, New York, New York 10022, (212) 940-8800,

> J. HENRY SCHRODER BANK & TRUST COMPANY. As Indenture Trustee

Dated: December 22, 1986

To the Holders of:

CRUTCHER FINANCE N.V.

8% % Guaranteed Convertible Subordinated Debentures due 1995 J. Henry Schroder Bank & Trust Company, as Successor Indenture Trustee (the "Trustee") for the holders of Crutcher Finance N.V. [the "Company"] 84% Guaranteed Convertible Subordinated Debentures due 1995 (collectively the "Debentureholders and/or The Debentures"] is publishing this Notice of Default pursuant to Section 516 of the Indenture dated as of December 15,

On October 30, 1986, the Company filed a petition for reorganization under Chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the Northern District of Texas. Under Section 501(6) of the Indenture, that act is an "Event of Default", as defined in the Indenture.

Section 601(b) of the Indenture provides:

"In case an Event of Default has occurred and is continuing, the Trustee shall exercise such of the rights and powers vested in it by this Indenture, and use the same degree of care and skill in their exercise, as a prudent man would exercise or use under the circums in the conduct of his own affairs."

Section 512 of the Indenture provides:

"The Holders of a majority in principal amount of the Outstanding Debentures shall have the right to direct the time, method and place of conducting any proceeding for any remedy available to the Trustee or exercising any trust or power conferred on the Trustee, provided such direction shall not be in conflict with any rule of law or with this Indenture, and

[2] the Trustee may take any other action deemed proper by the Trustee which is not innt with such direction.

Section 601(c)(3) of the Indenture provides:

"The Trustee shall not be liable with respect to any action taken or omitted to be taken by it in good faith in accordance with the direction of the Holders of a majority in principal amount of the Outstanding Debentures relating to the time, method and place of conducting any proceeding for any remedy available to the Trustee, or exercising any trust or power

conferred upon the Trustee, under this Indenture."

The Trustee is continuing to review the information available to it coocerning the Company's current circumstances, and will be monitoring and participating in the bankruptcy proceedings in order to protect the interests of the Debenturcholders.

The Debentureholders are referred to the Indenture, copies of which are available for examination at the corporate trust office of the Trustee during normal business hours, for a more complete description of the rights of Debentureholders and their remedies subsequent to the occurrence of an Event of Default. For additional financial and other information about the Company, Debentureholders are further referred to information on public record at the Securities and Exchange Commission, 500 North Capital Street, Washington, D.C. 20549.

This Notice is published pursuant to Section 516 of the Indenture.

Inquiries concerning this Notice should be directed to George R. Sievers, Senior Vice President, or Mark

F. McLaughlin, Assistant Vice President. J. Henry Schroder Bank & Trust Company, One State Street, New York, New York 10015, (212) 269-6500, or Joseph Chervin, Esq., c/o Rosenman Colin Freund Lewis & Cohen, 575 Madison Avenue, New York, New York 10022, (212) 940-8800, counsel for the Trustee.

J. HENRY SCHRODER BANK & TRUST COMPANY.

As Successor Indenture Trustee

Dated: December 22, 1986

"What's special about these Danish companies?"

ABN Bank Copenhagen Branch, Assurander-Societetet, Barclays Finans AS, Berlingske Tidende, Bikuben, Boliden, Buch+Deichmann, Danish Steel Works Ltd., Danish Telecom International A/S, Danish Danish Steel Works Ltd., Danish Telecom International A/S, Danish Tumkey Dairies Ltd., Dannebrog Shipyard Ltd., A/S De Daniske Sukkerfebrikker, Domi A/S, Duraceli-Daimon ApS, East Asiatic Co. Ltd. (A/S Det Østasiatiske Kompagni), A/S Elizabeth Arden, Ess-Food, F. L. Smidth & Co. A/S, Forlaget Management A/S, Frieko Sol is A/S, Ginge Brand & Elektronik A/S, Gränges Danmark A/S, Grundios International A/S, Haldor Topsee A/S, Hellerup Bank A/S, Henriques Bank Aktiesetskab, Kreditforeningen Danmark A/S, Kommunedata, Midibank, A/S Niro Atomizer, Norsk Hydro Danmark a.S. Nykredit, Price Waterhouse, Privatbanken A/S, Revisionsfirmast C. Jespersen, Skandinavisk Tobalkskompagni, Statsanstalten for Livsforsikring, The Jutland Technological Institute, Aktiesetskabet Varde Bank.

They are all regular readers of the FINANCIAL TIMES • European Edition

For further information about subscription rates in Scandinavia, please contact K. Mikael Heinlö in Copenhagen:

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UK NEWS

ISSUE BY TENDER OF £600,000,000 $2\frac{1}{2}$ per cent INDEX-LINKED

TREASURY STOCK, 2024 PAYABLE AS FOLLOWS: £30.00 per cent Balance of purchase money

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therest with peyeble half-yearly on 17th Jenuary and 17th July thocome the will be deducted from error of more than E5 per annum, lossess werenits will be presented by post. The first increase payment will be made on 17th July 1987 at the rise of E1.1808 per E100 nominal of

multiplied by the Index rece applicable to the month as which the previous lable due.

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17. If the later is revealed as a nine beas star the Spock is seased, a well by secosory, for the purposes of the preceding percentage, to expressed the preceding percentage, to expresse the preceding percentage and the substitution of the bridge later is other months substitution for the bridge later applicable to the notion is substitution to exhibit the substitution.

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revision is mide during the lide of the Stock.

18. If the index is not published for a respect for which it is rejected for the perpotent of this prospectual, the Benk of Empland, after appropriate consentations with the relevant Government Department, will publish a substitute thingle algorithment shall be an estimated to the Index Separa which would have been applicable to the invested have been applicable to the invested have been applicable to the invested have seen applicable to the invested have been applicable industries by the Bank of England of the invested have been applicable and/or standard in a subspaced bedness the which the average and/or invested have been applicable as the made in the average of subsequence and applicable and the subsequence and applicable as the control of several provides on the been applicable as the control of septement.

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ique representing is deposit et the este of £30.00 for every £100 of the MOSSINA Sured for restet accommons each tender: chaques must be dissum on a bank is, and b

(Releasty 6: Treasury reserver the right to repers any handler or part of any handler and may thursfore after right. The freeze of the Secotic Tenders will by canhad in standarding order of price and so will by canhad in standarding order of price and so well by resided and standarding order of price and so well by resided to the standard order to the standard to the standard trust any service whose the accepted the afterprise proper of the afterprise price will be read as the price provider whose the accepted price and number as prices the standard price will be read as the standard order of the accepted and whech were inside as prices the standard order to the standard order of the standard order or

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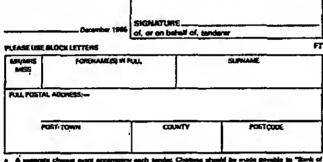
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Both members of smallest trade union decide to call it a day

BY PHILIP BASSETT, LABOUR EDITOR

BRITAIN'S smallest trade union is going out of business for want of members. The entire membership of the London Jewel Case and Jewellery Display Makers' Union - sec-retary Mr Charles Evans and trustee Mr Fergus McCormack - met recently and decided to call it a day

after 92 years.

The planned dissolution marks the end of a long craft tradition and indicates the intensity of the pres-sures on unions for survival: even

ling against European currencies and the yen, according to forecasts from one of the larger UK lease and

While some importers have warned of possible price increases

BY JOHN GRIFFITHS

ental groups, Hertz.

fice put its membership at 16.

ity of the union's members worked cut numbers to two.

City of London. It has suffered as retail jewellers have brightened ity of the union's members worked cut numbers to two.

Mr Evans, who has been secretary for more than 25 years, said

their retail image, introducing injection-moulded plastic in place of
purpose-made wooden displays.

Membership peaked about 15
years ago, when it numbered 72.
Despite the use of new materials
the union managed to maintain its
roll in double figures for some
years. Its latest official return to
the Government's Certification Office put its membership at 16.

Hertz forecasts rise in leasing rates

5-door, with 5-speed gearbox, will be £193 on a 24-month or 40,000

miles contract, compared with £175

which began to experience a signifi-cant fall-off in demand from March had no choice but to reach the deci-The union once organised craftsHowever, the recent closure of a sion to dissolve ourselves. I'm very single company in which the majorsed about the union's demise."

per cent during the second quarter compared with the first three months of the year. The slide in sales during July to ember was made up of a slump September was made up of 19 per cent in the domestic market partly offset by a 2 per cent rise SIGNIFICANT increases can be expected in business car leasing rates estimates of leasing rates by the as a result of the weakening of sterend of 1987.

SIGNIFICANT increases can be expected in overall price levels to arrive at its sion of a replacement vehicle in the event of a breakdown.

A Cavalier 1.6L 5-door, 5-speed in export markets.

machine

tools fall

Trade and Industry figures.

SALES of UK machine tools fell 12 per cent in the third quarter of the year compared with the second quarter, according to Department of

This confirms the experiences of British machine tool companies

which, they say, continued through

until October when sales began to

Machine tool sales also fell by 13

are still reflecting the phased reduc-tion in capital allowances in the UK. Taking two principal fleet cars, it forecasts that the average monthly rental by then of a Ford Escort L.S.L. Hertz's figures.

against £202 now, according to Hertz's figures. For a 38-month or 38,000 miles contract, on otherwise identical terms, the Escort would cost £185 a month (£183).

Compared with the third quarter of last year, sales were down by 3 per cent, reflecting a fall of 13 per cent in domestic sales and an 11 per (£183).

Rules on tax 'biased against exporters'

of 20 per cent next year, Hertz has now. The rate is for a non-maintemed an increase of 15 per cent nance contract without the provi-

tax rules and its double taxation is allowed to offset his foreign with-treaties are hiased against expor-holding taxes against his UK tax liters and a disincentive against over-seas investment and trade, accordseas investment and trade, according to the British Invisible Exports foreign tax should be allowed as a

day, the council argues that the present tax system discriminates between profit generated in the UK and profit generated overseas in

several respects. In particular, some companies, cannot be offset against advance corporation tax. ACT at a rate of 29 per cent is deducted at source from

dividends paid by UK companies. when a company with several overseas subsidiaries in different countries has to pay unrelieved foreign tax on some repatriated profits and faces a UK corporation tax liability on others. Foreign taxes cannot be tal UK corporation tax liability.

The rules also discriminate against UK companies with foreign compared with an individual with or its ownership abroad.

THE UK's income and capital gains foreign portfolio investments who

Council.

In a paper submitted to Mr Nigel
Lawson, Chancellor of the Exchequer, which is being published toportfolio investors should be allowed to offset foreign taxes against ACT.
The Inland Revenue's response to

a court case three years agu, concerning the taxation of exchange rate profits and losses, is criticised the council says, are paying corpor The revenue issued a provisional ation tax at a rate of between 80 per statement of practice nearly two cent and 90 per cent on their distri-buted profits because foreign taxes nearly all taxpayers' representaon profits repairiated to the UK tives, but since then no progress towards resolving the issues has been

The council says the provisi nal rules are arbitrary, in discriminat-An additional hurden is created ing between exchange gains and losses and interest income and expenditure, they are restrictive on foreign trade and unnecessarily

The council also proposes a lower income tax burden on those promotaggregated in any straightforward ing British exports abroad, tax infashion and compared with the to- centives to encourage inward investment to the UK and to assist the shipping industry and the repeal of the provisions which transfer the tax residence of a company

Ford sets a sales record in Europe

By Kenneth Gooding FORD sold a record 1.49m vehicles in Europe this year, 50,000 ahead of the previous best performance:

1.438m in 1983. The company's car sales alone reached a record 1.335m, well above the 1983 peak of 1.3m.

Ford said its capital expenditure in 1988 came to the equivalent of \$694m (£479m) including \$555m on product development but could not immediately provide any compari-tive spending figures for other

The Escort was again Ford's bestselling car in Europe with 1986 sales of 433,100, and the company claimed the Sierra was Europe's best-selling family-sized car with sales of 307,600.

Ford's production statistics continue to reflect the steady fall in its exports from Europe, particularly to the Far East where the company now supplies its dealer networks with cars built by its associate Maz-

da in Japan.

However, at 1.577m this year,
Ford's vehicle output was the highest since the 1.737m achieve in 1979.

Mr Kenneth Whipple, chairman
of Ford of Europe, said the performance was very encouraging,

Who needs Santa?

This year British under-16s received a staggering £600m in pocket money. Scottish parents were the most generous

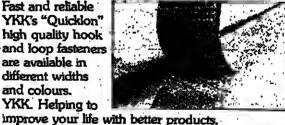
paying out an average of £1.28 per child. Welsh minors, however, had to manage on 91p a head. Are the under-16s overpaid?

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further details of the Company can be supplied. Interested parties (principals only) should contact the Receiver, Mr Bernard Somers, F.C.A.,

not later than 12 noon on 7th January 1987, in writing at:

O'Hare Barry & Associates Chartered Accountants IPC House, Shelbourne Road Ballsbridge, Dublin 4, Ireland

Dublin Gas Company (in Receivership) D'Olier Street, Dublin 2, Ireland

New Dublin Gas



The Royal Air Force reached a peak strength of 1,200,000 in 1944 and more than 1% million men and women served during the war years.

Thousands did not come back. Many lie in the forgot-ten corners of earth and sea. Many thousands more were left disabled — mentally and physically.

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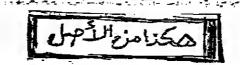
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machine

See Sent in the third between the company time. English confirms the consome slight many direction of the state of the s The second of the leaf

The slide in cales are.
Selected by a fact in the decision of Significant on market capital allows C = sered with the be pared with the best seen as a seen a se in exports

bits sudden incapacity in a wheelchair made me wonder whether we had missed somesises the autobiographical element. The Baum family's son Lee (Neil Daglish) la a young most singular made me wonder whether we had missed something. Some of the accenta are not convincing — Alan Heymodscovering America in Twain'a who makes the most of her two foutsteps, justing after a committed Communist who works for Superman Comies and mateur acting should be sent whose impassioned earnestness back to the vilage hall.

and reectivate the strange and gripping potency of the work on

Ian Forrest'o production be-

Alice playing the piano beside her doll's house. Lesley Man-ville, knowing, priggish and fearless but more open-faced than Tennicl's Alice, rises from the keyboard as the music plays

gins and ends not on the river The Ring and Queen of bank but in a Victorian parlour. Hearts and their court, ell Alice playing the plano beside sumptuously and hrilliently

needs Santa pastiche score that moves towards tween operatic node towards Donizetti and Sullivan while providing sensitive settings of

iful Sou ladied).

Tan Formula land Formula

ife easy

Martin Hoyle Arthur Miller's Depression leaves him chastened. Michael "vaudeville" has transferred to Bryant, touchingly muted, is the spaceous Olivier after pack- Baum Senior; and Sara Kesteling them is at the Cottesloe, man brings her usual intelliing them in at the Cottesloe. A newcomer to the play, I can imagine that a certain compact.

The American Clock/Olivier

sence and intensity to mother Rose. ness has been lost in the move from the National's smallest Rose's final crack-up one sweltering afternoon, all win-dows closed to trick the dreaded auditorium, but the piece now assumes an occasional epic quality, as when Peter Wood's production gratefully alls the stage with an opening pageant of American types—Wall Street businessmen, socialites, college mortgage man into thinking everyone is out, ends in a desperate prayer that the new president (Roosevelt) will help the country and its people. The stage darkens; gunfire provides an ironic reminder of the fillip provided to a flagging economy by war. boys, bousewives.
Michael Coveney commented
favourably on the production in
these pages last August. There

This would appear to be a natural and powerful ending to the play. But a rambling epilogue sees Lee and his atudent buddles in wartime, then after Korea and then in post-Vietnam uncertainty. Lee's unexpected speech on his mother seems to belong to another play. The accents grow phonier (Okon Jones's southern black voice is sheer Amos's "Andy), the mood portentlous. A staggering miscalculation. are atribug moments: the com-pressed mass of atrap-hangers swaying in unison in an in-visible subway train; the line of 20 hymn-singing countryfolk at the hitter suction sale of a failed farm; and the sudden, cruelly swift, suicido of a young man under a train.

young man under a train.

The producer's main contribution to the 1980 play (a flop in New York) is to interpolate popular songs of the period. This, however, serves to fragment the work's episodic structure even further, to defuse tension and in soften the impact of the harsh social observation (taken from Studs observation (taken from Studs and changed her mouth into a Terkel). The final impression is that of the old BBC Home Service "Scrapbook" series, with hard facts bathed in nostalgia as yet another marvellous time bits sudden incapacity in a wheelchair made me wonder

Alice in Wonderland/The Lyric

Michael Covensy

The Lyric, Hammeranith, imaginistive visual response to as o long record of Carroll's narrative descriptions

decoration.

Architecture/Colin Amery

Public plans and private passions

Not many architectural books at easily into the Christmas stocking. Their format and price often seems to demand price often seems to demand a specially strong Santa Claus with a powerful private sleigh, one book that would slip easily under the pillow of any architect friend you might have is Architecture for Beginners, by Louis Hellman (Writers and Readers. Unwin Paperback, £3.95). It is o cryptic and at the same time aplendidly instructive account for beginners of oil eges of the history of architecture, with some hrilliant carnoons. His archetypical bowtie wearing and hearded bow-tie wearing and hearded architect appears to be sustained by acute anxiety and is often overwhelmed by his

creations.

Philippa Lewis and Gillian
Darley have provided an essential handbook on a subject that
has been neglected for too long.
Their Dictionary of Ornament
(Mscmillan, £25) covers the
sources and typea of decorative
styles in all fields from architecture to interior design, silver
and furniture. If you have ever and furniture. If you have ever wanted to know what a pelta is, or to search out the origins of the canopic urn, or just identify the difference between identify the difference between vermiculated rustication and mere strigillation, this is an indispensable book. It is very enjoyable to browse through and the cross-referencing and intriguing illustrations mean that once you start looking something up you are soon off on a highly pleasureable endless troil.

Decorotion leads to detail and an ogreeable fireside evening

creations.

an ogreeable fireside evening could be spent with London in Detail by Ian Hessenberg (John Murray, £9.95) simply a picture-book of the elements that sharpen the eye and make any



The Post Modernist architect rummages in the dustbin of history, picking out Egyptian, Classical, Art Deco and Bauhaus Ideas.

city distinctive. It is not all centuries, particularly as it bollards and lamp-standards: roams over the whole of Greater the aurviving richness of sculptural detail on London's buildings should inspire some of our more insipid modern architects.

If you are lucky enough to a Georgian house and a Georgian house and the second standard in the second tural detail on London's buildings should inspire some of our more insipid modern architects.

Andrew Byrne's love of are of a practical bent, the Georgian London led him to publish privately his hook work has just appeared. Edinbundon's Georgian Press, 28 Charlotte Street, London, WIP Care and Conservation of the Georgian Press, 28 Charlotte Street, London, WIP Care and Conservation of 1HJ, tel 01-631 0602. Paperback 59.95, hardback £16.50). The best books are the product of private passions and Mr Byrne wrote, photographed and designed the book blmself. It is a noble record of an architection on the treatment of the interior with indications of the a noble record of an architec-

section on the treatment of the interior with indications of the

tural period that makes London miquely civilised. It is an essential book for all lovers of the eighteenth and nineteenth any nineteenth any

and Unwin, £18.50). The book charts the influence upon the West of Indian architecture

one building and tell you more than you thought possible to know about it. Fallingwater — A Frank Lloyd Wright Country House by Edgar Kanfiman Jr with an introduction by Mark Girouard (Architectural Press, £37.50) is a sumpluous example of the sense This house built £37.50) is a sumptuous example of the genre. This house built on 0 waterfall in rocky woods near Pittsburgh Is 0 famous icon of Wright's work. The quality of his thorough nnderstanding of the site and the relationship of the house to nature Is gloriously illustrated in the book. Wright's profound objects — "to make buman life more natural and nature more humans." — was parfectly more humane" — are perfectly demonstrated at Fallingwater. And the maxim could not be illustrated by a more beautiful

Quality of editing and research continues to astound, as yet another volume of the Sorrey of London appears. Volume XLII — Southern Kensington, Kensington Square in Eorls Court (Athlone Press, £55) simply maintains the highest possible standards in recording architectural history. Long may it continue the good

and decoration. The search carried ont by Mr Head took bim from Scotland to Australia and ranges from Nash and Repton to the designer of a house-boat in the style of the Taj Mahal currently moored in California. It is a fascinating and wellresearched book that reveals cross-currents of architectural inspiration previously un-I always like particularly those books that concentrate on one building and tell you more

> Osud is not a masterplece, but a marvellously original and impassioned opera about what goes into operatic masterpieces. David Pountney's production (designed by Stefanos Lazaridis operative and windle) (designed by Stefanos Lazaridis cogently and vividly) is masterly: It makes gripping theatrical sense of a flawed text, and therewith of Janácek's heratfelt score. The spirit of the thing always wos genuine enough, but its literary realisation for a process realisation. tion (by a poetess working to the composer's prescription) was too clever by belf, which is to say not nearly clever enough. Pountney, always at his best when rescuing a "difficult" piece, achieves a clever loyal

The opera was prompted by e lady Janácek knew in 1903, who had been lampooned in an opera hy a disappointed earlier admirer and wanted her Image redressed. Onece his Jenufa was done, Janácek aimed to comply but what seized his imagination was the idea of the operatic composer who must draw upon his own painful experience. The composer-hero of Osud (Philip Langridge repeats his tour de force of Insight and stamina) has begun just such a hitter opera obout e past love before curtain-up. In Act 1 he meets her again in e Czech Hi-De-Ho spa (folk-comedy back-ground); by Act 2 they are maritally embattled and beset by the mad, unreconciled mother-in-law, and then an arhi-

triumph.

trary mishap disposes of her and ber daughter (psychological phantasmagoria). Act 3 has a Conservatory crowd sampling and deriding the opera made from that, whereupon the anguished composer silences them with an ertistic-confes-

sional monologue and collapses. Played in the original naive shoulterms, Osud must be risibly self-

David Murray The English National Opera conscious and ricketty; but igain presents Janacek's Osud moking it all, say, "the (Fate) — three short acts Composer's Dream" (as some

Osud and a Diary/Coliseum

again presents Janácek's Osud

(Fate) — three short acts

played without an interval — as part of a double bill. But the unhappy Well concoction which prefaced it two years ago

again presents Janácek's Osud moking it all, say, "the Composer's Dream" (as some German productions have done) is ponderous and worse. Pount-new's stylised vision is precisely ambiguous, accommodating wry hos heen replaced by another
Janácek, The Diary of One Who
Disappeared. That is a clear
gain on at least four counts.
Almost anything would have been better than the Weill concerned anxiety gets full value. As an opere about opera-composing—even, if you like, about artistic invention

Diary doesn't need stepring.—Osad is made to work. Duary doesn't need steging.—Osud is made to work staging it offers a colourable superbly, where it might have solution to the problem of what to put with Osud, pairing two lofty intentions and raw stagesolution to the problem of what to put with Osud; pairing two Janacek works from different times and on different scales, but with subtle analogies, makes an evening of provocative resonances; and the Diary, a masterpiece, deserves o wider audience anyway.

Osud is not a masterplece, but a marvellously original and seemed a crude emalgam of lofty intentions and raw stage-craft. Besides the dedicated central performance by Langridge, and Eilene Hannan and Ludmilla Andrew repeating their (respectively) prickly wife and ripe mother-in-law, the fine supporting cast is led crisply by Emile Belcourt and Christopher Booth-Jones.

The Diary is really only a song-cycle: though it adds a transient mezzo—the gypsy seductress—and e fateful women's trio to its beroic tenor and confessional pigns we need and confessional piano, we need to see nothing that we aren't told ebout directly. Staging is redundant, but not necessarily a nuisance. Jankeek set poems that appeared in his local news paper, allegedly by an absconding, gypsy-struck farm lod; they trace his infatuation, surrender. momentary guilt and defiantly rapturous "disappearance," rapturous "disappearance,"
with the piano reporting what
it would he indelicate to put into words.

Pountney Crussley's piano (cool, intelli-gent ond sympothetic, if a hit hard-fingered) just where the Osud composer-hero's plano will be, in the centre of things. (In the Diary the old composer comments upon his greenstick hero, in the earlier Osud he identifies with him.) The young tenor protagonist, caught unawares by his own thrust towerd freedom, is the middle-aged Arthur Devies, whose fine delivery of the role is slightly compromised by echt-Czech moustache and bet and general air of repressed maturity—adolescent self-discovery wears a different guise. The female trio is excellent, and Jean Rigby is a atudiedly sexy gypsy in the familiar Pountney terms (slowmotion posing and icening, much rippling of long hair). A concert-performance would be enough, but impossible in the Coliseum; since the intrinsic drama of the music is proof makes e potent preface to the violent innocence of Osud. You should see them both while they



Ainsteir Mu.

Michael Coveney as highly developed as Frank because it's the pantomime Bruno's interview technique. He is not so much laid back as, like fourth wall and talk to us in a Bruno for much of the time, pleasant, confidential, but for One really blows both bot day. His bride and in-laws have

An Italian Straw Hat/Shaftesbury

and cold about Ray Cooney's Theatre of Comedy enterprise. It is marvellous to have o set-It is marvellous to have o setip devoted to comedy and
farce with many leading players
underused, or ignored, by the
National and RSC. Not many
shows this yeer have been as
unforgettably enjoyable as the
Whitehall When We Are
Married. But Ray Cooney's
version of Labiche's great
vaudeville farce is a travesty of
Labiche and, more to the point,
a disaster on its own terms,

classie has often been invoked as anticlpating Jungiam dream and Freudian civild psychology. Jonathan Miller's TV film is the best example of this entitural post-dating and is an imperissibable interpretative masterpiece. But Wells and Davis ahow us the work unclustered by cinematic or sub-textual comment and reactivate the strange and gripping potency of the work on its own fantastical ferms.

The scenes are devised in a black void and are all the more startling for that. The Mad Hatter's tea party materialises on a borizontal grandfather civilet, the entitically clad caterpillar (doubled with a sobbing incipiently marine turble in expuscular tricycle by Harold incommit and reactivate the strange and inspection. The fractive of incipiently marine turble in expuscular tricycle by Harold incommit and reactivate the strange and incipiently marine turble in expuscular tricycle by Harold incipiently marine turble in disaster on its own terms, First, Lablche. Produced in 1851, Straw Hat is the first bourgeois classic farce, a de-tailed picture of Second Empire manners and social habits forming a backdrop to the flight from an earlier radio commission for which Davis wrote a
curiouser, and Alice declares
marvellous late-19th century
pastiche score that moves bemad people, so she becomes through Paris of wealthy young Fadinard, Fadinard's horse has mad people, so she becomes munched a straw hat belonging more endemic to her own to an adulterous wife; the wife's imagined scenario. The husband gave her the hat and Cheshire Cat is lodged in a Cheshire Cat is lodged in a Padinard is charged with replacing it, pronto. It so happens of the flirtatious fluttering eye placing it, pronto. It so happens of the flirtatious fluttering eye getting married today") and presumably the ponsense poetry of the mige pet far kinned with gran-Mock Turtle and the Gryphon ning skulls, flower heads and (the broken cadences of "Beau-riful Soup" are particularly well lovely garden of both for-bidden adventure and lifeless

trouble getting him to the church on time and the hero is tugged frantically between the desperate lovers and his importunate family. The four acts ere fast, furious and funny, with a series of hrilliant climaxes and resolutions.

Now, Cooney, Using a trans-Now, Cooney, Using a translation by a Texan actor, Barnett Shaw (first mistake, probably), Cooney has bumped everyone along to the general no-man's land of French Farce; 1899, Bastille Day, that frightful "Can-Can," a gallery full of everyone's fevourite Impressionsts, a climb up the Eiffel Tower, an interpolated funeral gag in the church and a lot of gag in the church and a lot of incompetent banging about. Saul Radomsky'a sets look expensive but vulgar. There is

placing it, pronto. It so happens of the flirtatious fluttering eye- getting married today") and grin of the reluctant but this is also Fadinard's wedding lid; his sense of danger about feels obliged, presumably vestigially welcoming hostess.

borizontal.
Several characters are cut,
notably Fadinard's fother-in-law;
but even more misguided is the

the streets all day.
One is left with a stage full of inert, colourless people who rarely touch base with recognisable emotion or dismay, an essential pre-requisite of farce, French or English. For some reason Mr Conti indulges his Italian origins with a stage

farce—thoroughly inappropriate manner. I odmire Mr Conti's good looks and relaxed demeanour, but a great farce does not owe him a living but even more misguided is the flattening out of the peculiar manner in which Labiche characterises his inventions, not just with physical deformities (the deafness of Clive Dunn's Uncle Vezinet is entirely jettisoned after one scene) but with continuous little physical discomforts such as pins in the back, or feet squashed into shoes that have been pounding the streets all day.

demeanour, but a grest farce does not owe him a living—rather, he owes it some invest ment of effort and intelligence. Fadinard's servant, Felix, is given a sprightly performance by Mark Hadfield, who might well have prospered further in o more competent production. Sheila Keith as Madame Nonan-tour, the bride's mother, bullies her offspring through the streets all day. bullies her offspring through Paris, reserving a mouthful of garbled Chinese expletives for the recalcitrant little Chow Ling. And Deborah Norton, baving had little success with the falthless Anais, turns in an irresponsibly funny version of the mistakenly invaded Baroness playing her with the Baroness, playing her with the horsey regality and plaster-cast

Bochmann Quartet/Purcell Room

In Thursday's Redcliffe Concert the Bochman Quartet geve the Schoenherg Second Quartet solo soprano enters to sing an arare and greetly welcome performence. It seems absurd that, nearly 80 yeers after this trefourth, she floats in with the Court tends of the street Alice playing the plano beside her doll's house. Lesley Manythously and brilliently costumed, cross the stage in ville, howing, prigrish and a Fellinlesque parade before the Schbenherg Second Quartet gave the Neyboard as the music plays on the first sign of oddness. The original plack doors and a rising glass table.

Sourcklon''

Music/Monday. Opera and Sellet/Tuesday. Theatre/ Wednesday. Exhibitions/Thursday. A selective guide to

the gratitude alreedy expressed should not be ellowed to dis-guise the fact that, in spite of these good qualities, their per-

the work and deepen the ex-ploration of it. Let's hope the Bochmann feel sufficiently en-couraged by the encounter to do just that. In the first half they had done

In the first half they had done their best for William Alwyn's Third Quartet, the last of his works to be completed before his death last year. I have to confess a want of sympathy for well-made works of this particular English Late Romantie brand, but would guess that on its own terms it is a skilful and sensitive piece of quartet-writing. The concert opened with the Dance Suite by the Redcliffe Concerts' founder and organiser, Francis Ronth. organiser, Francis Routh.

MAX LOPPERT

December 19-25

Arts Guide

Music

Chapelle Boyale, Paris and Ghent'a Collegium Vocale: Mozart Baquiem and Hayda's Lord Nelson Mass (Mon). Theatre Mogador (4874 5724). Nouvel Orchestre Philharmenique conducted by Marek Janowski with

LONDON

the Radio France Choir, Die Fleder-mans (Tue), Salle Pleyel (4561 6530). Existence Service of the Paris Grego-rian Choir conducted by Francois Polgar: First Vespers (5 pm), Matins (6 pm), Midnight Mass (6.45 pm), (Wad); Mass of the Day (11 am), Se-cond Vespers (5 pm), (Thur), Val de Grace Chapel, 277 bis, Rus Saint-Jacquez, Metro Port Royal, Free en-try.

MALY

all the Arts appears each Friday.

egice: Church of S. Maria Della Pie-ta: Venice Chamber Orchestra play-ing Vivaldi's Magnificat and Gioria

(The).

Chief.

Beccaria and Michele Pertusi, bass (Tue). (52 99 99).

NETHERLANDS

Amsordana, Concertgebouw. Bernard Hattink conducting the Concertgebouw Drobestra: Mahler (Thur, maines). Recital Hall: Children's concert (Tue, 2 matines). (71 83 45).

Rotterdam, De Doelen. Choral concert

by Dec Cantamus and Song of Praise conducted by Arie Pronk (Mon, Tue). Christmas concert by the Greater Rotterdam Choir, with Brouwer and Everhard Zwart, or

gan (Tue, matinee). (414 29 11).
Utrecht, Vredenburg, Handel's Messiah performed by the Utrecht Oretorio Society and solists, with L'Estro Armonico orchestra conducted

tro Armonico orchestra conducted by Johan van de Camp (Tue). (31 45 44).

The Hague, Congresgebouw. The Netherlands Philharmonic Chamber Ensemble led by Istvan Pärkänyi, violin, with Nancy Argenta, sopranc. Corelli, Bach, Vivaldi (Mon). (54 89 90).

Amsterdam, Nieuwe Kerk. The traditional Christmas concert by candlelight, with the Cappella Amsterdam, Bernard Winsemins, organ, Erica Waardeshurg, harp, and Herman van Kerkhoff, tenor: Bistler, Britten, Howells (Tue). (268 168).

Palais des Beaux Arts: National Opera Symphony Orchestra. Mahler (Thur). (512 5045).

Michio Kabayashi, harpsicord. Bach, Goldberg Variations, Tokyo Bunka Katkan Recital Hall (Wed). (501 5636).

span Philhermonic Symphony Orchestra, conducted by Ervin Lukacs.

ebestra, conducted by Ervin Lukaca.
Beethoven's ninth symphony. Tokyo
Bunka Kaikan (Man); Kosei Nenkin
Hall. Shinjuku (Wed); Hibiya Hall
(Thur) (234 5911; 930 5060).
NHK Symphony Orchestra Beethoven
and Handel's Water Music conducted by Otmar Suriner (Mon, Tue,
Wed, Thurs). NHK Hall (455 1780).

mtory Hall, Akasaka. Handel's Mes-siah. Orchestra and Choir of Rikkyo siah. Orchestra and Choir of Rikkyo University. Conductor: Noboru Kaneko (Mon); Beethoven's 8th Symphony, and Bartok Concerto for Orchestra conducted by Yasuhiko Shicazwa (Tue); Tokyo Philharmonic Orchestra, conducted by Tadazki Otaka. Beethoven (Thur). The Suntry Hall is in the new Ark Hills complex in Akasaka Convenient for most hoteks and within walking distance of the Okura (505 1016).

Tokyo Symphony Orchestra, conducted by Kaznyoshi Akiyama. Combined choruses, Waseda. Tokyo Bunka Kaikan. (Wed). (382 6764; 980 6060).

380 6000). Traditional Japanese music: Shakuha-chi (bemboo flute). Recital by Amer-ican master of the instrument. Sin-dio 200. Saibu Dept. Store. Ikebuku-

ra (Mon). (981 0111, ext. 5328/9). **NEW YORK**

WASHINGTON

Jean Rigby and Arthur Davies

The Nutcracker/Covent Garden

Clement Crisp

that a theatre can give us and,

There can ho no greater compliment than to say that the there was not much sparkle Royal Ballet's Nutcracker honours Cheikovsky's music, grand pas de deux and the rewhere the score is at its turn to Drosselmeyer's story greetest—the whole of the first puts the gilt back on the act seems to me as imaginatively vivid as anything the rounding-off of the narrative composer wrote for the theatre leaves a sense of dramatic setis—there the staging responds faction rere in stagings of this with sympathy. I have already most difficult ballet. For difficult commented this season upon it intracteble in its libretto, the magical effects obtained it esks, in effect, for different during Drosselmeyer's transperceptions from us about what formation of the Stabibaum e ballet can do as speciecle. formation of the Stabiliaum e ballet can do as specificle. Clara's world changes to nightmare proportions, the Christmas of transcending it, and in this tree grows, and the battle with the mice ensues. Listening to Gennady Rozhdestvensky's Performances on Saturday loving account of the score on Saturday afternoon and evensaturday afternoon and evening, with the Opera House Antony Dowson were stylish, orchestra on best form, there rechnically clean, es the Sugsr

Saturday afternoon and evening, with the Opera House
orchestra on best form, there
seemed the happiest relationship between what we heard and
what we saw. Chaikovsky's
poetic fervour, the skills of
Julia Trevelyan Oman as fine assuronce. In the evening,
designity and of Pater Wight as Carnegia Hall: New York String Orchestra. Alexander Schneider conducting. All-Bach programme (Wedmidpid). (247 7800).

Meridn Hall (Goodman House): Elleen Davis mezosprano recital with Thomas Grubb, plano. Ravel, Mozart. Brahms. Bizzt (Mon): Sets Karakashian piano recital with Maro Partamian mezosoprano, Tigran Makarian cello. Milhaud, Ravel, Alkan, Brahms, Mussorgsky (Tue). 67th w. of Broadway (352 5719).

Meridn Hall (Goodman House): Elleen cheemed the happiest relation—seemed the happiest relation—seemed the happiest relation—seemed the happiest relation—seemed the happiest relation—ship between what we heard and what we saw. Chaikovsky's live in the varietion, and Mr Dowson shaping his solo with Julia Trevelyan Oman as fine assuronce. In the evening. Cynthia Harvey gave a dazzling, light account of the Sugar Plum Fairy, elegent et every moment. A Nutcracker new to me was producer, were last the mechanical excitements matinée, Maris Almeida end antony Dowson were stylish, technically clean, es the Sugar Plum Fairy and her cavalier, with Miss Almeida most attractive in the varietion, and Mr Dowson shaping his solo with Julia Trevelyan Oman as fine assuronce. In the evening, with Miss Almeida end antony Dowson were stylish, technically clean, es the Sugar Plum Fairy and her cavalier, with Miss Almeida end antony Dowson were stylish, technically clean, es the Sugar Plum Fairy and her cavalier, with Miss Almeida most attractive in the varietion, and Mr Dowson shaping his solo with Julia Trevelyan Oman as fine assuronce. In the evening. held in a child's gasp of delight Philip Mosley, engaging in at the mechanical excitements manner as in dancing, and I have to report that o young Concert Hell: The Waverly Consort.

The Christmas Story from mediae val sources directed by Michael Jaffee (Mon); Messiah Sing-Along (Tue). Kennedy Center (254 3770).

The accord act divertissements are a bore, except for the spark from the Royal Balle Beast, give us with theatrical Junior School, Christoph Purpose in Nutcracker.

The accord act divertissements are a bore, except for the spark from the Royal Balle Beast, give us with theatrical Junior School, Christoph Purpose in Nutcracker.

The accord act divertissements are a bore, except for the spark from the Royal Balle Beast, give us with theatrical Junior School, Christoph Purpose in Nutcracker. pace the recent Beauty and the spark from the Royal Ballet's Beast, give us with theatrical Junior School, Christopher purpose in Nutcracker. Wheeldon, is e Fritz wonder-The second act divertisse fully convincing in his acting

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BASE LENDING RATES



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FINANCIAL TIMES

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Monday December 22 1986

A new era at the IMF

Fund is an event charged with significance. The IMF's power and influence in the world industrial countries, which so economy, especially for develop- far remain poorly coordinated. ing countries, is second only to that of the US Treasury. More-over, new managing directors are a rare commodity: Mr Michel Camdessus, who relieves Mr Jacques de Laro-siere in the New Year, will be only the seventh incumbent since the IMF was founded at Bretton Woods in 1944.

Mr Camdessus takes charge at a critical juncture. The Fund's external reputation and internal morale are not at their highest. Officials acknowledge that credibility has been lost in Latin America where IMF recipes for short-term adjustment are fre-quently held to he incompatible with development in the longer term. Countries have voted with their feet; despite chronic measures to avert such dis-economic problems there are orders in the future. comparatively few Fund programmes still in operation. Brazil, most visibly, remains adamant that it will determine

its own fate. The IMF also faces a challenge in Africa. Egypt's financing needs are hitting the bead-lines, but the plight of some very poor sub-Saharan countries, which have fallen into arrears with the Fund, is even more severe. Mr Camdessus may have to find some way of giving these extremely poor debtors a fresh start. He will also have to heed the critics who argue that, with so much money already com-mitted to Latin America, the Fund's own resources are just not adequate. In view of the magnitude of the balance of payments problems of member countries. There is a case for a big increase in resources in the coming round of quota negotiations.

Global role

Much of Mr de Larosiere's time and energy was taken up with North-South debt related issues. Mr Camdessus will not be able to avoid similar pres-sures. Other debtors will need flexible rescheduling packages of the sort agreed with Mexico; and the commercial banks will have to be cajoled into resuming net lending to the Third World—where industrial returns are potentially extremely high. But the hope must be that the important under its new

A CHANGE of leadership at president, Mr Barber Conable, the International Monetary allowing the IMF to withdraw somewhat and devote more resources to North-North Issues: the economic relations between The new managing director

needs to have more time to think strategically about the IMF's global role and its responsibilities as a monitor of economic policies in the industrialised world. Mr de Larosiere, as a tough "crisis manager," struggled with some of the worst Third World symptoms of macroecocomic and monetary disorder in developed countries. The debt crisis would not have been so severe had the Opec surpluses of the 1970s been more care-fully recycled and had the US Fed not been obliged to stamp so hard on the monetary brakes to curb runaway inflation. What are needed are preventative

Main risk

Mr Camdessus certainly seems the ideal man to promote the cause of macroeconomic co-operation and consultation, and the effective surveillance of policies which will he essary if current account imbalances, protectionism, unemployment and debt crises are to be avoided. He aeems genuinely interested in such questions, unlike Mr de questions, Larosiere, unlike Mr de who sometimes appeared sympathetic to the international brand of laissez faire espoused by Mr Donald Regan when US Tressrry Secretary. Mr Camdessus, only last April, gave an eloquent speech in support of current target some target zones. The main risk is that Mr Camdessus in his early months

at the IMP will prove too hesitant, hesitant, too unwilling to provide a clear intellectual lead. This would be a pity because the problems facing the world economy go far beyond the correction of immediate payments imbalances. At some point, the debate about the nature of the world monetary system will have to be re-opened. As the US's economic influence gr. ually wanes, it becomes increasingly clear that the world cannot forever remain on a de facto dollar standard. Mr Camdessus must not be role of the World Bank grows afraid to think alond about the really big questions.

Wrong approach to rates reform

THE premature electioneering by Mr Nicholas Ridley, Britain's could fall entirely on domestic Environment Secretary, on behalf of the proposed Combination will be a major henefit from munity Charge as a replacement for the local rates is unfortunate. The one argument he has advanced in its support would not go down well in an Australian court of law; his claim that the consultation exercise has produced "a consensus in favour of abolishing the local rate" is disingenuous in two senses. First, this was not the question put; the exercise was simply to test reaction to the new proposals. It is only a majority of those who expressed a view on the rates—no doubt a minority of those who re-sponded—who favoured aholi-tion. Second, any implication that the Government's own proposals won support is simply untrue, which is why Mr Ridley did not say so explicitly.
Respondents, and especially
expert respondents, are so far
as we can discover almost
unanimously opposed.

Tha trouble is that the pro-posed charge is a thoroughly bad way of achieving a worthwhile result—an effort to get the voters interested in reasonthe voters interested in reasonable valua for money in their local services. This is indeed an urgent matter. The present system, under which the poorer ratepayers get their services free of charge, has had appailing results. The worst local authorities are so extravagant, and so inefficient at imposing Thatcher to replace the rating the most elementary cost. and so inefficient at imposing the most elementary cost disciplines, that the Government has been driven further place it with something nearly and further towards overriding local decision-making powers altogether. The competent majority suffer for minority and democracy is follies, damaged.

Marginal services

The logical approach to this problem is to move towards central funding, with cen-tralised cost disciplines, on the major services which the local authorities are obliged by statute to provide. By far the biggest is education, and local autonomy over policy is likely to be reduced bere for purely educational reasons. Financing could well be centralised in line with the curriculum.

At the other extreme of the budget, the cost of marginal and

the imposition of a uniform national husiness rate. Unfor-tunately, though, this still solves only half the problem; as long as rates are so high that the poorer householders can pass on the whole hill to social security, they get their services

This leads naturally enough to the Government's proposal that everyone should have to pay something towards local services; but Ministers have chosen the wrong sort of charge to impose. The rates are criticised because they are only cised because they are only vaguely related to the means of those who have to pay them. This criticism is hardly met by replacing rates with a charge which is completely unrelated to means (thus knocking away the cornerstone of British tax philosophy). Rate relief, it is argued, contributes to the poverty trap; ao would the proposed relief for np to 80 per cent of the community charge.

Electoral appeal

system. Voters can hardly have supposed that she meant to reall experts regard as worse-regressive between families and regions, and for that reason still less able to carry the burdens likely to be thrown on it.

Mr Ridley seems to believe it mevertheless has electoral appeal. Holders of marginal Tory seats may well wonder if this appeal would survive once voters were fully informed on what is likely to hit them brief which is no doubt being tackled with relish at Labour Party headquarters in Walworth There are plenty of better alternatives on offer-from the Duke of Edinburgh, from the Royal Institute of Chartered Surveyors and from numerous academics and experts. The Government should not settle for this ill thought out sop to Scottish ratepayers without further study.

HE EUROPEAN Community's Council of Industry Ministers meets in Brus-sels today to take a "final" decision on the urgent question of a new subsidy régime for shipbuilding. The betting among Europe's shipbuilders is that the Council will funk the issue, for the second time this year,

If so, they will be in good company. The UN Committee on Trade and Development managed to agree in Geneva last month both that the world's maritime industries are in a mess, and that a crisis session on bow to put things right should be put off until 1988. After 10 years of maritime recession, governments still do not know what to do about the problem of too many shipyards turning out too much tonnage. and too many ships chasing not enough business.

But while the problems of the maritime industries are in part the consequence of mistaken policy, they are not the result of irrational actions. Shipbuilders increased capa-

city to cope with projected orders. Governments provided subsidies to protect jobs. And shipowners took advantage of chesp credit and easy finance from sometimes gullible ban-kers to expand their fleets at

knock-down prices.

This has created a vicious circle in which owners are able to huy ships at give-away prices which simply increases the level of over-supply. This ratchet effect will continue until governments hite the builet and agree to close np to 40 per cent of shipbuilding capacity and to finance the scrapping of hundreds, perhaps thousands, of existing ehips.

The world shipping industry bears more than a passing

resemblance to a rusty tramp steamer looking for any port

in a atorm.

The root of the problem lies in the volume of world trade, which more than doubled in the decade after 1965, but then fell hack to a level in 1985 only just above that of 1974. Shipowners who embarked on justified expansion in the good times proved reluctant to accept

that reductions in international

trade were not temporary. As a result, the total surplus tonnage of the world merchant fleet increased from just 0.6m tonnes deadweight in 1970 to a peak of 195.8m tonnes in 1983, and then dropped back to 161.8m tonnes in 1985. Put another way, last year, 24.3 per cent of all the merchant ships in the world were surplus to requirements.

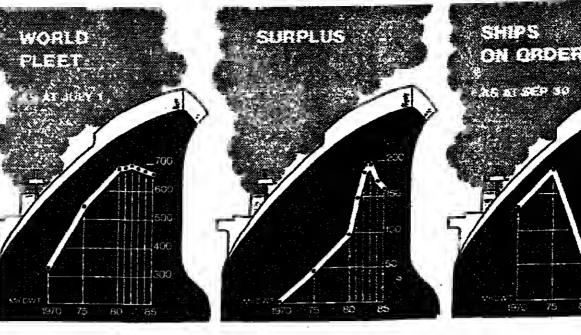
The faith of owners in an impending upturn in trade is indicated by the fact that the number of new ships on order continued to grow until 1981. Since 1981, the level of orders has fallen in line with the growing consensus that a substantial upturn in the yolume of world trade is not to be expected in the foreseeable future. Nevertheless, more than 40m

tonnes were still on order at

the end of last year. In these circumstances it is hardly surprising that a The British Government re-number of hig names in the cently announced limited mea-shipping industry have run into sures to make flagging out less shipping industry have run into sures to make flagging out serious trouble. The most re-Sanko Steamsblp collapsed in August last year, and in Hong Kong where Wah Kwong is still trying to win agreement from creditors for a restructuring

In a sense, the depth of the container service pioneered by least 8 per cent oversupply crisis, described by Mr Paul US Lines is made all the more by 1990, Slater, chairman of First International Capital, as "shipping's status of the company's founder implications, of course, for the version of a nuclear meit-

WORLD SHIPPING



A hard lesson starts to stick

By Kevin Brown, Shipping Correspondent

down," has become apparent only as the impact has moved

The collapse of Sanko line in particular came as a huge ebock in Japan—but it looks as though the shipping community there may have to hrace itself for further problems.

All six of Japan's leading shipping companies reported results for the six months to September which were the worst since the previously fragmented industry was rationalised in 1969. Only three were in the black at the pre-tax

The worst effects of the crisis are probably over in Europe, where those shipowners who avoided collapse have either diversified away from shipping —hike British and Commonwealth Shipping and Ocean Transport and Trading-or cut costs dramatically by operating under the cheaper open registers, notably Panama and

Flagging out, as this process is known, has kept many of the major maritime nations in the shipping business. But govern-ments are becoming increas-ingly worried about the strategic implications, as well as the loss of tax revenue.

In North America, attention is focused on the containership giant US Lines, which has filed for protection under Chapter 11

of the US bankruptcy code. The spectacular collapse of the grandiose round-the-world

old Mr Malcolm McLean. the container shipping industry

in 1956 when he converted a former Second World War tanker to carry truck trailers on its deck. Still the entre-preneur, Mr McLean gambled that there would be a market for 12 jumbo-sized, slow-sailing container ships costing \$50m each. He was wrong.

The future of some of US Lines' big ships is still in doubt and there could be major repercussions if ther are unloaded on the second-hand market at quick sale prices. At the end of the day, however, US Lines ran into trouble because of a strategic error by Mr Maicolm McLean, the founder and chair-man, whose round-the-world ser-vice proved a huge loss maker. A great deal of creditors' mooey is tied up in the fate of US Lines, but even the \$1bn worth of debts believed to bave been built up by Mr McLean pales into insignificance compared to the amount the banks are likely to lose in the next

few years. Mr Slater, a leading shipping financier, estimates that losses to date already amount to around \$30n, and his estimate of the banks' total exposure is a breathtaking \$20bn.

As the debt storm breaks, the volume of orders is likely to fall, and eventually supply and demand will come back into balance. When this might happen is unclear, however, and projections by the Association of Western European Shipbuilders indicate that the world fleet will still be suffering at

business. Even the limited November, the Uncted secre-Mr McLean virtually invented reduction that has taken place so far has had a catastrophic effect on shipbuilders, and the world excess of capacity over requirements is now estimated a: 40 per cent

Shipyards increased capacity dramatically during the years of increasing orders, often with financial assistance from govern-ments, and then found themseives forced to offer generous credit to keep the orders flowing when things turned sour. As the situation worsened,

governments stepped in to protect market share and employ-ment, and a variety of direct and indirect subsidies began to appear in an effort to keep the yards open. The effect was to force down the price of new ships to the point where virtually all yards are now selling at below the cost of production. This has created a vicious circle in which owners are able to buy ships at give away prices which simply increase the level of over-supply.

The level and method of subsidies varies from country to country, but figures produced by the Organisation for Econo-mic Co-operation and Develop-ment show that in 1985 the total was around \$55m, on Ship sales of around \$20bn. In other words, taxpayers are meeting around 25 per cent of the cost

has made the level of freight rates uneconomic, it sells its ships on the second-hand market, further reducing the

tariat noted: "A very disturbing aspect of this situation is the evident conclusion that there is no self-correcting mechanism at work on a worldwide basis which tends to readjust supply and demand of tonnage within a reasonable period of time."

European shipbuilders are fond of claiming that the lain of the piece is south Korea, which expanded capacity by 240 per cent in the 10 years after 1975,

The Koreans still have only about one-third of the capacity

western Europe, however, and about 25 per cent of the capacity of Japan. While they are considered unlikely to expand further because of accumulated losses, they are resisting any erosion of their

Is waiting for the deteriorating position to force the others to act. There have been informal alks, but Mr Gerard Dedeystere, bead of Unctad's shipping section, say: "Everyone is pointing the finger at everyone else," It took a long time within the OECD even to get the Europeans and Japanese to talk together. gether. Now they are trying to bring in the Koreans, but they are reluctant because they are the price leaders."

of ship production.

If a company goes out of only in the past two or three dawned on practically every-body that we will be faced with this situation for some time to

ont of the cycle in order to bring supply and demand back into balance.

In a report produced in productivity and labour flexiberthed in a safe barbour.

bility in recent years. Relative productivity is difficult to compare because construction techniques change from ship to ship. but the days are largely gon when European yards were the worst in terms of overmanning and rigid demarcation within the workforce.

British Shipbuilders has been et the forefront of a campaign by some European yards which wish to see the EEC prevent the Far East winning a war of attri-tion by publicly declaring that the Community will defend a given level of world capacity,

whatever the cost.

There is no sign that the European Commission is study to accept this view. The most likely outo this debate is thought to be a

this debate is thought to be a subsidy celling of around 30 per cent of costs, possibly on a variable basis for different types of ships. Beltish Shipbuilders has warned that anything less than 36 per cent could leave it unable to believe the basis of the could leave it unable to believe the basis of the could leave it unable to believe the basis of the could leave it. could leave it upable to beliance its books. Whatever is eventually decided, the revised regime is not designed as an attack on overcapacity—Its primary perpose is simply to place all European shipbuilders an the same competitive footing.

The EEC has had more success in formulating a common shipping policy which will allow the : Community's marking.

the Community's muritime against cargo reservation — the practice whereby cargots are reserved for ships of specific nations — and unfair pricing

by non-Community stage.

The credibility of the agreement is nademined however, by the crucial failure to serve on cabotage rights — the entringe of goods within national waters which are still reserved by some member states for their own shipping.

Mr Stanley Clinton Davis, the EEC Transport Commissioner says the agreement shows that governments have the political will to develop a common shipping policy.
"This is not going to be a

penacea; it is not going to save our fleets. But it is an essential precondition for doing to," be

One man paid to have a worldwide view of the crists is Mr Jim Davis, chairman of the International Maritime Indus-tries Forum, which brings to-gether both suppliers and owners from all over the world.

The DMIF has been at the forefront of a campaign to encourage governments to reduce overtonnaging through in-creased scrapping of existing ships, to persuade shipbulders hard-won market share, to rationalise capacity, and to
The real problem is that each
of the major shipbuilding areas
for speculative shipping orders, "There has to be an international, intermedal approach to the problem. The ship owners are not going to solve it alone, nor are the ship-builders, nor are the bankers. nor is one government able to act alone," he says, Nonetheless, Mr Davis sees bopeful signs. The number of

ships scrapped is increasing, there has been a perceptible tightening of the purse strings he price leaders."

Mr Dedeystere adds: "It is further round of cuts in shipply in the past two or three building capacity, and "the capital, so they cannot be wildly optimistic even if they want to." Certainly there appears to be an emerging consensus that

price of good ships.

The problem facing the maritime industries is how to break ont of the cycle in order to walls, which cannot compets an emerging consensus that things are beginning to move the wall, is a in the right direction.

There are likely to be a few ont of the cycle in order to yards, which cannot compete squalls to be negotiated yet,

Phillips' sense of gilt

At 51, Patrick Phillips is the oldest playing member of the Old Merchant Taylors rugby club. The combination of age and energy seems to have equipped him well to produce the first beavyweight hook about the post-Big Bang gilt-edged market, now barely two

months old.

Phillips, who is a director of Barclays de Zoete Wedd, tells me he actually finished the hook, an update of an earlier work, last spring, and he inserted last-minute developments on proofs during the summer. "I really wrote it on an expectational basis," he said.

"Inside the new silted and

"Inside the new gilt-edged market" has a lot to say about how the market works. It conspicuously avoids making any forecasts as to whether the 27 institutions competing in it are beading for a bonanza or, as many people fear, a hloodbath.
But Phillips was willing to
offer some thoughts yesterday.
"I don't foresee any rapid
dropping-out. The market participants have a lot of capital, and they have parents who would not welcome such an outward and visible sign of failure." Anyway, Phillips believes that any drop-outs would quickly he replaced by newcomers, particu-larly the Japanese, so there will be no falling off in competition.

Account due

It seems it is not only Kenneth Baker, the education secretary, who has doubts about the finan-cial sense of John Pearman, the local authorities' leader, who wants to pay all teachers up to £15,058 a year.

Pearman, Labour leader of Wakefield city council for the past year, has acquired comething of a reputation for spending rather more from the civic coffers than did his predeces-

He has just decorated the city centre with Christmas lights.

Men and Matters

come to us with great gifts. God knows how you are going to pay for them."

Country seat

Country pursuits have long been dear to the hearts of the men in the boardroom of merchant bank Lazards. The present chairman Sir John Nott, and his predecessor, Sir Ian Fraser, relax from their labours by farming sheep in the west country.

Mrs Frances Heaton, aged 42 who has just been appointed the first woman Lazards board member, has evidently entered into the rural spirit of the place. She tells me that her Christmas present to herself oo winning her place is a chestnut gelding ("subject to veterinary approval" she adds with a banker's caution). She adds that she has, in fact, heen saving for the horse for the last 19

Heaton, mother of two son aged 14 and 11, was one of the ploneers of the privatisation game. As an assistant secretary at the Treasury in the late 1970s she worked on the first BP sale for the Government. She joined Lazards six years ago as a corporate finance is televised it doesn' specialist, and has been thoroughly immersed in privation or Coronation Street.

Now she is handling one of

ments involved.

He has just decorated the city centre with Christmas lights.

At a little ceremony to mark the switching on, the "Wake-field Wonder," as he is known locally, was told: "Yon have ments involved.

It will mean selling off the Day party headquarters.

The CBL, fearful of the possibility that they had the bighest "switch-off" factor of all, decided to adopt a different tack. McDowall, who says



"Nitrates, acid rain, fall out and you expect me to take more water with it?"

Star quality

When the annual Confederation of British Industry conference is televised it doesn't exactly dent the ratings for East Enders

sation matters ever since.

For the last three years she has been hard at it with the TSB issue.

For the last three years she director general in charge of publicity, has just found out that the conference is now a

New to golf

the smallest privatisation schemes so far which, she says, nevertheless is proving one of the trickiest because of the large number of government departments involved.

It will mean selling off the large mating learned seeds Development to the conference is now a much bigger draw than any of the party political gatherings.

Earlier this year when channel 4 decided to drop its deans are on sale with a message in the conference is now a much bigger draw than any of thing.

In New York this Christmas decided to drop its dec

he didn't want the CBI "to be left off the end of the sledge" happily settled for a half-hour summing evening. ming-np programme each Now the CBI bas learned that audiences for the coverage of its Bournemouth conference totalied more than 500,000, and

were rated higher than any of the other seaside spectaculars.

Finland is not one of the world'a leading golf centres yet.

But Amer, the leading Finnish maker of consumer goods and sports equipment, is not admitting to any handicap on that account.

The company's chief Heikki Salonen, has just done a deal with Jack Nicklaus, argusbly the world's most successful golfer, and in financial terms probably the world's most suc-cessful sportsman as well, to

cessful sportsman as well, to buy 80 per cent of his company, MacGregor.

The "green fee" was \$8m, which just bappens to be slightly more than the great golfer's annual earnings. MacGregor makes golf clubs, bags, and assorted golf gear, and has a turnover of \$50m.

Salonen has ecquitted himself well on the acquisition fairways. well on the acquisition fairways recently. His company's sales in-creased by 17 per cent to \$1bn during the year to last August.

He does not play golf yet. But he is no stranger to the world of sporting goods. Amer became the world's leading maker of ice hockey equipment until it sold the division acretical this recommendation. the division earlier this year to a competing Finnish maker Karhu-Titan.

Fellow feeling

So far so good. But the nessage is embroidered in Braille,

Observer

Awhite Christmas in the F.T. could never be anything but pink.



Laurent-Perrier Cuvée Rosé Brut The Champagne of champagnes.

AFTER SQUIRMING under the yoke of an ideologically asser-tive Republican White House for the past six years, the De mocratic Party could today be forgiven for gloating over what the collapse of the foundations of President Resgan's imperial presidency.

December &

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As the evidence mounts that Mr Rragan is failing to contain the arms-for-Iran crisis his political opponents have adopted a

statesmanlike stance.

True, the occasional Democratic loose cannon, Rep Stephen Solerz, for example, has rolled across the deck firing

interest must take priority over the interest of party. Democratic spokesmen have sought to impress upon the nation's voters that they are not out to get" a popular president but to get to the bottom of an affair which is a national and inter-national embarrassment. Especially since Mr Reagan has made tha restoration of America's international standing a cornerstone of his domestic political

The nation's credibility and standing in the world is involved here," said Mr Robert Byrd, the next Senate majority teader, as he announced the membership of the special Watergete-style Senata com-mittee which, together with o similar House committee, witi

Even the members of those committees have been carefully selected to avoid the suggestion that anything other than national purposes are to be served. "There is not a bombthrower ameng them," said one Republican about the bipartisan committee. The chairman of the Senste Committee, Senator Daniel Induye, is a shrewd but tacitum Japanese-American Democrat who has rarely oppeared on US television.

It goes without saying that this self-discipline is rooted in a shrewd calculation of political a shrewd calculation of political realities. There is also a recognition that while Mr Reagan's problems present them with what one top Democrat describes as "a great opportunity," it is no more than that.

"The biggest mistake we could make," says former Virginia Governor Mr Charles Robb, the son in law of President Lyndon Johnson and one of a clutch of Democrats with of a clutch of Democrats with prise Institute, a Washington presidential aspirations," is to think tank, would be "a prize viaw the Iran affair as a free pass to the White House, It does Mr Robb worries ebout the nothing to prepare the Demo- unresolved economic problems

wildly in the direction of the President himself but, otherwise, in public at least, Democrats have held their fire. Proclaiming that the national

THE HOSPAGE DEAL THE SUMMIT ISN'T A SUMMIT SALT Y HORDRE DEAT 3 SATAROLE THE DANSOFF A SMP.

Democrats tread softly in search of victory

By Stewart Fleming, US Editor, in Washington

mittee which, together mittee which, together similar House committee, with take over primary responsibility for congressional investigations of the Administration's policies in Iran and Central America in the new year.

Even the members of those committees have been carefully selected to avoid the suggestant that a marthing other than a deministration's scorn for Congressional foreign policy

A crude partisan assault on a still personally popular Repub-lian president would tend to fracture that — to Democrato valuable alliance and could backfire with the American

There is also a longer-term perspectiva. In 1976 the Democrats inherited a presidency whose prestige had been weakened by the trauma of Vletnam and the Watergata scandal. Mr Jimmy Carter than struggled to persuade Congress to endorse his political priorities. One of Mr Reagan's biggest

erats to govern."

a Democratic president could
Mr Robb's remarks came 10 inherit, problems which would

As Democrats prepare to take control of both the Senate and the House when the 100th Cengress convenes on January 6, they are well aware that their biggest challenge will be to demonstrate that they are indeed, as the pew Speaker of the House, Rep. Jim Wright, put it at the DLC meeting, "prepared to govern, prepared to lead." As Democrats prepare to take

Mr Wright, an eloquent and cunning Texan, laid down the entities of the Democrets strategy in Williamsburg.

The House, he said, will introduce a trade bill designed to address the threat posed by America's falling international competitiveness. It would pass again a clean water bill Mr Reagan has vetoed. Mr Wright said he would put weifare reform on top of the Demo-erats' agenda and would "come to grips" with the challenging problems of American agriculture. The Reagan Administration's foreign policy will eeme under critical scrutiny in tho epecial committee probing the Iran affair.

days ago at a meeting in look more daunting to an incummake choices about what de-Williamsburg of the Democretic bent who lacked political cleut.

Leadership Council (DLC), a "We have get to deal with the That could trigger an outwe have get to deal with the (budget) deficit and we have got to deal with it on Ronald Reagan's watch. That could trigger an outbreak of infighting between what Mr Ornstein describes as the Sumi and Shills. the party, the old-tryle liberals and the new-style Democrats mustered around the DLC, which if it is not handled skil-

> petence the Democrats would like to present. Through the 1960s and most of the 1970s, it was the liberals, with their emphasis on the role of government as a redistributor of wealth and guaranter of civil rights who dominated the party's thinking. Many would say they are still numerically dominant.

fully, could chip away at the image of decisiveness and com-

But their position has been increasingly weakened. Along with recently sluggish economic growth, President Reagan's budget deficits have meant, as he probably intended, that the Government's capacity to provide social services has been limited. As a result, the arguments of the New Democrats, many moving into leedership actions of the Carlos VIII have positions on Capitol Hill, have gained influence, even though thay have atill to resolve the key question of how they would fund new initiatives they

But to prove its fitness to Those grouped around the tainties t govern, the party will have to DLC share the view that the blowing parrow its generalisations and Democrats must re-establish direction.

themselves as the party of growth, not redistribution, must resident a commitment to etrong defence and must make sure that the party is not a prisoner of Washington-based special interest groups.

One sign of the extent to which the conservative agenda has gained influence came carlier this month. The retiring Speaker of the House, Tip O'Neill, an erchetypal liberal who represents President Jehn F. Kennedy's district in Massa-chusetts, signalled that influence in o series of speeches. Duriog the first half of the decade, he said, the political debate about how deeply the federel government had been involved in the national eco-

tuning approach of the '60s and
'70s should be reploced by an
'arms length, cantious oversight approach' in the '80s and Using the tax code as a vehiclo for wealth redistribu-tion, be indicated, no longer commanded wide support—" a significant change in epproach by the most liberal party in the United States."

nomy had resulted in a con-census that the hands on, fine

deficit is essential, even if this means confronting voters with the need to reise revenues. It is resisting the idea that the defence budget should be looked to for major new spend-

ing cuts.
It is also resisting calls for simple protectionism, arguing that the focus must be on tha competitivrness of the US economy, a notion which it links to new initiatives in management-labour relations. Improving educational oppor-

tunities is a key feature of its eporoach to social welfare.
Othera include greater emphasis
on "targeting" benefits to the
poorest and providing incentives for those on welfare to
work their way into jobs. The
DLC is also backing consideration of "some form of national
service, both civilian and
military."

By vertition it is the process

By tradition, it is the process through which o party's presi-dential candidate is nominated dential candidate is nominated which shapes its political platform. That process will not be in full swing until early 1988. A recession before then could yet trigger a shift in the belance of power hack to the liberals. So too could the ravised timetable fer primary elections, which could sew up the Democratic presidential the Democratic presidential But Democrats are convinced that in epite of these uncer-tainties the political winds are blowing strongly in their

Arts Council grants

Carrot and a stick for Covent Garden

By Antony Thorncroft

client to initiata a hig eneugh

storm, and te release enough cash to benefit other arts organisations. The favourite stalking horse was Covent

Garden, its higgest cliept, with

the Royal Opera Heuse's aid for 1987-88 on Friday.

for Covent Garden to move tem-

who face another year of scrimping and saving. The RSC

is in the worse plight because its current season at the Barbi-

ing at a substantial deficit and, with the Arts Council taking a

tough line on clients who can-

not balance their books, the RSC will be reducing its new productions in 1987 and olso

plumping for a safer repertoire. The National Theatre, for

all Sir Peter's Cassandra-type warnings, is enjoying something of a boom, in

AS EXPECTED, Sir Peter Hali, director of the National Theetre, and Mr Terry Hands, the new chief executive of the Royal Shakespeare Company, reacted angrily to the news on Fridey that the Arts Councit was to freeze its grants to the two theatre complexes in 1987-1988. The National will get a stand-still subsidy of £7.8m, and the RSC £5.2m. In effect, this represents a 6 per cent cut in grant.

But neither Sir Peter nor Mr Hands lavallad most of thair criticism at the Arts Council; they blomed the Government for starving the arts of funds. The Arts Council has succeeded United States."
In the coming weeks and mouths the extent to which new ideos for tackling the country's problems are taking root will begin to appear.

The DLC, for example, argues that a bold attack on the hudget deficit is essential, even if this are the first victims in whet seems certain to be a crisis 1967. seems certain to be a crisis 1987

for the arts.

The Government, and in particular Mr Richard Luce, Minister for the Arts, shows no inclination to wever from its avowed policy of meintaining lts orts expenditure et a fixed level, with just minimal in-creases for inflation. Since the arts are e labour intensive industry — 75 per cent of Covent Garden's expenditure is on wages — a rise in grant of around 6 per cent would be needed to meintein subsidy et current levels. But the Governfor thr arts must come from other sources - from raising box office income or from epon-

sership. It can ergue that its massures, especially the Busi-ness Sponsorship Inventives Scheme, heve increased corporate sponsorship of the arts from less than film to over £20m in the past 10 years. It also points to the expansion of theatres (the RSC opened its own fifth auditorium, the Swan, at Stratford, this summer), opera and danco companies, and arts centres to prove its point that the arts in the UK are flourishing. And, for all the anguished cries, no major arts company type warnings, is enjoying bas ret gone bankrupt. something of a boom, in At the Arts Council there is audiences and in reputation. It At the Arts Council there is audiences and in reputation. It increasingly restive and now mere of a willingness to has also started to increase its etraitened arts community, er

longer erying wolf over in-adequate government funding. should be expected.

It would have to be e major

The Covernment has played

The Government has played the arts cleverly, perhaps too eleverly. Until now it has pro-vided just enough subsidy to prevent closures but not enough to ancourage complacency. This year it may have cut it too fine. The Arts Council is prepared to stand no to the Government more resolutely, and it is not being diverted from its ionga £18m grant in the current year and, significantly, no announcement was mede about Covent Garden has mounted an internal investigation of its financial options, and future Arts Council aid will be linked to its findings. Before 1990 the opera and two ballat companies will be forced to leave Covent Garden for at least two years while tho building is transformed. term course of switching money from the big national companies better-administered and imagi-native getting more, while other A simple solution would be companies will be nu stand-still

The joker in the pack is the porarily into the Theatre Royal, Drury Lane, but the Arts Council may well prefer it to take up residence in Man-ebester or Birmingham, both local authorities. This year they railied round after the obolition of the metropolitan councils, and, with £25m pumped in by the Government, poorly served by opera and dance, and link its subsidy to more than made good the arts spending that had been lost. Many local authorities have desuch a transfer. Guarantaed funding over three years, os a veloped a taste for the arts. solution to Covent Garden's constant financial problems,

But their enthusiasm may not could oblige the opera house to perform to the Arts Council's please the Government too much, especially in Labourtune. With o new chairman, Sir John Sainsbury, arriving next controlled areas where grants could be linked to a political John Sainsbury, arriving next year, and a successor to Sir stance in the arts. In recent John Tooley, its administrator, on the near borizon, it tooks threatened its £500,000 ald to like a revolution awaiting the Lyric Theatre because it did not approve of the mounting of a South African play, and though it carried an anti-A radical epproach to Covent Garden will be of little benefit to Sir Peter or Mr Hands apartheid theme. By forcing the arts into the arms of local councillors, the Government councillors, the Government could be building up a rod for its own back. can has been both a critical and financial disaster. It is operat-

It does, however, bave the ability to bring the Arts Council to beel if it thinks its current attitude too critical. In the spring Sir William Rees-Mogg retires as chairman. He bas changed from seeming to be a government poodle to a strong advocate of subsidy. The cholco of his successor will be the best indication of whether the Government can accept an Arts Council that identifies with an allow a substantial arts com- revenue from sponsors. It, too, whether it wants one that more pany to go out of business — if may save on future productions occurately mirrors its antito prove that it is no hnt, with Sir Pater going in subsidy prejudices.

EEC, Japan impasse

Sir, — Your edilorial "EEC, Japan impasse" (December 15) centains the chilling proposition that "by treating Japan es an alien aggressor, Europe runs the risk not so much of isola- such as your own do not really standard of living will fall ting Japan, but o more isoleted liself." It also suggests that through e judi-cious combination of determined multilateral negotiatons" and batter co-ordination of notional macro-economie poli-cies appropriate solutions to Euro-Japanese trade "frictions" can best be found.

Of course, nobody would really doubt that Europe could banafit from closer political and economic ties with Japan, and that multilateral trade and monetary negotiations may prove valuable in this process. But your leaderwriter is delustice bireaches and many others. ding bimself and many others if he seriously thinks that such an omollient opproach is likely to offer the primary solution to the problem of Japan's massive and growing trada surpluses. ristmas
the FT
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The US response, spurred by a \$50bn bilateral deficit with a 5500n bilateral denot with Japan last year, far from confirming this suggestion (as your editorial implies), proves the exact opposite. The Americans have used their political and economic muscle to prise the Japanese market open bit by the bit and even so they are the Japanese market open bit by tiny bit, and evan so they are rightly disappointed with the results. They have threatened and cajoled Japan in sector aftar sector, on a bilateral (not a multilateral) basis. They have negotiated new voluntary export restraints with Japan (which are inconsistent with GATT) and have struck market-sharing, price-fixing deals (as in microchips) which completely contradict the Reagan administration's and your own editorial's, free-trade philosophy. In short, they have dealt with the Japanese by playing tough, demanding rasults, and threatening a protectionist backlash if Tokyo fails to compromise.

It can be argued that Europe

It can be argued that Europe could not fotiow the same route, even if it wished to, because it lacks the strategic and indus-trial firepower of Washington in its trading relationship with Japan. Certainly, it is st a real disadvantage: that makes con-ecred action ever more neces-sary. Europe's etrength, bow-ever, lies in its status as the largest consumer marketplace in the world (320m people) and one indispensabla for Jepan'a export strategy, especially as the risa in the Yen forces that country's production up-market into ever mora sophisticated high-technology goods. Europe must use that strength to its ewn advantage, rether than fall opart under the cover of ite

Letters to the Editor

The Jepanese are terrified of the implications of a selective Euro - protectionism at their expense, and not without reason. It would therefore be quite counter-productive at this stage for Europe to throw away its
get-tough card in the interests of a more bermonious
relationship. It would be relationship. It would be eapecially dangarous to do so whep Europe is suffering "export deflection" as tha Japanese shift their sales drive from the American market in our own, and when massive Japanese capital flows rick overvaluing European curren-

rendaring us less competitive Still. My suspicion is that the Japanese will respond with concessions to those they respect. Whatever else it is a Europe which itself concedes first is unlikaly to be a Europe the Japanese will respect. Robert J. Moreland,

cies at a moment's notice, so

3 The Firs, Heathville Road, Gloucester,

Nation of rentiers From Mr R. Nottage.

Sir,—You end your leading article "Two nations of rentiars" (December 13) by saying "the 21st Century pensions problem . . . will be easiar for the UK and Japan than for others; we seem likely to enjoy foreign income just when it is most needed." This, I venture to think, is too simplistic a view of

the matter.

Before reaching such a verdict account must be taken of the limitation in real investment in British industry which must follow from the degree of portfolio investment needed for the funding of pensions on the scale thought pecessary by British Governments, especially when that portfolio investment is undertaken abroad.

It must also be remembered that Britain's European competitors have pensions systems that do not involve funding en anything like that scela; and in the last 25 years those countries have outstripped Britain in economic performance by a

wide margin. leading rentiers Britain is further weakening its economy. free-trade scruples. Editorials with the result that his netional This means that over e period 69 Turney Road, SE21.

further behind that of its Euro pean neighbours. Such a dayelopment will surely net be to the advantage of most of the nation's pensioners in the 21et Century.

Raymond Nottage, 36E Arkwright Road, NW3. Moves at the

RIBA From the Honorary Treasurer, Royal Institute of British Architecture

Sir, — Colin Amery's profile (December 10) of Bod Hackney, the newly elected senior vice-president of the RIBA, is mis-leading on a number of important matters.

The institute has tackled the professional indemnity problem by setting up its own company by setting up its own company this year to stabilise the market and to reduce the vulnerability of the profession to claims. With the benefit of evidence from feedback and income from the scheme, practices will be helped to improve their performance.

RIBA council has tackled the former of the RIBA description.

RIBA council has tackled the future of the RIBA drawings collection. Colin Amery may not like council's decision, but it was only reached after extensive consultation, careful analysis, and considerable expenditure of energy and money in order to reach a unanimous decision from council to the council of t unanimous decision from council to require the drawings with the Library in Fortland Place, as the headquarters is to develop to become a centre for architecture. The categorical statement is made that the drawings collection "will not now be returning to the RIBA." It is RIBA council which will decide this and it would first have to revoke its unanimous decision.

decision. decision.

It is stated that the Gcoup of Eight is to be renamed. This is an irresponsible statement for it is not in the power of any president ar individual member of the present Gcoup of Eight to decide this. Larry Rolland, the present president of the RIBA, will lead the Group of Eight until July next year and will, no doubt, be meeting his colleagues to discuss this claim, the membership of the group, and other matters. With regard to senior staff: With regard to senior staff: the drawings collection curator hee resigned; the director of public affairs has stated that he wishes to leave hy mutual agreement early pext year, and twe editors of the Architect (which the leaves its more wealth for both sides of the lebour market to share between them. (As a side effect, it leaves iess movey to editors of the Architect (which It le net impossible, therefere, ment early pext year, and twe that in being one of the world's editors of the Architect (which has had financial difficulties) have made similar decisions.

of some 15 months four sculor staff will have left. Hardly "one a month" as stated in the

In the midst of wide interest caused by this election for senior vice-president/President Elect, one can forgive some journalists unfamiliar with the construction industry and the RIBA making these mistakes, but not Colin Amery. 66 Portland Place, WL

Discrimination at work

From the Chairman Campaign for Equal State Pension Ages

Sir,—the organisation I repre-sent would certainly welcome a Bill of Rights in Great Britain if it incorporated—and it is inconcelvable that it would not —an anti-discrimination clause on the lines of that incinded in the United Nations Inter-netional Covenant on Civil and Political Rights or in the European Convention on Human Rights.

If we had had such a Bill in 1940, differential state pension ages would naver bave been enected. Indeed there would not even have been any pres-sure for such legislation.

Nor could, or would. Parliament have enacted, only as recently as last year, the shameful section 93 (7) of the Transport Act, which allows local councils to subsidise bus passes for women at 60, but for men not until 65,

Devid Lindsay. 36, Orchard Combe, Whitchurch Hill, Reading, Berks.

Taxes and production

From Mr D Forth Sir.—I was interested to read (December 16) that a leading academic economist has found that tax cuts do not encourage employees to work harder or longer. In my own case, I am encouraged to work barder by the prospect of a bonus payment at the end of the year. The value of that bonus to me is disagric affected by the rate. is directly affected by the rate of tax

High rates would reduce It to high rates would reduce it to a token value, with a corre-sponding effect on my work in-put. Alternatively, if my employer wanted to make the home up to a worthwhile amount, high taxes would in-erease the cost to him, and ultimately to consumers, who buy his products.

It seems ebvious to me that the public sector to waste, too.)

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Swiss Volksbank

M. M. Warburg-Brinciamenn, Wirtz & Co. neichi International (Deutschland) GmbH

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FINANCIALTIMES

Monday December 22 1986



Roderick Oram on Wall Street

Best paid: the well kept secret

KEEPING secrets about other peo-ple's money may not look like Wall Street's strong suit at the moment, but in this season of seven-figure honuses, the ability to keep mum about its own money remains firm-

It takes a lot of digging to dis-cover how well Wall Street is re-warding itself for a year of record profits. Rigorous disclosure rules do not reach into so personal an area as stratospheric pay scales.

Ferreting out the 100 best-paid people on Wall Street took four journalists at Financial World several months earlier this year. It was one of the toughest stories it ently losing much popularity. Then ever cracked, the New York maga-

Collectively, the 100 earned \$1.2bn in 1985. Top was Mr Ivan Boesky, the insider trading arbitrageur with around \$100m. Bottom was Mr Guy Wyser-Pratte, chief of arbitrage at Prudential-Bache Securities with \$3m, the magazine said.

Rich were the deal-makers and those working for their own small firms - 43 of the 100 were investment hankers, 19 money managers, 12 leveraged buyout specialists and 11 arbitrageurs. The remainder represented a cross-section of Wall Street's other skills.

But the rewards, harvested at this time of year in performance-re lated bonuses, spread for down the industry because salaries typically account for only between one-third to one-10th of total remuneration.

Wall Street has a juicy pie to divvy up this year with pre-tax profits totalling an estimated \$5.7br against the previous record of \$4.1hn in 1985. The first quarter was the best with bond prices rallying spectacularly while the second quarter was the worst with Wall Street paying the consequences of

This painfully expensive glitch in the yield curve occured when mort gage-backed securities failed to join the rally. Further red ink was spilled in the May Treasury refunding when the Japanese cornered the long bonds.

The fourth quarter was a mixed blessing. Wall Street's reputation was damaged by Mr Boesky and arbitrageurs lost an estimated \$2bn. But mergers and acquisitions (M&A) rocketed to push the full cord \$180bn.

In this great game, money is the scorecard for firms and - more privately - for individuals. Morgan Stanley ran a three-page newspaof the \$68bn of M&A business it did worldwide this year. But it was not so keen to talk about how it rewarded its M&A team.

Year-end bonuses of \$10m will not be uncommon for some of the industry's leading M&A individuals this Christmas, believes Mr Perrin Long who follows the industry for Lipper Analytical Services. Counting all skills on Wall Street, perhaps 100 employees will receive \$1m-plus bonuses. Entrepreneurs many of whom made the Financial World list, will do even better.

At the other end of the scale some neophytes will have earned a total of \$160,000 in their first year. explaining in part why 25 per cent of Harvard Business School's class of 1986 ended up on Wall Street compared with 10 per cent eight years ago. In contrast, manufacturing attracted only 15 per cent

Bonuses are a win-win situation Success is rewarded while failure is not punished. Most big firms will find some money in the general pool for people such as arbitrageurs who are down on their luck. "We seek an integrated effort so people don't think in terms of profit centres," said one firm'a Santa Claus.

however, between Wall Street pro-fessionals and their support staff. Professionals' bonuses are individually calculated and a well-kept secret while staff bonuses are uniform and often made public.

Curiously, professionals are said to be rather reticent among them-selves about their individual gains. "We discourage discussion," a chief

Perhaps this main sign of success is conveyed through nods and winks in elevators or enigmatic smiles in executive dining rooms. Such a tacit approach is easier on at least the poker-faced among the un-

One analyst of Wall Street firms talk about who they're sleeping with, they won't normally talk about how much money they're

Michael Dixon looks at UK efforts to prise open door of education reform

Hard lessons on road to change

THE BURNING barricades in Paris greater variety in the schooling of-streets televised worldwide this fered by the state system, especial-month must have been viewed with ly at the secondary level. The sys-relief by members of the British tem her Government inherited Government. Like their French counterparts, two years ago, Mrs Margaret Thatcher's ministers had to turn tail over reforms to higher education. However, the middle-class revolt which forced them to cancel increased charges for stu-dents triumphed peacefully through Parliament and not the streets.

The UK Government is about to try again, underterred by the hu-miliation suffered by Mr Jacques Chirac, the French Prime Minister, at the hands of France's students.

The immediate pretext lies in the hoery dispute over teachers' pay and job conditions which, in Eng-land and Wales, has disrupted state

For a long time the Government let the trouble go on without appardisrupt the education of children of all ages but also to wreck public examinations for 16 and 18-year-olds. That set the Conservatives' popularity tumbling and, with a general election approaching, Tory back-bench MPs began clamouring for

Normally, the Education Secretary has remained on the sidelines in disputes between teachers' unions and the local authorities, which are the school staff's direct employers. On this occasion Mr Kenneth Baker has jumped into the

fray. He has taken the historic step of spelling out the job conditions he thinks teachers ought to accept in return for a 16.4 per cent aggregate

pay rise over two years. The dispute, in other words, is being used as a crowbar to prise open the door to education reform. Mrs Thatcher wants to achieve partments.

from its Labour predecessors was dominated by the comprehensive principle that all children should attend the same kind of secondary school, whatever their abilities.

present almost fully comprehensive system tends to submerge rather

One reason why UK public educa-tion seems constitutionally incorri-gible was aptly pictured by Sir Her-bert Andrew, the Education Department's top official in the 1960s. He likened the service to a supertanker with a rubber tiller just about steerable but incapable of any marked change of direction.

He was oversimplifying course. A truer image is of an armada of about 25,000 vessels

Britain's constitutional procedures have so far proved efficient at preventing unpopular changes in education. The trouble is that they have also proved unable to achieve changes, however much the public

than identify and develop outstanding talents, not only the academic sort but also practical abilities for such activities as design and engineering. Ministers, therefore, wish to roll back the comprehensive principle and set up more specialist

secondary schools. Britain's constitutional procedures have so far proved efficient at preventing unpopular change in ed-ucation. The trouble is that they have also proved unable to achieve changes, however much the public

To take one example, popular "Amens" have consistently greeted successive education secretaries calls for recruitment of more science teachers to equip children for an ever more technically demanding society. Just as consistently, however, schools' shortages of specialists in those subjects have

Mr Baker's proposed conditions for this year's settlement would, among other things, allow local authorities to offer extra pay to teachers of maths, physics and technology to counter shortages in these de-

(schools, universities and colleges), from stately to ramshackle, most attached to over 100 different fleets (local authorities). A minority - the universities - belong to no one. Each establishment has at least

one captain aboard, usually but not always answerable to the relevant fleet headquarters. But there is no High Admiral, so members of the fleet are not always heading in the same direction.

Central Government, in the per-

son of the UK's Education Secretary, has hardly any detailed control over the service. He is fended away from universities by the University Grants Committee (UGC). Although Government decides how much taxpayers' money should go to the universities as a whole, the UGC decides how the total is to be distributed among the individual in-

Much the same applies to the bulk of the money for state-fi-nanced schools, polytechnics and further education colleges. For those in England, Wales and the Scilly Isles, the distributing and su-pervising bodies are 105 local edu-cation authorities. Scotland and ing in most other countries.

rangements. Nevertheless, the de-tailed activities of all educational establishments are decided to a far greater degree than in most countries by the heads and teachers of the individual institutions.

The ensuing hotchpotch is officially called "a national service, locally administered." The reality is

To take another example, local education authorities are nominally free to make changes. In reality they have to contend with various teachers' unions which are organised nationally. It would be brave if not foolbardy, local authority which took on the big unions alone.

Conversely, if the teachers' bodies tried to enforce changes they could be stymied by the Education Secretary. So where important re-forms to the £16km-a-year service are concerned, the only power any one has is to prevent them.

Why Britain's public has tolerat-ed the muddle for so long is unclear. It may just be indifference, i could be the sheer complexity of the issues, or perhaps a combination of

Within the past few weeks, how-ever, Mr Baker has indicated that central Government's tolerance is

Unless the combination of conditions and pay rise is voluntarily accepted by about February, Mr Baker will impose it by law.

He is abolishing the machinery by which schoolteachers' salaries have been negotiated between unions and local authorities, and replacing it by an "interim" advisory committee on pay and condition reporting directly to his office.

Britain seems poised to move to wards a more uniformly directed education service of the sort exist-

UK Alliance strikes up the band

By Peter Riddell in London

BRITAIN'S SDP/Liberal Alliance will be striking up the band next month at the launch of its pre-election campaign to regain the ground lost during last autumn's squabbles over UK defence policy.

The Alliance, with the help of a brass band, will be unveiling a new

theme tune (a closely guarded secret) at the start of an intensive 10of which will be a rally in London, the first of members from both parties since the Social Democrats and Liberals formed their Alliance.

The events will also include the unveiling of a new Alliance livery (purple) and a redesigned logo, together with an unprecedented two party broadcasts within a week. A number of policy statements and an Alliance team for government will be announced.

Alliance leaders hope that this campaign will help to give momen-tum to their opinion poll ratings ahead of the local elections in May and a possible general election during 1987. They believe that their poll standing has now bottomed out, and may even start to pick up, following the sharp decline after the divisions at the Liberal Party's anmual assembly three months ago.

Many Labour Party leaders are. however, feeling battered and depressed at the start of the Christmas parliamentary recess. A week-end poll which put the Conservatives 8½ percentage points ahead of Labour, is widely regarded as an exaggeration, although most politi-cians acknowledge that the Conservatives have established a clear lead in recent weeks.

Labour MPs fear that the party has been forced on to the defensive over nuclear defence and the MIS spy book case, and they are worried that the Government may be winning the initiative on the economy in view of the declining unemploy

The mood among Conservative leaders is naturally highly confi-dent at present, although there is concern about the impact of a possi-ble Alliance revival in key marginal

The Alliance drive will be aimed at re-establishing credibility with a series of policy documents, includ-ing a revised "Partnership for Prog-ress" statement of themes and an economic strategy document.

These papers will set out the broad approach rather than details, partly in the hope of avoiding the row over the publication last Au-gust of the SDP's heavily redistributive tax and social security propos tion now appears to be a politically als. These have now been revised to motivated one imposed because of be phased in over five years, al-King Fahd of Saudi Arabia's distinguish no details will emerge until pleasure over Iraq's refusal to ac- after the Government's budget next

Relations between Riyadh and Badhdad are said to have been badby strained by the issue

THE LEX COLUMN

Labouring over lost innocence

FT Index

Sound and fury is one thing, real intentions another. Though the La-bour Party has been making hay in the House of Commons with the mounting sequence of insider scandals - what opposition could resist the temptation of Mr Channon's predicament in the Guinness affair in a quietly deliberate way Labour seems to have been purging its tra-ditional suspicion of the City of London to judge by last week's sem-inar at the Society of Investment Analysts. Labour's present Shadow finance team is more comfortable with the City, and even with its un-ruly internationalism, than are many Conservative backbenche

Superiority

The way that this sense of equilibrium has been achieved is not, however, something that at first glance seems likely to make the City feel equally at home with La-bour. What has happened, through the long course of the financial ser-vices legislation, is that the moral superiority Labour has felt towards City values – often with the strong-est possible reason – has been transformed into an attitude which verges on contempt for City compe-tence, particularly when the City is forced into rather paradoxical activ-

ity of regulating itself.
Labour's unfamiliar air of confidence thus springs to a gest extent from the undoubted fact that the financial services industry has lost the political initiative, and will not easily get it back. In the public mind, the onus is on the financial community to prove that it is clean; the legal benefit of doubt, which has made it so hard to prosecute fraud for want of hard evidence. does not provide the City with as good an umbrella as in the days be-fore Lloyd's, before the Collier af-

fair, before Boesky. One thing that the City therefore has to discount, among the probable consequences of a possible Labour victory, is a fully statutory basis for the regulation of investment business. The legal standing of the SIB would rapidly approximate to that of an SEC, and it would clearly be required - on lines advanced by Mr Bryan Gould - continually to turn

an example or two at the beginning fund money overseas has not of the new era is not regarded as amounted to much.

At a period when the DTI has five major investigations roaming the City, and is even scrutinising the Monopolies Commission and the OFT for signs of insider trading, the made to measure; but the clothes, if not the swagger, have been stolen.

Inequality

months ago to agree with Mr Gould that it is a competitive necessity, not a bothersome distraction, for London's markets to be seen to be straight. Those who have already made their pile may even be ready for Mr Hattersley's appeal to their finer guilt-feelings about inequality. The hair shirts are not yet on order, and it is perhaps overdramatic to see credit ratings eroded, liquidity evaporating, if the atmosphere of

seandal were to spread; but once again, it is good business to be good. inflow and an upward run on the

pound; nor is it clear, given the full-er-employment objective, why be has that ambition. But the City - as distinct from the real economy can have little to fear from the threefold plans of repatriating portfolio investments, turning British Telecom into a gilt, and setting up a

National Investment Bank.
Unlike the tight money and high interest-rate policy which ushered in the recession five years back, there is nothing here which threatens any fund with capital loss. Renationalisation of BT and the others is suitable discounted. is suitably discounted – as can be seen from the hurching share price when the polls inch towards Labour - and Mr Hattersley is not too far over the most respectable corner from the truth when be says thet stones of the City; simply making the excess return to putting pension

Stagflation

Of course, it offends the profes OFT for signs of insider trading, the practical effect of such a change might not be easy to detect. It would be more a matter of form than of substance. Mr Channon is explicit overseas investment objections and the protest of course, it offens the protest sional amour propre of fund managers to be told where they can put their pensioners money. The removal of tax benefits from trusts with explicit overseas investment objections. perhaps not the most convincing tives does seem to infringe the mannequin for Labour's new-style principle that legislation should not pinstripe - the policies are scarcely be retrospective: specialist Japan be retrospective: specialist Japan funds, for example, would have some difficulty in explaining why they had diverted the punters mon-ey to the new NIB for investment in

Accrington.
Mr Hattersley's assertion that in-Indeed, the City is probably a ternational diversification of port-great deal readier than it was three folios brought no benefit seems, moreover, to rest on the crudest conflation of risk and reward. If the UK cannot be trusted to deliver super-normal returns (measured in sterling) it cannot be right for a prudent manager to put all our nest-eggs into that one basket. Even with targeting of direct in-

vestment to the most labour intensive and least import absorbing projects, it is over-sanguine to expect the UK economy to deliver all the goods; and services, that a greying population will want to consume at For the rest, Mr Hattersley is no the turn of the century. On past doubt optimistic when he sees him-form, we all ought to require a varself as the first incoming Labour lety of hedges against the possibili-Chancellor to preside over a capital ty of renewed, and maybe terminal,

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Gatt fails to agree programme MEMBER COUNTRIES of the Gen- Tran Van Tinh, chief negotiator oil imports and to force European

BY WILLIAM DULLFORCE IN GENEVA

January to prepare a schedule the final package could be fitted to-ready for negotiations to start at gether in January.

Informal consultations will re-

the beginning of February.

At the beart of the blockage is the
After missing the December 19 US desire to obtain swifter action deadline set by trade ministers and on some items, such as reductions after three all-night sessions at the in farm trade subsidies, than on headquarters of Gatt, the interna- others. This is opposed by the EEC, tional organisation which governs which wants measured progress on world trade, delegates on Saturday all fronts rather than having its jects under negotiation move in broke off their efforts to unravel a Common Agricultural Policy concert. The US would denude the knot of disagreements over the or-singled out for the onslaught of the GNG of any real authority, preferganisation and timetable for the US and other agricultural produce

But officials were at pains to de-ry that the Uruguzy Round, her-alded as the most ambitious at-ment in the new Congress, the Reatempt yet to expand free trade, was gan Administration may baulk in crisis before it had properly progress on items of special interstarted. Agreement was near est to them Their doubts are enough on most issues to make it fuelled by reports that the Adminislikely that the programme would be tration, in seeking authority to ne-completed before the end of Janua- gotiate in the new round, will co-op-trate on identifying the problems ry. Mr Arthur Dunkel, Gatt'a direc- erate with Congress over a new

eral Agreement on Tariffs and for the European Economic Com-Trade (Gatt) have failed to agree on munity (EEC) emphasised that the a programme for the global trade-liberalising tal... agreed at last Sep-and no tempera had been lost. He tember's meeting in Uruguay. They was confident that compromises will try again in the second half of could be reached so that pieces of

exporters.

trade bill. Some developing countries fear sume in Geneva on January 19, the that the US plans brazenly to body coordinating negotiations on breach commitments made by mintrade in goods will convene on Jan- isters in September to introduce no uary 22 and the top Trade Negotia- more protectionist measures and to tions Committee is scheduled to start eliminating existing measures meet on January 26 to ratify the inconsistent with Gatt. They cite re-

World Weather

machine tool producers to restrain exports to the US. Discussions over the programm

finally foundered on Saturday over the authority to be accorded the Group on Negotiations on Goods (GNG), the body to which trade ministers had assigned a co-ordi-nating role in their declaration launching the Uruguay Round at

Panta del Este in September. The EEC and other countries want the GNG to have the power to intervene, to ensure that all subring to retain the flexibility of letting each negotiating group move at

its own pace.

Another strand in the knot that has to be untangled next month concerns the content and time limits for the first phase of the agricul-

The EEC has stuck to its position that talks in 1987 should concenand considering how to eliminate huge surplus stocks of cereals, meat and dairy products.

Another problem which remains

to be settled is the organisation of 14 subjects, ranging from further tariff commitments to such "new" issues as intellectual property and investment into a feasible number cent US actions to impose a levy on of eight to 10 negotiating groups.

wanted student monitors to be

Bitter vigil by Chinese students

Continued from Page 1

your eyes. 'We are being sup-pressed. Maybe the police will come and break us up but the Chinese

Around 3,000 students from Jiatong University then marched from People's Square towards the state-

run Shanghai Television station and they are demanding a televi-sion debate on the topic of freedom. They have four main demands of the City Mayor, Jiang Zemin: democracy, press freedom, legal sup-port for the street marches and a

the protesters. The last two have apparently been granted. Last night the student banners were making a

were elated that their protests were making the front pages of newspa-pers around the world but disap-pointed that their comrades in other cities had not responded and put extra pressure on the Government.

Many were also vague in interpreting democracy. Some said they

fifth demand: action against police Students 1 talked to last night

chosen by the student bodies in-stead of the university authorities. Others wanted an end to the privi-leges granted to the children of senior party cadres. Many have clearly not thought about their aims but are finding the rare exercise of protesting a thrill

The success of the French student protests in Paris was widely reported in the Chinese press and reported by the BBC World Service and Voice of America, whose broad-

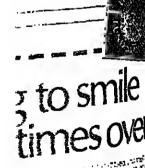
Opec pact may raise prices

Continued from Page 1

reduced to between 120,000 and 130,000 from the full potential of 500,000 b/d. Last week Saudi Arabia is understood to have told Iraq that the restriction would have to re-

main in force until April. With the engineering work be-lieved to be complete, the restric-tion now appears to be a politically cept any quota unless given parity spring.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday December 22 1986



INTERNATIONAL PRIMARY MARKET ASSOCIATION

Watchdog's approach under strain considers

to achieve smooth syndication of of International Bond Dealers new bonds this year as the market has struggled to absorb a huge supinvestment exchange operating the ply of issues, writes Clare Pearson

The unconventional methods of syndication to which lead managers have consequently resorted have emerged as an offshoot from an brought into the spotlight the role of the international Primary Marmake rules, but only recommendaket Association (Ipma), the watch-

dog of the primary market.

The spirit of Ipma, a trade association grouping 55 leading houses, is that the new issues market is a club made up of professionals who dasl only with asch other and ought to be able to reach a consensus on how business should be conducted. But this collegizte approach is increasingly under strain because of the proliferation of currency sectors and growing competition in the Eurodoliar market. These are challenges which will

face Mr Armin Mattle, managing director of Union Bank of Switzerland (Securities), who last week assumed the chairmanship of Ipma. effective January 1. He takes over from Mr John Sanders, formerly of S. G. Warburg and recently appointed to head Orion Royal Bank, who stepped down after holding the chairmanship for the two years of Ipma's life.

Ipma's very status could be thrown into question as Hritain introduces a new investor protection of the Japanese bouses, which have

Australian

been finding it increasingly difficult Under the UK plan, the Association to achieve smooth syndication of International Bond Dealers investment exchange operating the Eurobond market.

Ipma, however, is independent of the AIBD, which covers the secondary market, although it originally emerged as an offshoot from an make rules, but only recommendations which are arrived at by a unanimous vote among members. It has no power of sanction, and the recommendations are its only pub-

If the AIBD carries out its plan to become a recognised investment ex-change, it will be awkward for the primary market not to follow. The current expectation is that Ipma would continue to exist, but as a recommendation-making body within the AIBD. One of the most divisive prob-

lems that Ipma has tackled this year has been that of "nil allotment syndication" - the practice of invit-ing a number of co-managers into a deal who will not in effect be called upon to distribute the issue, since it is in reality a private placement. Ipma's concern is that the appearance of "name-only" syndicate

leads the investor by creating a faise impression of liquidity.

members on syndicate lists mis-

channelled back to investors in Ja- the syndicate.

But US houses have also brought in co-managers on a no-commit-ment basis. This has been common in swap-related deals, where the house that supplies the swap coun-terparty may have no natural placement for the bonds, and as a last resort in mispriced deals.

In July, Ioma produced a recommendation deploring the practice which seems to have had some effect as a deterrent Japanese place-ments, for instance, generally have much smaller syndicates than they used to. But it is an open secret that the practice has by no means been stamped out, and Ipma has been working on a more forceful recommendation for some months. The basis is likely to be that the "tradeability" or otherwise of an issue should be made clear from the out-

It is particularly difficult to arrive at an appropriate form of words be-cause of the problem of distinguishing between intentional and unintentional nil allotments. For instance, a lead-manager may misprice a deal and find that it is dumped back on his books, against his will, by the co-managers.

Alternatively, a lead-manager simply does not know where an issue will be sold. The house will then allocate a proportion to co-managers who later find they cannot place framework which will regulate the generated a large number of issues it. Yet this does not necessarily kets.

EUROBOND issuing houses have Eurobond market for the first time. that have never traded widely but mean it is not traded elsewhere in

Another problem recently addressed by Ipma has been worry among underwriters that a lead manager enjoyed too much scope to manipulate co-managers' risk during syndication. This was because he was able to keep co-managers in the dark for an unlimited number of days about the size of their com-

The recommendations include limiting final allotment periods to a maximum of three days after invitations are sent out and tightening provisions on protection (the assur ance to a co-manager that he will receive delivery of a certain amount of the issue he has undertaken to underwrite).

In general, Ipma'a solutions on this problem, which it put forward at the end of October, have proved satisfactory to the Eurodollar market. Early allocation is important for Eurodollar bonds because of the volatility of the US Treasury market, in which positions are hedged.

But the recommendation on allotment produced howls of protest from houses specialising in other currency sectors, such as the Aus-

These houses claimed that the recommendation is irrelevant on market risk grounds in the smaller sectors dominated by retail investors because these do not move with the underlying domestic mar-

borrower taps Euromarket expanded from \$100m to \$125m.

AUSTRALIAN Industry Development Corporation has become the first Australian borrower to arinvestment banks. range a medium-term note pro-Awards of mandates for mediumgramme in the Euromarkets as part. nf a 51bn Euro-commercial paper programme, writes Alexander Ni-

call in London.

The borrower is following the pattern set by its compatriot the Australian Wheat Board on a recent Euself act as a dealer along with five

term note programmes are expect-ed to speed up shortly, paper programmes signed up as the

year-end approached were \$200m for Rural Banking and Finance Corro-commercial paper programme by poration of New Zealand, arranged burg, from £200m to £300m, and Mi-arranging the deal itself. AIDC, which is replacing and expanding a Sparekassen Bikuben mandated to burg and Banque Paribas, has been

Chase Investment Bank and Merrill Lynch Capital Markets and \$75m for Leucadia National Corporation with Merrill Lynch as sole dealer, Sweden's Alfa-Laval appointed Enskilda Securities and

Morgan Guaranty as dealers for a

National Home Loans Corporation has increased its tender panel loan facility, arranged by S.G. War-

Faellesforeningen for Danmarks Brugsforeninger, a Danish super markets concern, is raising a \$50m five year loan led by Chase Manhat tan at 10 basis points over London interbank offered rates, with front-

A one year facility for Ziraat Bankasi of Turkey, carrying a margin of % percentage points above Lon-don interbank offered rates, was in-creased from \$150m to \$200m.

end fees ranging up to 8 basis

Renault move into Brazil

By Ivo Dawney in Rio de Janeiro and Paul Betts in Paris

RENAULT, the French stateowned vehicles group, is considering a move into Brazil in the wake of the recently-announce merger of the Brazilian and Ar-gentinian operations of Volkswa-gen of West Germany and Ford of the US.

The French group is looking for ways to protect its car market leadership in Argentina as the trading barriers between that country and Brazil are removed. Rowever, Renault stressed it

had not made any final decis and it was still not even certain that it would set up in Brazil. According to reports in Rio de Janeiro, however, Remanit plans to open a components plant in a joint-venture with Brazilian

The reports suggested the company aimed to use cheaper Brazilian labour and raw materials costs to supply its assembly plant in Cordoba, Argentina. In return, Renault's Argentinian factory would send its Trafic van and Fuege coupe car to the Bra-zilian market, both in kit and

The new component plant is expected to be located in the instrial suburbs of São Paulo.

built-up form.

Mr Jacques Ramondou, president of Renault Argentina, was reported to have confirmed the plan. "Renault intends to take advantage of the incentives offered by the Brazilian Government to gain economies of scale." he was reported as saying.

Under protocols recently agreed between Argentina and Brazil exchanges of products— formerly heavily restricted—will be encouraged, though as yet only on a closely-monitored dollar-for-dollar basis. INTERNATIONAL BONDS

Jumbo Euroyen deal for Denmark tops record

BY CLARE PEARSON IN LONDON

domestic investors have started to

The Euroyen market lags move-ments in the Japanese government

ticipation of a further discount rate

about the long-term prospects for the Euroyen market following the

US/Japanese exchange rate accord,

the hope of lower interest rates in

the spring is keeping some nibbling

Denmark is using some of the

proceeds to redeem four older and

demand going.

turbulent year in the Eurobond market was to end with a bang not stantial amount of buying in the a whimper on Friday when it Euroyen market has traditionally launched a "jumbo" Y130bn deal for come from European investors. But Denmark.

The issue outstrips the previous look at the market as its liquidity record Euroyen deal for Canada, led this spring by Nomura, by Y50hn and it was hailed as a landmark in bas built up. the development of liquidity in the bond market substantially, so as domestic money market and govern-ment bond rates have fallen in an-

Euroyen sector. Denmark has borrowed heavily in the Eurobond market this year, often on aggressive terms, so that often on aggressive terms, so that the advent of a further issue was greeted initially with some cynicism. In the event, however, it seemed to go down well with investigation. The Japanese are far more in-

tors virtually across the board. It was, indeed, increased from an original issue size of Y100bn. Viewed as a five-year bond, the return on Denmark's issue looked

ow compared with outstanding sovereign-backed paper. With an is-sue price of 101% it carried a slim coupon of just 5% per cent. The day before, a five-year deal for the European Coal and Steel Community was launched with a 5% per cent coupon and 101% price. But Daiwa added an inspired

twist to the issue when it made it both "callable" and "puttable" after three years. By so doing it created the nnly new issue in the Euroyen sector ever to be launched with an effective three-year life. This filled a huge gap in the market because outstanding three-year Euroyens are few and far between and are mostly trading at huge premiums. Daiwa kept most of the issue to

itself. It appointed five co-lead managers: CSFB, Yasuda Trust, Morgan Stanley, Swiss Bank Corporation International and Sumitomo Finance, each receiving Y8.5bn each. There are additionally fifteen comanagers all with fairly small tick-

It is clear that the bulk of the in-

DAIWA EUROPE made sure that a vestors in the bond will be Japa- wal issue for Republic National nese. This is unusual because a sub-

The timing seemed less than propitious given that the market fell apart at the seams only a few veeks ago. Merrill was cor however, that because the bond of fered investors the prospect of a put option once they had held it for 25 years they would lay asida reserva-tions about purchasing a perpetual.

The D-Mark sector traded thinly although the upward revision of the Bundesbank's money supply target on Thursday created a new factor for dealers to mull over. In Switzerland, prices finished up to % point higher nn the week in

high volume. General Motors' re-cent SFr 165m 5 per cent bond closed on kriday, its second day'a clined to view an offering by Denmark as straightforward sovereign risk than Europeans who are mindtrading, at 101%, up % nn the day.
But BMW of North America's SFr ful of how frequent a Euromarket borrower Denmark has become. Nevertheless, European investor

60m 10-year 4% per cent private placement, priced at 100%, struck the market as aggressive. It seems demand was not lacking on Friday, according to at least one co-lead to be priced in a hope of a stronger market in January. manager. Although European investors are not generally optimistic

Banque Paribas (Suisse) said on Friday that nearly 96 per cent of holders of People Express's conver-tible bond, which Texas Air has offered to buy back at 65 per cent ni its nominal value, had accepted the nffer. The bond was quoted at 56.

EUROMARKET TURNOVER

more expensive yen bond issues		Te	MOASE (žm)	
raised in the Samurai market, thus achieving a saving on interest payments of almost two per cent arnum. It is using the remainder of the proceeds for general foreign	Prima US\$ Prev Other Prev	y Market Streights 4,813,3 4,283,2 3,341,2 1,460,4	Conv 172.9 133.9 6.7	FRN 1,510.3 3,728.9 5.7 252.1	3,509.4
currency needs. Apart from Daiwa'a deal, the new issues market was virtually closed last week, with a thin trickle of	Secon US\$ Prev Other Prev	26,678.1 29,421.1 12,180.0 12,144.4	1,477.7	17,815.2 27,204.4 2,718.3 2,650.7	6,127.5 5,367.6 5,471.3 6,380.1
deals emerging. In these, jostling for position in the league table lad- der seems to have played its part. Merrill Lynch raised some eye-	US\$ Prey Other Prey	Code 19,984 19,137, 10,540, 9,785	55. 13,	118.4 503.3 134.6 158.0	Total 64,102.4 74,540.4 23,974.8 23,243.1
brows in the floating rate note (FRN) sector by launching a perpet-	Wook	lo Dec. 18,	966	Sou	rca; AIBD

This announcement appears as a matter of record only.



L. F. ROTHSCHILD, UNTERBERG, TOWBIN HOLDINGS, INC.

SFr. 100,000,000 55/8 Bonds 1986-1993

Citicorp Investment Bank (Switzerland)

Swiss Cantobank (International)

Bank Hausser & Cie AG BA Finance (Switzerland) Ltd

Banque Kleinwort Benson SA Banque Scandinave en Suisse Credit Commercial de France (Suisse) S.A. Deutsche Bank (Suisse) SA

First Chicago S.A. Fuji Bank (Schweiz) AG

Manufacturers Hanover (Suisse) S.A. The Royal Bank of Canada (Suisse)

Soditic S.A. Sumitomo International Finance AG

Mitsubishi Trust Finance (Switzerland) Ltd Nederlandsche Middenstandsbank (Suisse) SA

Société Générale Alsacienne de Banque

December 1986

CITICORP INVESTMENT BANK (SWITZERLAND)

NEW ISSUE

This immountement appears as a matter of record only.

NOVEMBER 1986

U.S.\$150,000,000 Floating Rate Notes due 1991

Issued on a fiduciary basis by Kredierbank S.A. Luxembourgeoise representing undivided beneficial interests in a subordinated loan made by Kredietbank S.A. Luxexbourgeoise S.A. to

Banco di Napoli International S.A.

Payment of principal and interest irrevocably and unconditionally guaranteed by



Bankers Trust International Limited

Banco di Napoli

Shearson Lehman Brothers International

Merrill Lynch Capital Markets Sumitomo Trust International Limited

Bank of Tokyo International Limited

Bank Brussel Lambert N.V.

EBC Amro Bank Limited

IBJ International Limited Morgan Stanley International

Nomura International Limited

Prudential Bache Securities International

Sanwa International Limited

Tokai International Limited

Bank of Yokohama (Europe) S.A. Daiwa Europe Limited

Fuji International Finance Limited Mitsubishi Finance International Limited

Nippon Credit International Limited

Philadelphia National Limited

Saitama Bank (Europe) S.A.

Takugin International Bank (Europe) S.A.

Yasuda Trust Europe Limited

Happier spring in prospect after Opec accord

foreigners is rather strange and one is hard put to pinpoint the kind of overseas institution

which would be particularly attracted, given that yields on long-dated conventionals seem to offer better value.

There is a gap in the maturity spectrum of the index-linked sector between 1990 and 1996,

What ever the thinking behind the features of the gilt, it

was rather nice to see the Government Broker end an in-

teresting and eventful year in

There was not much reaction

to the announcement on Friday but unresolved Opec talks, par-ticularly just before Christmas.

are never conducive to aggressive trading. With Opec out of the way, the market will now be free to turn to longer-term

prospects, both economic and

to be tomorrow's November bal-

ernment'e invisibles projection

of a £900m per month surplus in the final quarter. This would

not be surprising, given the statistical gyrations connected

The next burdle could prove

burst of innovative spirit.

SEVERAL FAVOURABLE fac-tors seem to be stacking up for UK Government bonds, not least the weekend accord on oil output and prices in Geneva, which could set the tone for a happier spring after all the gloom this

In spite of the inevitable In spite of the inevitable doubts cast on the agreement by the power games of Iran and Iraq, initial reaction to the egreement by the Organisation of Petrolenm Exporting Countries appears to have been warm. This, of course, is

tries appears to have been warm. This, of course, is crucial for sterling's prospects over the notoriously difficult month of January.

With the backing of a workable Opec accord, there is no reason why the tradition of the January sterling crisis should not be broken. The pound's ragged reputation abroad has so often kept overseas investors often kept overseas investors away but now they may be persuaded to come to the spring sales and the substantial inflation premium built into glitedged yields may start declin-

The Bank of England ob-viously had an eager eye on all those large foreign funds on Friday when it announced the first new index-linked stock since February, 1985, and edded e taxfree bonus for overseas inves-

tors.
The Government Broker's announcement came as something of a surprise, particularly after last week's excellent Public to be tomorrow's November bal-ance of payments figures. Fore-casts for the trade balance range from £800m to £1bn and markets will be watching to see whether there has been any downward revision to the Gov-Sector Borrowing Requirement figures for November which suggested that the authorities' funding programme could be very light indeed for the rest

of the year.

The £600m of 2½ per cent index-linked Treasury 2024 is partly paid with only 30 per cent dne at tender on December 30.
The rest is payable on February
10. Does this, perchance suggest that the authorities will not fund between the two dates?

Goldman Sach's economists reckon that the net funding pro-

pounds bere or there on invis-thles will leave 1986 in small gramme has already been completed and that gross glit issues in the remaining three months surplus or small deficit. More crucial for sentiment will be any signs that manufacturing of the year will actually be less than redemptions, meaning a net cash injection into the marindustry is beginning to export ket over the next quarter. As they put it a definitely bullish

The new stock will have the longest maturity in the market,

New lance

US MONEY AND CREDIT

Bond markets focus on Geneva

WITH LITTLE to mull over on the domestic front, US bond market players turned their attention to Genava last week room where Opec's ebbing and flowing bopes of oil production cuts became the main mover of bond prices in extremely quiet pre-holiday trading.

When the agency's policy makfixing the fistion fighter, deeply committee that to the need for currency and financial stability. Mr week with the release of the week with the previous for international matters, Mr wallich was part and respected.

No stimulus was pasted by

The market became engrossed in the long-running spectacle that bond prices fell s talks resumed and rose as they adjourned. The concern was that any eventual pact to lower output would push up prices and feed through to higher inflation and interest rates.

Bond prices gyrated within a narrow range and ended the week before the deal was done early Saturday essentially un-changed at the long end of maturities. The temporary up-turn at the short end was heavily influenced by a Fed funds rate which soared to

This was interpreted as a technical problem rather than a tightening of Federal Reserve policy. The main factor was heavier and earlier-than-usual borrowing by banks to meet seasonal needs. Although the rate eased by the end of the week, the problem could recur in the few weeks straddling the turn of the year.
In fact it is widely believed

thet the Fed'e next policy move will be an easing of interest rates, although not until February et the earliest if present economic trends persist. A wide consensus exists that the economy's present moderate growth rate will begin to falter early next year, requiring Fed

So entrenched is this view in the psychology of market pleyers, that any fresh data deviating from that picture tends to be dismissed as an aberration. Thus any sign of greater economic etrength is rationalised now as borrowing growth from the first quarter. When November's consumer spending turned out far stronger than expected last week and personal incomes weaker, economists generally believed the data overplayed

and underplayed respectively the true picture. Similarly, a strong rise in November'e durable goods orders of around 1.5 per cent is expected tomorrow but this has to be seen in context of the 5 more at last and that the personal per cent drop in the previous sistent rise in import penetration is starting to slow down.

Comfortable for now in this

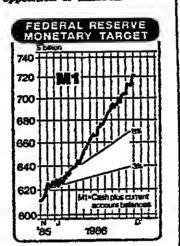
Janet Bush groove, the market expected no change in the Fed's stance

No stimulus was needed be-cause the economy was expand-ing "2t a moderate rate," ing "at a moderate rate," inflationary pressures were "well contained," signs were emerging of "greater stability" in foreign exchange markets, and M2 and M3 growth had moderated, bringing the two broader measures of money broader measures of money supply back within the Fed's target ranges.

The tone of the meeting was markedly different from Sep-tember's. Then the committee had leant towards firming policy because of the perceived threat of inflationary pressures shown by rises in some sensitive prices, a steepening yield curve, and fast growth in M2 and M3.

The Fed minutes are an apt reminder of how rapidly autumn's spate of inflation fears have evaporated. The anxiety which was partly to blame for the stock market's precipitous correction in mid-September has became an assurance that inflation is under control. November's consumer price index released last week bore that out although the market did twitch to the old oil priceinflation tune.

One of inflation's most fierce one of innations most heree foes stepped down last week from his governorship of the Fed. Mr Harry Wallich, ap-pointed in 1974 and the longest serving member of the present board, was forced by ill-health to retire. He was the last loyal ally of Mr Paul Volcker, sharing the Fed chairman's opposition to inflation. the Fed strong



This announcement appears as a matter of record only.

17th December, 1986



KANTO NATURAL GAS DEVELOPMENT CO., LTD.

U.S. \$40,000,000

3¾ per cent. Guaranteed Notes 1991

Warrants

to subscribe for shares of common stock of Kanto Natural Gas Development Co., Ltd. The Notes will be unconditionally and irrevocably guaranteed by

The Mitsui Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Mitsui Finance International Limited

Banque Paribas Capital Markets Limited

Daiwa Europe Limited

EBC Amro Bank Limited

Robert Fleming & Co. Limited

IBJ International Limited

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

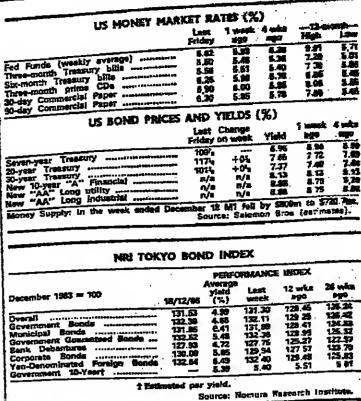
Nomura International Limited

J. Henry Schroder Wagg & Co. Limited Swiss Bank Corporation International Limited

fiation sensitive than Mr The Administration Volcker. will probably be slow to select new governors, though, because of its preoccupation with the Iran-Nicaragua arms investiga-Mr Voicker has worked more

Mr Voicker has worken mare comfortably with the Reagan majority on his board since Mr Preston Martin quit as vice-charman. Thus a Voicker (1). Reagan (6) board might be seen His departure, however, is not likely to change the balance of power much on the seven-man by domestic and foreign markets as a constructive balance in these low inflation, low growth times. and Mr Voicker were outnum-bered by the easier-credit advo-Such accommodation might cates as far back as February be short-lived, bowever, since Mr Volcker is np for renominawhen the board carried e vote against Mr Volcker for the first

tion next summer. The political support for him to continue and his desire to do 50—are time in his chairmanship. With the previously an-nounced departure of Governor matters for conjecture but the arms affair has improved a little his chances of staying.



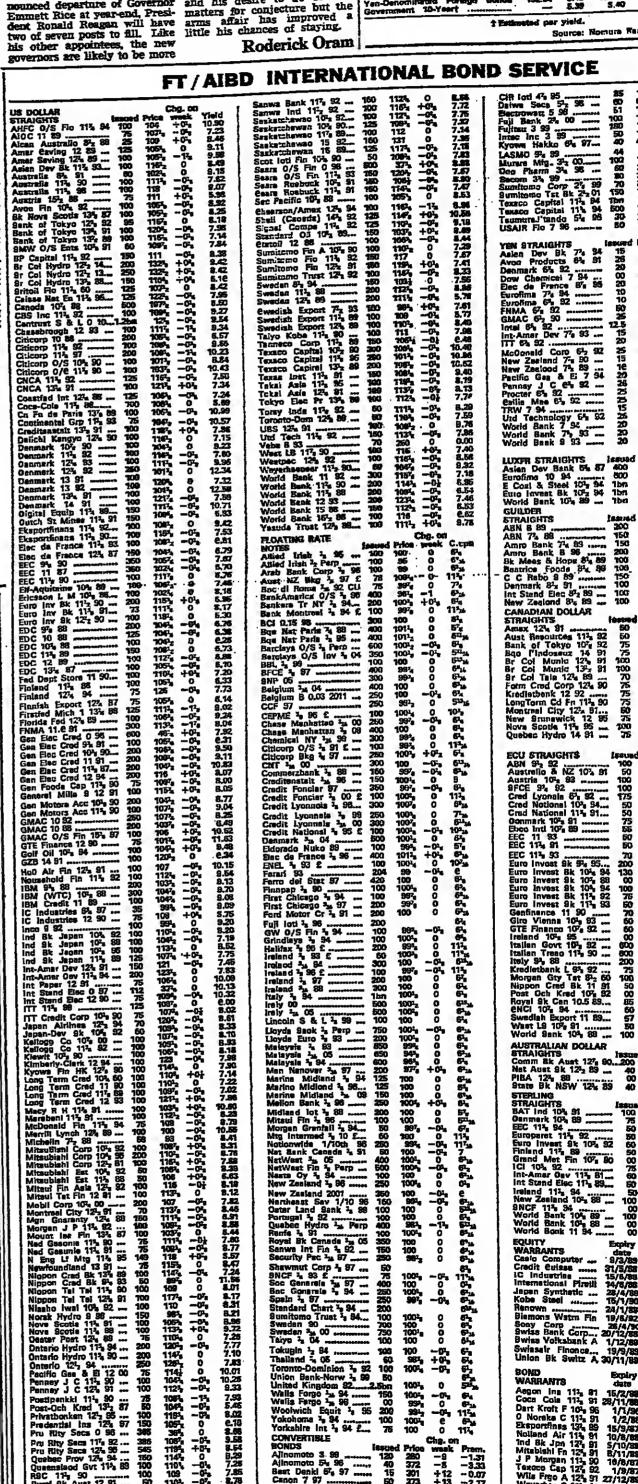
189 Grad Price | 15 100 | 102 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105

lesuad Price 7 400 98% 800 705% 1 15n 100% 1 15n 110% 15n 162

Chy. St.

Chg. oz

Chg. 00 +0's -0's -0's +0's +0's +0's +1's



INTERNATIONAL CAPITAL MARKETS and COMPANIES

Yamaha suffers first-half downturn

MEY MARKET RATES (%)

PRICES AND YIELDS (%)

I TOKYO EOND INDEX

D SERVICE

----- Kumura Beas

50 mm 50 mm

1. NOTE OF 1. 12 WITS 1 WITS 1 12 WI

By Yoke Shibate in Tokys

YAMAHA MOTOR, the world's

y3.25bn, on sales of Y194.98bn, down 1.5 per cent from Y197.98bn a year ago. Earnings per share fell to Y16.47 from Y20.14. Yamaha will not

Domestic sales rose by 11.2 per cent, but exports declined by 11.0 per cent to account for 51.6 per cent of total sales, hit hard by the yen's steep appre-ciation. Its efforts to reduce costs and administrative ex-penditures were outweighed by the negative effects of the

motors rose by 3.7 per cent to Y29.65bn.

For the full year ending April 1987, sales are projected at Y345bn, down 15 per cent from the previous year and pre-lax profits unchanged at Y4.5bn.

Denison to sell 55% of Egyptian oil interests

By Bernard Simon in Toront DENISON MINES, the Canadian resources group, is to sell 55 per cent of its Egyptian oil interests for US\$136m to a Panamanian subsidiary of ENI, the Italian state-owned oil

group.
The sale is part of Denison's efforts to reduce debt and improve cash flow in the wake of difficulties experienced recently in several of its businesses, including oil, uranium and roal. The company recently disposed of its controlling in-terest in Lake Ontario Cement. the company.

Swiss telecommunications | Reshaping companies plan merger

BY WILLIAM DULLFORCE IN GENEVA

Switzerland's two biggest telesecond largest manufacturer communications companies, will of motorcycles after Honds, merge next June. The new suffered a 28.8 per cent fall in enterprise will have annual suffered a 28.8 per cent fall in pre-tax profits in the half-year to October to Y3.08bn (\$18.7m) from Y4.3bn a year earher.

Net profits dropped by 18.2 thirds by value of the Swiss telecommunications Iodustry's

The merger comes as the Swiss government has started moves to ease the Post Office's from Y20.14. Yamaha will not pay an interim dividend, but plans to pay Y6 at the end of the year, unchanged from the previous year.

Domestic sales rose by 11.2

Both companies have recently

holders last year and raised now eaplia. Autophon SFr 400m turnover specialising specialises in telephone equipment for transport and electricity distribution. Zellweger in turn will machines.

To effect the merger Autophon will form its own holding company in which automated the company in which automated the company in which automated the company with a company

one basis,

AUTOPHON AND HASLER, holders last year and raised another Swiss company with a

phon will form its own holding tompany in which current average by 17 per cent a year. holders will be able to exchange their shares and participallon certificates on a one-for-spation certificates on a one-for-spation between

Swiss government has started moves to ease the Post Office's Autophon Holding will then monopoly over the country's be merged with Hasier Holding telecommunications network to enable private companies to sell telephones, switchboards and telex machines.

Both companies have recently shown good growth, increased their dividend payouts to share—

Ser 800m this year.

Hasier disclosed consolidated earnings of SFr 23m of sales of the transaction will be announced to sales of the transaction will be announced to sales of the transaction will be announced to sales of the sales of ser 80m this year.

Magneti Marelli raises L321bn

Sales of motorcleyes in the domestic market grew by 4.5 per cent to Y47.7bm, but exports to the US and Europe were brisk, showing a 63 per cent increase from a year ago, but exports to other markets were sluggish.

Sales of boats and outboard motors rose by 3.7 per cent to Y29.65bm.

For the full year ending April 1987, sales are projected at Y345bm, down 15 per cent down 15 pe

defence and electronics concern.

Magneti will also take
control of other car components
businesses and expects then in represent the master Fiat car components holding company with L2,500bn of combined turbover,

Magneti Marelli will also launch a L107bn bond issue convertible into savings sharea which in lurn will be convertible into ordinary shares. The convertibility of the savings shares (which are non-voting) into ordinary stock is shares are on the Milan bourse, important given the lack of the company last year achieved enthusiasm among Italian a L14.9bn net profit on L611bn investors for the issue of of turnover.

21,000) and will control more than 60 manufacturing plants. Magneti Marelli is 78.5 per cent owned by Fiat and the remaining 21.5 per cent of its shares are on the Milan bourse.

Speichim losses to reach FFr160m

SPEICHIM, the French chemical plant builder controlled by Sple Batignoiles, faces losses this year that will wipe out its FFF 92m capital base. Losses in 1986 are expected to reach around FFF 160m.

An extraordinary general meeting will be called as soon as the board has passed the accounts for 1986 to decide whether Speichim should continue its activities and on the measures needed to recapitalise in 1985 amounted 10 FFF 5.9m

Sple Batignoiles, a hig contended elent orders had led to understruction company which is now been orders had led to understructive throughout the company. In addition, heavy losses had been recorded on an order for an ethanol plant in Louisiana from Mississippi River Aleohol Company.

Senior Spie executives say they expect to recapitalise in 1985 amounted to FFF 5.9m involve writing down the value

in 1985 amounted to FFr 5.9m on turnover of FFr 371m. involve writing down the value of the current shares to zero.

at Sonat to bring big charge

SONAT, THE struggling Alabama-based energy and natural resources group, is to undertake a big regracturing programme which will cause a total after-tax charge of about \$350m this year.

The restructuring, a further sign of the problems affecting virtually all sectors of the US energy industry following the decline in oil prices in 1986, is intended to sharpen Sonat's focus on pipeline, exploration and production and two oil negation are trivial. service activities.

supply contract disputes and the write-down in value of oil service assets and oil and oil service assets and oil and gas reserves. Tag and barge operations, the underwater service business and some timberland and property assets will be divested.

In 1985, Sonet reported a loss from operations of \$60.1m or \$1.48 a share, which included a \$4.34 a share writedown of energy properties.

Penn Central sald expects to realise a fourth-quarter pre-tax gain of about \$470m, equivalent to \$270m or \$6.70 a share net, from the recently completed or pending sale of its propage distribution and eil pipeline

businesses. However, the gain will be offset by a charge of about \$390m pre-tax, \$220m or \$5.50 a share net, from the year-end writedown at the company's electronics, off-shore drilling rig manufacturing and remaining energy

• Dresser Industries, Dallasbased manufacturer of pro-ducts for the energy industry, announced a \$31.3m or 41 rents a share fourth quarter loss. This includes a \$46m charge, due mainly to the company's inability to use tax-loss forwards.

The results compare with a less a year earlier of \$249m, which incindes a \$269.8m ebarge for write-downs and disposals. For the year, Dresser had net profits of \$9.5m or 12 cents a share \$2.58 a year earlier. Revenues slipped \$4.11bn to \$3.66bn.

signed to dampen volatility and the role that traders' new tactics played in the simultaneous expiry of stock index options, index futures and op-The charge will reflect seitlement of natural gas tions on the underlying shares, a quarterly phenomenon.

The unprecedented volume of

double those of the two previous tri-ple witching hours, brought a re-cord for the full day of 244.7m shares, breaking the old one of 240.5m set on September 12. The system is dealing with this new con-figuration very well," said Mr Louis Margolis, Salomon Brothers' managing director of equities, options and futures.

Against expectations, the Dow es industrial average closed up 16.03 at 1,928.85. Based on past "mornings after" which have often

Learning to cope with triple witching hour

BY RODERICK DRAM IN NEW YORK

praise for the flawless way the ex-change's system handled the tidal

wave, some questions were raised

THE SPECTACLE last Friday of brought an opposite reaction of alfallure in their trading room, nearly 30m shares trading smoothly most equal magnitude, prices could Screens and telephones were workin a matter of moments at the clos- fall this morning. ing bell on the New York Stock Ex-It is hard to forecast the outcome change left many participants saying that investors had learnt how to

cope with the vagaries of triple witching hour.
But while there was widespread when brokers had to report any or-

about the effect of regulations dehour before the closes, as required under new NYSE rules designed to Among the selling brokers, Mor-

gan Stanley had said earlier in the afternoon that it was going to offer \$800m of stock and Kidder Peabody said it would unload \$650m worth shares and allowed contracts to expire. heavy sales, many investors, particularly institutions, rushed in with buy orders.

battery lights because of a power pressure.

ing normally.

The buy pressure pushed up the of a triple witching hour but the Dow index but raised the question large volume on Friday of open interest in December contracts for reacted to the sell order imbalthe Standard & Poor's 500 stock in- ances. Seeking a more effective dex had led to predictions of selling cure, the Chicago Mercantile Expressure on the underlying stocks. This theory was borne out in part change the expiry of its highly popular backers had to report any or ular S & P 500 contract to the der imbalances on 50 stocks half an opening of trading on triple witching days to allow a full session to

help smooth out the distortions of Last Friday's close saw a change the last moments of trading. These of tactics by many professionals showed a very large number of sell trying to profit from arbitraging beorders on many of the stocks which were not balanced by huy orders. lying shares. Generally they have vocused on the expiring index fu-tures contracts. This time they sold March futures which were trading at a premium to the sbares, bought shares and allowed their December

Not only did they pick up shares cheaply relative to the March index but enhanced the value of their De-One of the biggest brokers on the buy side was Salomon Brothers On expiry the contract has the with orders for S2bn of stock even cember contracts at the same time. though its staff were working by was rising because of the buying

NEW INTERNATIONAL BOND ISSUES

Betrowerz	Allecunt ut.	Maturity	years	Eoupon 46	Price	Book Remote	Utter ye
U.S. DOLLARS							
Kajima Corp. ?!	188	1991	5 5	3%	100	Daiwa Europe	3.37
Main Milk Products 71	50	1992	5	37=	100	Danen Europe	3.37
Ekspertinens (Horwey) I	158	1552	5	7V4	1011/2	LTEB link.	5.89
Rep. New York Corp. (a) 11	150	Purp.	_	44	100	Morrit Lyuck	
Standard DE (a) ‡	50	1997	1B	7%	1013/2	Nomera Secs.	7.67
SWISS FRANCS							
Beisen Kosha Lanse ** T.1	120	1991	_	21/4	160	UBS	2.12
Misses Sas ** 51	50	1992	_	21/4	180	J. Henry Schroder Bk	2.12
Keio Teito EL Wwwy """	150	1992	_	21/8	100	17BS	2.12
Mitani Reel Es. Sales ""I	36	1221	_	47/z	100	Mitsui Fin, (Switz)	4.87
Vacachetper Kraitwerks I	108	1997	_	43/4	100	Credit Suissa	4.75
Diabe Co. ""1	25	1991	_	47/8	100	Wirtschafts- and Privathk	4.87
BMW of N.America ""1	60	1997	-	42/4	108%	Chase Manhettan Bk	4.70
Bio Cap. Holding Co. (c)\$	100	2002	-	(5%)	120	Ban Gatzuiller, K.B.	
DANESH KROMER							
Marwegian Mert. Ass. \$	300	1992	5	101/2	1007/4	Copenhagen Handelshik	10.43
FRUISH MARKKA							
Pestipaskii (d)‡	150	1992	5	184	1093/4	Pratipankki	10.30
YEN							
Dest. Landesbuck (b) t1	10hr	1992	5	(b) 53/s	10134	Yannichi lat. (Eur)	
ECSC 1	20tm	1991			1811/2	IBJ Int.	5.82
Bermark I	130ba	1992	5	5Ve	1013/4	Daine Europe	4.72

This announcement appears as a matter of record only

NEW ISSUE

19th December, 1986

Can. \$100,000,000

NATIONAL BANK MORTGAGE CORPORATION

(Incorporated with limited liability in Canada)

9½ per cent. Notes Due 19th December, 1991

Unconditionally guaranteed by



NATIONAL BANK OF CANADA (A bank governed by the Bank Act (Canada))

Issue Price 101% per cent.

Yamaichi International (Europe) Limited

Bank of Tokyo International Limited

Chemical Bank International Limited

Crédit Commercial de France

EBC Amro Bank Limited

Manufacturers Hanover Limited Morgan Stanley International

Mitsubishi Finance International Limited

Taiyo Kobe International Limited

Saitama International (Hong Kong) Limited

Takugin International Bank (Europe) S.A.

Crédit National

U.S.\$150,000,000

71/4% Guaranteed Notes Due 1991

unconditionally guaranteed by

The Republic of France

MORGAN GUARANTY LTD

CRÉDIT COMMERCIAL DE FRANCE

Union Bank of Switzerland (Securities) Limited

BANK OF TOKYO INTERNATIONAL LIMITED

BANQUE INDOSUEZ

BANQUE NATIONALE DE PARIS

COUNTY NATWEST CAPITAL MARKETS LIMITED

CREDIT SUISSE FIRST BOSTON LIMITED

IBJ INTERNATIONAL LIMITED

KLEINWORT BENSON LIMITED LTCB INTERNATIONAL LIMITED

THE NIKKO SECURITIES CO., (EUROPE) LTD.

SALOMON BROTHERS INTERNATIONAL LIMITED

SUMITOMO FINANCE INTERNATIONAL

SWISS BANK CORPORATION INTERNATIONAL LIMITED

COMMERZBANK AKTIENGESELLSCHAFT

BANQUE BRUXELLES LAMBERTS. A.

BANQUE INTERNATIONALE À LUXEMBOURG CHASE INVESTMENT BANK

CRÉDIT LYONNAIS

DAIWA EUROPE LIMITED

KIDDER, PEABODY INTERNATIONAL LIMITED

LLOYDS MERCHANT BANK LIMITED

MANUFACTURERS HANOVER LIMITED

ORION ROYAL BANK LIMITED

SECURITY PACIFIC HOARE GOVETT LIMITED

SUMITOMO TRUST INTERNATIONAL LIMITED YAMAICHI INTERNATIONAL (EUROPE) LIMITED

16th December, 1956

All of these securities have been sold. This announcement appears as a matter of record only.

Charles Batchelor takes a look at the rapid expansion of Abaco

Defusing professional rivalries

A PAIR of paintings hang in tive board.

the City office of Peter Goldie, Mr Goldie, at 40 the eldest of the trie, and his team have ments. Entitled "Hubris" and succeeded to e remarkable 'Nemesis" they depict respectively a regal head with crown and a bloodstained forehead crowned with thorus.

"They are meant to remind us that as the deals get bigger so there is a bigger chance of getting it wrong," said Mr Goldie, who has orchestrated Abaco's rapid emergence as a small professional services conglomerate over the past 31

So fer, this talisman has not been needed despite the speed of expansion at Abaco. Last Thursday's announcement that Abaco is to pay up to £6.2m for a controlling stake in Mortgage Systems, which adminis-ters mortgage portfolios for banks and insurance companies, brought to eight the number of acquisitions by Abaco this year

The City's enthusiastic response to this welter of activity bas meant Abaco's shares has shown the eighth largest price gain among major companies over the past 12 months. Its market capitalisation has risen from £32.4m at the end of 1985 to £127m.

In June 1983, Greencoat Properties, as Abaco was then known was a struggling property company with a market valuation of just £5m. Mr Goldie and a colleague from merchant bankers Guinness Mahon Mr Cameron Brown, lighted on Greencoat as a vehicle for their ambition.

The two men were joined a few mooths later by Mr Rusty Ashman, formerly financial controller at Octopus, the publishing group. They now comprise Abaco's small execu-

DELMAR GROUP has agreed to

income of £253,500, Kleinwort's

funds under management own 3.76m shares in Dares, which

will increase to 12.87m following the transaction (9.7 per cent).

The property

degree in reconciling the irreconcilable. They have rreconcilable. They have persuaded the senior partners of a range of professional firms to give np their independence for the corporate embrace of a publicly listed company.

They have built up a group comprising estate agencies, mortgage brokers, insurance loss adjusters, insurance brokers and property manage-ment, and employing a total of 1,400 people. Pre-tax profits 1,400 people. Pre-tax profits doubled to £1.34m in the year anded June 1986 on turnover which rose four-fold to £16.8m. "We have tried to use our

financial and management skills financial and management skills to put together a group of fragmented businesses," said Mr Goldie. "We are creating businesses of a size they could not achieve on their own. It is difficult to get partnerships to work together, yet we are getting to the stage where all service businesses have to be either big or small and specialised—they can no longer be medium-sized."

Mr Bruce Brown, senior partner of Anthony Brown Stewart.

ner of Anthony Brown Stewart, a chartered surveyors acquired ast May, confirmed this view: "It's unlikely that a chartered surveyor who was any good would accept an offer from another lot of chartered sur-

veyors," he said.
"But Abaco bought a 30 per cent stake in us two years ago. We had 12 months to see if we liked their system and we did, so we sold them the remaining 70 per cent.

Several of the partnerships taken over by Abaco had pre-viously firted with rival part-nerships but cried off. But apart from defusing pro-

BRITISH & Commonwealth THE CHILLINGTON Corpora- £3.43m to £3.67m in the 52

MAI has lifted its holding in London and Continental Adver-

(plantations, engineering

Sulpping Company's proposed tion (plantations, engineering acquisitions of Steel Brothers and investment group) has

Holdings and Exco International will not be referred to the Monopolies and Mergers #278,000.

purchase for £500.000, Weirbrook tising Holdings to 28.2 per cent

Holdings whose principle of the ordinary share capital as operating subsidiary is Weirhrook Kilwinning, Ayrshire. Its main business is the manufecture of extruded polyethylene pipe insulations; directors are warranting profits before tax for 1986 of £120,000.

Weirhrook of the ordinary share capital as enlarged by a recent rights enlarged on Friday at 120p. unchanged on Friday at 120p. against MAI's cash offer of 118p. MAI fell 3p to 420p, warranting profits before tax for 1986 of £120,000.

DARES ESTATES hee acquired EADIE HOLDINGS has pur-

Hippodrome House, Aldershot, chased Yorkshire-based Hewitt from Kleinwort Benson and Crabtree for £157,500, satis-

(Trustees) for £2.3m to be satisfied by the issue of 337,595 fied as to £1.08m in cash and ordinary shares. In its last the issue of 9m sbares at 134p. trading year to June 30 1986,

of £464,000.



Abaco's executive board (from left to right)—Mr Rusty Ashman (finance director), Mr Peter Goldie (chief executive) and Mr Cameron Brown (deputy chief executive)

fessional rivalries, what can Abaco bring to the businesses it acquires?

Finance. As a publicly quoted company it is easier for Abace to raise funds for expan-Ansect to Passe times for expan-sion at its proteges. It has arranged a f40m bank loan facility to fund further acquisi-

It is also able to offer a share option scheme as an incentive its senior executives. Four hundred of its 1,400 staff have joined the company scheme.

The other side of this coin, of course, is that the partner-ships must conform to Abaco's tight financial controls. Monthly reports on profits, cash flow and the balance sheet are called for is an annual rolling budget. • Strategic planning. Abaco believas it is sometimes better placed to take a broad view of

COMPANY NEWS IN BRIEF

weeks to October 3 1986 on

turnover (excluding VAT) up from £19.62m to £20.25m. The

16.9p to 18.7p with a final of 13.1p (11.9p). Stated earnings

WINGATE PROPERTY Invest-

ments' preference offer for Property Holding & Investment

Trust received acceptancee in respect of 463,799 PHIT shares (92.9 per cent of preference capital). The preference offer is therefore declared uncondi-

tional in all respects. The ordinary offer went uncondi-tional on December 5.

REGALIAN PROPERTIES SAYS

that of the 11.24m new ordinary shares provisionally allotted in

(approximately 60.25 per cent) were taken up. The balance has

improved from

per share im 38.77p to 45.47p.

the direction in which professional services are moving than individual professional firms. It is putting together personal and corporate financial groupings to provide a range of services. Actuaries, accountants and legal practices could be added

in future if the professional rules change to permit this.
Mr Goldie is adamant, however, that there will be no attempt to force synergy on the group. "We would rather miss synergy than ram it down someone's throat," he said. This also means groop companies will not be required to sell ser-vices provided by other parts of the group - unless they are

 Deal-making skills. Abaco's small head office team -- comprising three executive directors and five accountants -

and other clients at 322p.

READICUT INTERNATIONAL

said applications to purchase Its

new ordinary shares have been received in respect of 14.32m

new ordinary shares, represent-

ing approximately 68.4 per cent-of qualifying shareholders' aggregate entitlement. The 6.62m new ordinary shares not applied for by qualifying share-

holders will be retained by the

Institutional investors with whom they were conditionally

placed, subject to completion of

the acquisition of F. Drake

NICHOLSON

reeched agreement for the ecquisition by Smiths Indus-

CREST

been subscribed for at 325p by ecquisition by Smiths Indus-the sub-underwriters. Certain tries of Crest's wholly owned sub-underwriters indicated subsidiary companies, J. D.

have the

handle the acquisition programme, freeing the profes sional partners to do their own jobs. Partners do have to spend time on group board meetings but, according to one, there is an overall saving in time and

■ Limited liability. Abaco's company stants means the partners in the professional firms are freed of the burden of unlimited personal liability. With litigation on the increase, professional indemnity insurances has become more difficult to arrange and more expensive.

The developments at Abaco have attracted the attention of two other large financial groups, British & Commonwealth Shipping, with a 23 per cent stake and, more recently, Standard Chartered Bank with Standard Chartered Bank, with a 12.7 per cent.

Both are regarded by Abact as friendly investors. The arrival of Standard Chartered will, Mr Goldie hopes, counter-act the impression that Abaco was part of B & C. Abaco's futures development

successful it is in maintaining an arms-length relationship with its large shareholders and its large shareholders and between its various subsidiaries. It must also adapt to an inevitable slow-down in its recent spectacular rates of growth, and to a fall in the high market rating which has made possible the spate of acquisitions. It will then be indged on its ability to squeeze more profits out of a fairly more profits out of a fairly staid set of businesses.

will depend very much on how

"It will be a challenge to preserve the informality and the enthusiasm of the early years," acknowledged Mr Goldie. "It is a question of getting the advantages of bigness without the disadvantages."

Potter and Camper & Nichol their wish to sell in the market approximetely Im ordinary arising from their commitments, and such shares have been placed through the mar-ket with institutional investors

marine navigation as supplier of charts, books, chartwork instruments, sextants, chronometers and other nautical instruments, as well as a range

FT Share Information

The following securities have been added to the Share

of chandlery.

Information Service. Brake Brox.

Nationwide Bldg.

23/11/87 North West Expln.

sons Marine Equipment. These two companies, with combined assets of around £1m, will be integrated with the existing SI subsidiary, Kelvin Hughes. All three companies have, for many years, served the world of

BOARD MEETINGS

The following companies have notified dates of board meetings to the Smck Enchange. Such meetings are travally held for the purpose of considering twidends. Official indications are not available as to whather the dividends are inparious or finals and the auditivisions shows below are based mainly on last year's timeshie. TODAY

PUTURE DATES

(Section: Food, Groceries)
Baniels (S.) (Food, Groceries)
Geest (Food, Groceries)
Remure Oil Explu. (Oil & Gas)
Landen & Wettroellian (Property)
Soc. 11 pc
(Loans)

Kelsey Inds. progresses and passes £2m mark

PRE-TAX profits at Kelsey Industries, manufacturer of solder, increased from £1.57m to £204m in the year to Sep-tember 30 1986. The compar-able figures was after an exceptional debit of £150,000.

The final dividend is holsted from 5.5p to 6.25p net for an increased total of 8.75p compared with 8p, and stated earnings per 25p share rose from 27.5p to \$3.2p.

Turnover was down from \$34.61m to £31.44m. There was a tax charge of £850,000 (£427,000) and a minority credit of £7,000 against a debit of £125,000. There was an extra-ordinary credit last time of £248,000.

The directors said that while the company was still pursuing a claim for the recovery of loss due to the collapse of the price of tin, they looked forward to further progress in the current year, particularly with new products that had recently been developed.

In his interim statement, the chairman stated that the furmoil in the tin market was brought to an end during March by LME fixing a final settlement figure of £6.250, and their outstanding LME tin contracts were settled at that price. Immediately, the value of tin fell below £4,000 per ton.

That severely affected interim results by a shortfall of approximately 2500,000, and legal action was then considered to recover those funds.

Most overseas operations had shown a substantial improve ment during the current year, and the company looked forward to further growth from all these companies.

Improved results were also expected from contracting companies and audio video

interime: Arraigamted Financial in-vestments. Estiays. Dominios inter-actions, G. M. Firth. Poter Chedborn. Radiaur Mezzi Finishing. Southwest

Consortium acquires 21.3% stake in Edinburgh Financial

A CONSORTIUM headed by Mr Bruce Judge, a leading New Which holds 20 per cent of which holds 20 per cent of acquired 21.3 per cent of company with interests in acquired 21.3 per cent of company with interests in acquired 21.3 per cent of the investment trust, one acquired 21.3 per cent of Edinburgh Financial Trust, one of the investment trusts run from the Scottish capital. Observers in Edinburgh believe that Mr Judge may wish to use Edinburgh Financial as a vehicle for expansion in the UK.

The 21.2 per cent of company with interests in automative parts, farming automative parts, farming the company with interests in automatic parts and the company with interests in automatic parts are company with a supplication and company with automatic parts are company with a supplication automatic parts are vehicle for expansion in the UK.

The 21.3 per cent stake in
Edinburgh Financial Trust,
which has assets of about £17m.
is held by Mr Judge himself
and by Judge Corporation with
8.13 per cent; by Waverley
Assets Management, an Edinburgh fund manager. 25 Assets Management, an Edin-burgh fund manager, as nominees for Mr Judge, with 0.28 per cent; by Chequepoint Hong Kong with 11.58 per cent; and by tha trustees of Lord Tanlaw's 1965 Settlement with

1.04 per cent. Mr Judge owns 55 per cent

family have large interests in Australia, mainly in agriculture. Australia, mainly in agriculture.

Waverley Assets Management,
which is acting for Mr Judge,
will not say whether the
acquisition of the stake in
Edinburgh Financial Trust is a
prelude to a bid for full control
of the trust, which is run by
Stanecastle Assets.

Earlier this month, Edinburgh Financial Trust agreed
to acquire 30 per cent of First
Northern Finance Corporation,
which specialises in corporate

which specialises in corporate

Net asset improvement at TR Trustees Corpn.

NET ASSET value of TR shares at November 30 1986 was 232.6p, an increase of 2.4 per cent on the May 31 1986 year-end value. Earnings increased from 2.5p to 2.66p and the interim dividend is increased currency element of the perturn of the from 1.8p to 1.9p per share. A one-for-one scrip issue is also

The directors stated that UK ever the largest investment, Century Power and Light, continued to underperform as oil

In view of sterling's valuer Trustees Corporation's 25p ability ahead of the forthcoming election TR purchased \$12m at folio unhedged.
In the US, TR had started to

reduce its exposure to unquoted securities. In the technology investments were actively man-aged and had benefited from the high level of takeover bids. How-Technology. Nevertheless its above average exposure to the sector continued given the recovery prospects over the next

Windsor Securities expands

Windsor Securities (Hold-during the year solid progressions), Lloyd's insurance broking had been achieved. Substantial

fags), Lioyd's instrance broking and been achieved. Substitutes group, lifted its pre-tax profit amalgamation and restructurations £47,670 to £161,834 in the ing costs were absorbed, year ended September 30 1986. Earnings for the year were £709,000 to £2,49m. up to 1,108p (0,005p) per share, and the final dyidend is 0.5p for a net 0.7p total (0.65p).

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus *) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed. "Announcement last year."

> **Notice of Redemption European Economic Community** £50,000,000 11% per cent. Bonds 1991

NOTICE IS HEREBY GIVEN that, pursuant to the terms and conditions of the Bonds, Citibank, N.A. as Principal Paying Agent, has selected by lot for redemption on February 1, 1987 £10,000,000 principal amount of said Notes, at the redemption of the principal amount of the principal amount thereof Notes to be added by

price of 100% of the principal amount thereof. Notes selected by

Outstanding Notes bearing serial numbers ending in any of the

Payment will be made upon surrender of Bonds together with att

Payment will be made upon sufferior or bonds together with all coupons maturing after the date fixed for redemption, at the offices of the Paying Agents as shown on the Bonds. Coupons maturing on February 1, 1987 should be detached and presented for payment in the usual manner. On and after Cabruss 1, 1987 interest on the Bonds will cause to account and

lot for redemption are as follows:

10

following two digits:

Magnet and

Date mentions

This announcement appears as a matter of record only

profits of £47,000 on turnover

HARDYS & HANSONS in the sub-underwr creased its pre-tax profits from sub-underwriters



John Lewis plc

£50,000,000

Multiple Option Facility

NMRothschild & Sons Limited

Standby Banks

Australia and New Zealand Banking Group Limited Société Générale, London Branch

Tender Panel Banks

Australia and New Zealand Banking Group Limited Banque Paribas (London) County NatWest Capital Markets Limited

The Dai-Ichi Kangyo Bank, Limited The Hongkong and Shanghai Banking Corporation Morgan Guaranty Trust Company of New York

Samuel Montagu & Co. Limited Société Générale, London Branch Swiss Bank Corporation

TSB England & Wales plc

Tender Panel & Facility Agent NM Rothschild & Sons Limited

December, 1986

NMRothschild & Sons Limited

S.G. Warburg & Co. Ltd

Commerchank Aktiengeselischaft

Morgan Grenfell & Co. Limited

NMRothschild & Sons Limited

The Sumitomo Bank, Limited

The Sanwa Bank, Limited

The Tokai Bank, Limited

S.G. Warburg & Co. Ltd.

Banque Belge Limited

Credit Suisse The Fuji Bank, Limited This announcement appears as a matter of record only



John Lewis plc £50.000.000

Sterling Commercial Paper Programme

Dealers

County NatWest Capital Markets Limited

NM Rothschild & Sons Limited

S.G. Warburg & Co. Ltd.



issuing & Paying Agent NMRothschild & Sons Limited

December 1986

emsterdam-rotterdam bank ny

The Management and Staff of the London Branch wish all their customers and business friends A VERY HAPPY CHRISTMAS AND A PROSPEROUS NEW YEAR

FINANCIAL TIMES STOCK INDICES Pec. Dec. Dec. Dec. Dec. Dec. Dec. 1

	19	18	17	16	15	12		,	3000 W	
	47	10	1/	10	_ 15	12	High	Low	High	Low
Government Secs	82,32	82.19	82.13	82.30	82.39	82,24	94.53	80.39	127.4	49.18
Fixed Interest	89.21	89.17	89.15	89.25	89.08	89.00	97.68	86.55	150,4	50.53
Ordinary	1272.1	1270.6	1276.1	1279.6	1280.3	1280.4	1425.9	1094.3	1,425,9	49.4
Gold Mines	311.4	911.3	315.9	316.6	313.2	311.7	357.B	785.7	734.7	43.5
	815.18	L							832.39	
PT-SE 100	1632.2	1630-6	1636.3	1637.9	1637.0	1629.8	1717.6	1370.1	1717.6	986-9
Gold Mines FT-Act All Share	311.4 815.18	911.3 815.04	315.9 817.34	916.6 818.18	313.2 818.13	311.7 815.18	357.B 832.39	385.7 664.42	734.7	43.5 61.97

I.G. INDEX

FT for December 1,272-1,278 (+6) Tel: 01-828 5699

February 1, 1987 interest on the Bonds will cease to accrue and unmatured coupons will become void. Outstanding after February 1, 1987 £40,000,000. December 22, 1986 By: Chibank, N.A. (CSSI Dept.) London, Principal Paying Agent

CITIBAN(

SPONSORED SECURITIES

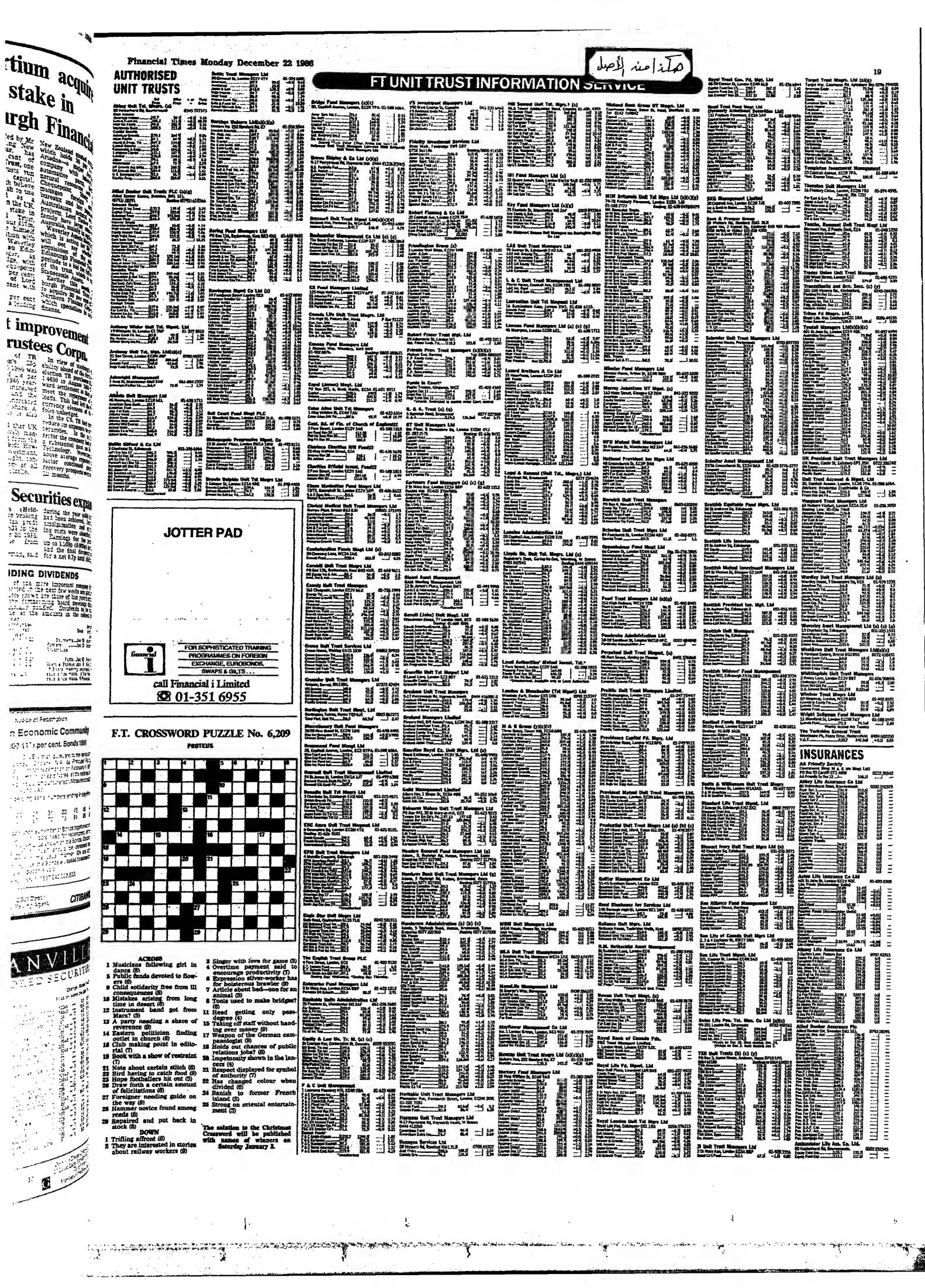
Price on week div.(p) %

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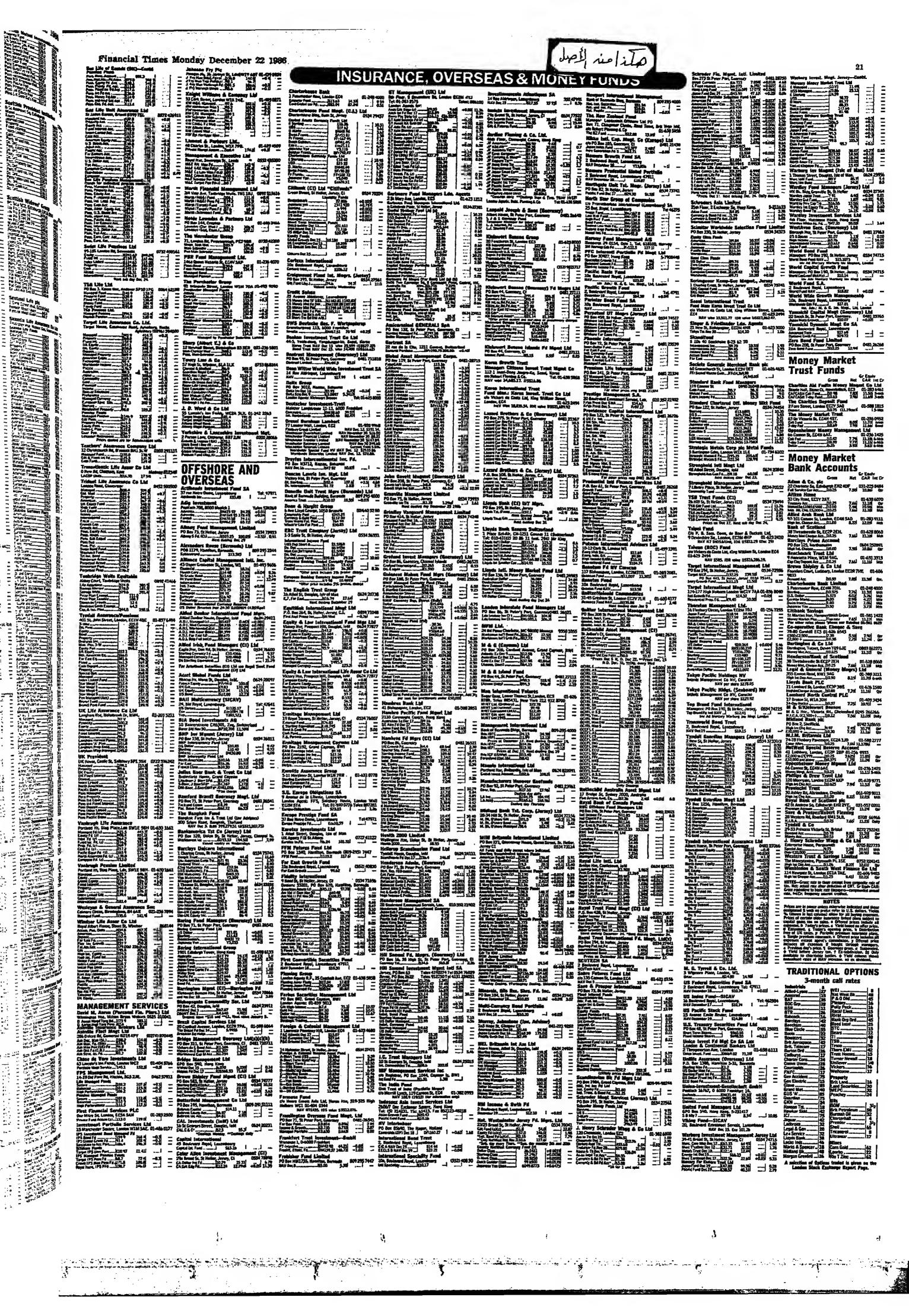
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Granville & Co. Limited 8 Lovet Lene, London EC3R SBP Telephone 01-621 1212 Member of FIMBRA

Granville Davies Coleman Limited 27 Lovat Lane, London EC3R SDT Telephone 91-621 1212 Member of the Stock Exchange



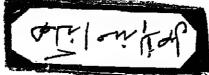
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		Financial Times Monday December 22 1995 Financial Times Monday December 22 1995 INDUSTRIALS Continued Trial Industrial In
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0344 426688 SOLIHULL

BRACKNELI

Resurfacing Abu Dhabi airport

Work has started on the Abn
Dhabi Airport resurfacing contract awarded to AL-WIMPEY
ROADS & CONSTRUCTION
(ABU DHABI), a subsidiary of
George Wimpey, by the Emirate
of Abu Dhabi, public works
department, Valued at UAE
Dirbams 18.97m (£3.64m), work
involves removal of the asphalt
upper wearing course and resurupper wearing course and resur-facing with 65 mm thick asphaltic concrete on the 4,000 metre runconcrete on the 4,000 metre runway and part of the taxiways,
together with reconstruction of
paved shoulders. Included will
be a Precision Approach Path
Indicator (PAPI) system to replace the visual approach slope
indicators. Dut for completion
in April, all works will be carried
out during daily six-hour closure out during daily six-hour closure periods betwen 1 lam and 5 pm. to enable the airport to remain fully operational throughout the contract period.

Shand Group subsidiary SHAND NORTHERN has won five contracts together valued at film. The largest is fo rrefurbishment of 250 married quarters at RAF Scampton. Lincoln, for the Property Services Agency. Lasting two years, the f44m medernisation, includes kitchens, central heating, windows, rewiring decorating and external wiring, decorating and external

In Peterborough, Cambridge-shire, Sand is to undertake the £3.2m construction of a sewage teratment works serving the whole area. The work, lasting 18 months and involving 8,500 cu metres of concrete, is being carried out for Ames Crosta main contractor to

Other contracts in the north west include construction of two roads together valued at £3m. Shuttleworth link road near Padiham, involving 1.8 km of Fairman, involving 1.8 km of single carriageway and two bridges, will be built over 18 months for Lancashire County Council. Barbridge bypass, involving 800 metres of single carriageway, will take 10 months to construct for Cheshire County

At Mold Sewage Treatment Works, North Wales, Shand is to undertake tSage 2 extensions to increase capacity. This 10 month contract valued at 5400,000 will be carried out with consulting engineers Haiste International.

Bryant Building contracts

£31.8m orders for John Lelliot

STRUCTION GROUP has been awarded contracts worth £31.8m. The main contracts division is responsible for the next phase of the refurbishment at Chelsea Cloisters totalling £6m, refurbishment work for the Rosehaugh Co Partnership on residential properties, converting them into luxury £2 4m) and Evelyn Gardens in Sonth Kensington (£1.75m). Other contracts awarded include enabling work for Scottish Provident in Kensington High Street and a fit-out for Next worth £2m. The Management fee division

The JOHN LELLIOTT CON- has won contracts for an office dance studios, starts shortly STRUCTION GROUP has been development in King Street, W1, under a contract worth £130,000 for CIN Properties worth £6m; John Lelliott Design Manage the Whitgift Centre in Croydon Construct have been awarded the

development in King Street, W1, for CiN Properties worth £6m; the Whitgift Centre in Croydon is the subject of a refurbishment, the first phashe of which has started. Offices are being rebuilt in Dover Street retaining the historic facade at a cost of £1.8m. The serial contract for Cullens Stores has been extended to include a further four stores making 40 in total. Mr and Mrs Charles Saatchi have commissioned management fee to refurblish a Mayfair property, for £300,000. The next stage of Sadlers Wells upgrading, the single factories worth £130,000. John Lelliott Design Manage Construct have been awarded the supermarket shell for Waitrose at St Neots and John Lelliott (Ilford) bave been awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design Manage Construct have been awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design Manage Construct have been awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design Manage Construct have been awarded the supermarket shell for Waitrose at St Neots and John Lelliott Octobracy at St Neots and John Lelliott Design Manage Construct have been awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design Manage Construct have been awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design Manage Construct have been awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design Manage Construct have been awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design awarded the supermarket shell for Waitrose at St Neots and John Lelliott Design awarded the supermarket shell for waitrose at St Neots and John Lelliott Design awarded the supermarket shell for waitrose at St Neots and John Lelliott Design awarded the supermarket shell for waitrose at St Neots and John Lelliott Design

Welsh Office places border by-pass work

ALFRED McALFINE CONSTRUCTION has been awarded a contract worth f15.8m by the welsh Office for ocnstruction of the cross border Gresford/Pulford by-pass. Largely paved in concrete, the by-pass will include 11 km of dual two-lane road and four km of single carriageway and side roads. The 130-week contract involving 19 structures, including bridges and culverts, started this month.

Alfred McAlpine has also been by the Liverpool Tanning Co for demolition, reneovation and con struction work at Litherland, Merseyside. Phase one involves patrial demolition and renovation of the middle section of the premises, which were burn out 18 months ago, to form a single storey factory unit. Phase two involves construction of a two-storey amenity facility, and office buildings. Phase 1 of this contract is due for completion in June 1987 and Phase II in March

contract involving 19 structures, including bridges and culverts, started this month.

Alfred McAlpine has also been awarded a contract worth £1.59m

Refurbishing the Royal **Military Academy**

flotation on the USM in September, the company has obtained commence next April.

Military Academy, Sandhurst, the company has a £3.5m refurbishment contract of the east and STRUCTION (SCOTLAND) has a contract of the east and struction (Scottland) has a contract of the east and struction (Scottland) has a contract worth £2.7m. west Trident buildings at the old college which dates back to 1862. The contract awarded by the DOE/PSA Southern Region, involves the Internal and external repair and refurbishment in Clarems two consecutive phases of the male and female offices' quarters in the east and west wings, reconstruction of the main block porches, underground drainage schedul and roadway resurfacing. Moor-fields Eye Hospital, City Road, ECL, has let a £3.2m contract for the phase IIB fitting out and alterations to the original building erected in 1900 and since extended in 1935 and the early 1960s. Completion is due by Christmas 1967. A contract worth £4.2m has been let by the CWCR for the 1987 refurbishment CEGB for the 1987 refurbishment of one section of the 400 kV

Since EVE CONSTRUCTION'S work on this length of overhead

STRUCTION (SCOTLAND) has won a contract, worth £2.7m, from the Central Regional Council, Viewforth, Stirling, for alterations and extensions to works at Sectionidings at Alloa Academy, thumbrian Williams at Alloa Academy, thumbrian Academy at Alloa Academy metres, including a games hall of 780 sq metres. Work has started with completition started with completition scheduled for May 1989. The company has a contract worth over £1m from the Legal and General Assurance Society for construction of a shopping development at 78-90 Argyle Street, Glasgow. The work will commise demolition of buildings on the site and construction of a throughtour will contract the site and construction of a throughtour will formed concents. three-storey, reinforced concrete-frame building, 31 metres by 28 metres, containing four shop units. Completion of the shop

Mixed batch for Scottish

contractor

SHANES & McEWAN (CONTRACTORS), Glasgow, has improved its order book over the past month by film plus. Contracts include £3.48m at RAF Leuchars for the PSA: £2.99m for water treatment works at Rosebery for Lothian Regional Country, and tooks to the property of the proper Rosebery for Lothian Regional Council, and iniet works at Paisley sewage treatment works costing filam for Strathchyde Regional Council, Building works valued at film for a single-storey factory for SDA at Motherwell Food Park, and an extension to Raeburn Bricks works at Blantyre are included. Civil works for the PSA at Castlemartin and at Haverfordwest for Pembrokeshire Health Authority helped to swell orders by £24m. helped to swell orders by £2.4m to which has just been added £407.000 for trunk sewer works at Glyncorrwg for Welsh Water, south west division. A design and build contract for a factory in Cambridge at a cost of £228,000 is also due to start. A contribution of £382,000 for building works at Stockton on Tees Rospital, and £747,000 for extensions at Bishopsgarth School, Stockton on Tees, together with sewer works at Seaton Valley for Nor-thumbrian Water, completes the

Contracts worth over £1.5m have been won by FONDEDILE FOUNDATIONS. Pair Radice ground anchors are being installed to new foundations for the Butlers Wharf development the Butlers Wharf development in London's docklands under a £751,000 contract awarded by Butlers Wharf Development. Another contract, valued at £651,000 and awarded by North West Water Authority, is for installation of Pall Radice ground anchors to new foundations to Cottam - Grendon and West units is phased between October dockside structures—part of the Burton-Grendon circuits in the 1987 and January 1988, and Merseyside Estuary Pollution Midlands. The recurbishment overall completion in spring 1988. Alleviation Scheme.

December 1986

RURAL BANK

This announcement appears as a matter of record only.

GUARANTEED BY HER MAJESTY THE QUEEN IN RIGHT OF NEW ZEALAND

US\$200,000,000 Eurocommercial Paper Programme

The Rural Banking and Finance Corporation of New Zealand as Issuer and Bank of New Zealand as Purchaser and Seller

Dealers

Bank of New Zealand

Samuel Montagu & Co. Limited

Morgan Stanley International

Sumitomo Finance International

S.G. Warburg & Co. Ltd.

Arranger and Issuing & Paying Agent Samuel Montagu & Co. Limited

Contracts and Tenders

INVITATION TO **TENDER**

In the frame of the specification. Turkish State Railways (TCDD) will have the following works realised on turn-key besis. These are the replacement of the existing controlling centres located in Hayderpele. Eskilehir end Ankara with new CTC systems. in Hayderpele. Eskilehlr end Ankara with new CTC systems. The edeptation of raw data processing systems to existing systems and the system to be renowed, the leaving of the existing Sinean-Ankara railways signalling system out of service then the installation of the signalling system es e whole instead, the installation of the signalling system es e whole instead, the installation of the signalling system between Behicbey and Marlandiz Gar, and with the installation of the complete CTC centre traffic controlling system throughout the section covering Helkali-Cerksekby.—Turkish Francier (Kaplkule) as well as installation of the automatic train stopping system throughout the sections covering Haydarpalz-Ankara-Kayal, Sirkeci-Haikali and Halkali-Cerkezkoy-Turkish Francier (Kapikule).

The government of Turkish Republic provided loss from Kowait

A part of this loan will be used to meet the foreign cost of the signal project Indicated above.

All the bids shell be offered with 0/02.5 bid bond. The bidder can buy the tender documents (specifications) against US\$600 or equivalent Turkish Liras from the centre cashier's office of General Directorate of Turkish State Railways (TCDD), A receipt will be given to the bidder and bidder shall add this receipt to his offer.

The selling of the bid documents will start as from the date of December 26, 1986 from the centre cashier's office of the Geseral Directorate of Turkish State Rallways (TCDD). Bidding deadline is on June 2, 1987 at 15.00, the bids shall be delivered to Signalization Special Committee in Supply Department of General Directorate of Turkish State Railways (TCDD).

Company Notices

CANBERRA CAPITAL MARKETS LIMITED AUD 40.000.000

bourg, December 22, 1980

KOMMUNIANEINSTITUTET AKTIEBOLAG 739/ 1479/1993 IJA 12.000.600

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6670 to	6678 Incl.	6717 to	8722 Incl.	9788	100	8770 ind	

CORRECTION NOTICE

DN OCCEMBER 17, 1086 EUROPEAN COAL AND

STEEL COMMUNITY
USSSO,000.000 GRADUATED RATE
BONDS DUE 1999

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always evaluable whether dividends concerned indications are not always evaluable whether dividends concerned are interiors or finals. The sub-divisions shown below are based are interiors or finals. The sub-divisions shown below are based mainly on last year's timetable.

COMPANY MEETINGS British Eropita Securities and Geograf Trust. Buchers Hull. 87 Sartholomey Closs. EC. 9.30 Maxing A. Cobban Road, Ferndama Industrial Estate, Wilmoorne, Dorset. 11.00 BOARD MEETINGS— Finals: Nath Inde. Interings

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Southern Interest.
Firth (G. M.)
Porter Chadbun
Radiant Metal Finishing
Southwest Resources
DIVIDENO & INTEREST PAYMENTS—
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After Group A (Cas) Fro 3.7. (Fully Paid)
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COMPANY MEETINGS—
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Lotton, St James Court, Suckingsom Gate, 3W, 10.30 Tes Miggs, Str John Lyon Notice, e High Tarber Street, eC, 12.03

BOARD MEETINGS-

BOARD MELTINGS

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contract from Oman

Following its success in obtaining site facilities for operatives in a film order from Petroleum volved in the construction of Development Omen for six 132 kV BP's onshore was terminal at substations and associated transmission line connecting two power stations, GEC TRANS-MISSION AND DISTRIBUTION MISSION AND DISTRIBUTION PROJECTS has been awarded a further contract, worth £10m for three additional 132/£5 kV outdoor substations and 150 km of overhead line. The project, awarded on a turnkey basis, links Yihal power station with oil pumping stations in the Qara-Alam area and includes super-visory control and data acquisition (SCADA) and communica-tion systems as well as civil works. The contract has a "power on" date of September

A 273-tonnes/day suiphuric acid plant is to be constructed for Roxby Management Services at under development at Rorby Downs, South Australia The solid waste encapsulation plant SAIIm (f45m) contract has been that British Nuclear Fuels is awarded to SIMON-CARVES constructing at Sellafield in AUSTRALIA a subsidiary of the Cumbria.

BABCOCK-MOXEY, Goncester-based subsidiary of Babcock International, has been awarded a contract to extend the surface mine coal handling place at British Coal's Gascoigne Wood Mine in North Yorkshire. The 645m order is for a crushing station and is an extension of station, and is an extension to surface mining equipment pre-viously installed by Babcock-Morey. The extension involves Morey. The extension truckes elevating and extending the two main production ratile belt remisers which will feed four crushers able to handle roal at 1,650 tans per hour. Two belt conveyors will be added to feed the coal from the crushers to the conveyor system which feeds the conveyor of coal new year will of 10m tons of coal per year will be handled by the two main unduction routes between dirft conveyors and the existing route loading station. The Gascoiene Wood mine has five mine shafts which give access to the Selby coal field.

STONE INTERNATIONAL has been awarded three contracts worth a total of £3.6m. Two have been won by Stone Iberica: £2.8m for the supply of air conditioning systems for 162 Spanish Railways streems for 162 Snanish Railways (RENFE) coaches and an initial 1440,000 for air conditioning systems and refurbishment of 59 Cuban Railways cosches. The third contract is worth £250,000 and has been awarded in Some Transportation by British Levland for geared alternator/regulator systems, providing auxillary nower for the diesel multiple (Sprinter) units heing built as nart of British Rail's new investment programme.

Notice 1992 SAGE 9

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CONTRACTS

GEC wins substations

HESTAIR DUPLE has signed an agreement with City-based Have-let Leasing which could be worth let Leasing which could be worth £3.25m over the next three years and involve up to 40 of the commany's most advanced vehicles. Havelet wil purchase up to 10 of Duple's revolutionary new "Integral 425" roaches during 1987, and up to 15 a year in each of the following two years. At current prices this would put a value of up to £3.25m on the deal. Havelet will lease the coaches directly to operators under a unique "operating" scheme.

These contracts call for the supply of serial and underground distribution cables and drop wires. The cables will be fully filled with a high temperature petroleum jelly suitable for use in tropical climates. Installation will be by the Kenwa Database.

contract involves provision of buildings, security, cleaning ser-vices, sewage disposal, site main-tenance, transport, stating, training and induction as well as

A fi.Su contract for a complete flour that has been won by HENRY SEMON, Stockport (a Simon Engineering company), for Shinarhuang in the Hebei Province of the People's Republic of China. The order is for equipment to process 300 tonnes a day of locally-grown wheat. Completion is due in early 1968.

GRAVATOR INDUSTRIES. GOS port, has two orders worth over filan. The larger, worth over thew in Bristol and is for special equipment for the medium activa

AAH Holdings services sub-nider R. R. TVLER GROUP has been swarded a cleansing services contract by the London Borough of Wandsworth. For 54 years from February 1, it cover a range of street cleansing and refuse disposal services, and has an annual value of about £1.5m.

Paper-making machinery order

Criters worth flom have been who by BELOIT WALMSLEY. Buitm, which builds paper-making machinery. One is for a 1814m project for the Swedish Stora Kvarnsveden company which celebrates its 700th anniversary next year. The other order is from the Portuguese paper-making company Portucel Visua and work on the project, which will provide extra capacity for the mill, is due to finish next

OCME, Italy, has been awarded a contract worth over £1.5m by Esso Petroleum, for package filling facilities for the lubricants modernization project at the Purfeer terminal Installation will start early next year with completion scheduled by summer. compaenon scheduled by summer. Altogether the contract comprises for 205-litre barrels, 25-litre drums, five-litre, one-litre and baif-litre containers.

MATTHEW HALL ENGINEER ING has been awarded a firm contract by Shell UK Oil for contract by Shell UK Oil for modifications and maintenance works in connection with the planned 1967 shutdown for maintenance at Shell Haven, Essex. Planning has started for these works which will primarily involve crude distillation unit No 1 and high vacuum unit. Field activities are scheduled for March.

Crane manufacturer DAVY MORRIS. Loughborough, has won a 5650,000 order for the Rihand super thermal power station nurth-west of Calcutta. The order, placed through project contractor Northern Engineering Industries, is for 100 of the 400 Series wire rope hoists.

BICC TELECOMMUNICATIONS
CABLES has been awarded contracts to supply metallic telephone cables worth £2.5m as part of a national development plan which aims to extend telacommunications throughout Kenya, especially into the rural areas.

The BOYAL DOULTON hotelware and airlines division will begin supplying from January its bome china product for use by British Caledonian Airways. The order is for ware to be used in both first class and super executive class, and is worth over £400,000 a year.

These contracts call for the supply of aerial and underground distribution cables and drop wires. The cables will be fully filled with a high temperature petroleum felly suitable for use in tropical climates. Installation will be by the Kenya Posts and Telecommunications Corporation. The cables, to be made in the BICC factory at Blackley, Manchester, will all be shipped to Kenya by June.

COMMERCIAL CATERING GROUP has been awarded a contract worth almost 2m by BP. The order is expected to create around 100 new jobs over the next two years in providing on-

Trade fairs and exhibitions: UK

Innuary 15-18 January 15-18
Antiques Fair (04447 2514)
Rensington Town Hall January 18-22
International Light Show (05884 British International Tay and 558)
Olympia Hobby Fair (01-761 7127)
Earls Court

Office and Contract Interiors
Office and Contract Interiors
Exhibition — DESIGN (91.868 February 1.5

Exhibition — Design Centre International Spring Fair (Gift, 4499)

January 22-25
Ideal Home Exhibition (0202 section 0504 22023)

NEC. Biralistham January 20-22

Metro Exhibition Hall, Brighton (01-583 9199) Kensington Exhibition Cenre

February 3-4 Hobday and Leisure Sepctacular Entrepreneurs' Exhibition (Si Royal Garden Herel, W 493 0000)

Hirex Extubition (01-688 7786

Wembley Conference Con

Bahrain

Junuary 9-12 International Furniture Exhibi-tion (01-438 3864) Paris January 12-15 Middle East Electronics Com-munications Show and Confer-ence—MECOM (01-436 1951)

January 13-18 International Furniture Fair (01-230 7251) Cologne January 14-20

International Oil and Gas
Chemical and Process Engineering Industries Exhibition and
Conference—CHEMTECH AND
ORT (01-221 2043) Beenbay

Overseas January 15-18 Travel Exhibition (01-496 1961) January 18-21
Houg Kong Fashion Week
(01-930 7855)
Heng Keng
January 31-February 5
Caravan, Camping, Car. Boot,
Garden and Tourists and Lessure
Exhibition (01-851 2191)
Hamover

February 21-25 Spring Fair (61-734 6543) February 25-March 3 Unternational Fairs: Feet; Materials Handling and Ware-housing; Proceeding and Printing (021-455 9800)

January 23
CCH Editions: The practical implications of the Financial Services Act (61-691 1323)
Hyde Park Hotel, SWI-

Euromoney Publications: The splits market appleasen (91.238)

Financial Times Conferences:
The Second FT Defence Conference ratering the American
market (01-521 1355)
Hatel Inter Continued, Wi

Oracle Business Information: Beart accounting for life offices (01-727 3505)

CFS Conference Communications:
February 34
Crown Eagle Communications:
Successful public relations (65242 4111) Holling Inc. NW2
February 3-6
INSEAD: Foreign marrancy
soptions workshop (with BancAmerica Options Inc.) X(1)82.72.
42.14)

Venture Corp. Leveraged bur-outs in Europe (01-683 5367) The Dorchester Metal, Wi

Business and Management Conferences

January 28-29

January 25-30

42.14) February 5-8

February 10

(01-342 4111)

January 19
International Business Communi-cations: Long-term finance for commercial property develop-ment (01-236 4080)
London Press Centre, EC4

January 20
IBC Legal Studies and Services:
The annual company report
[01-236 4080) Portman Hotel, W1 IBC: Control accounting and texation of bank risk (01-236 4080) Cafe Royal, WI

January 22 The Strategic Planning Society: Strategic issues for the 1990s new frontiers? (01-235 0246) 6 John Adam Street, WCI January 28-27

Brunel Management Programme: Managing stress at work (0895) Branel University, Exbridge Jamery 27
Longman Seminars: Relief from
Capital Gains Tax (01-242 4111)
Barblean Centre, ECS

lanuary 27 NEDO: Who benefits from cor-porate venturing? (01-211 5100) Café Regai, W1 Tabuary 28-35 Insurance and Reinsurance Research Groups: Cargo insur-ance clauses international work-shop (01-236 2175)

Tower Hotel, ECS Jamesry 28
DPC Legal Studies and Services:
Takeovers and acquisitions in the
US—the key issues (98823

Enrices Confra, ECI February 17 Languan Seminars: Will skill-ing and inheritance for \$4500 4111). Barbioss Confrag. ECI London Freet Centre, EC4 4111). Among wishing to attend any of the above nouses to administrate telephone the organises to ensure that there may been no disage in the details published.



IT'S COMMON...

IT'S KILLING.. IT'S DISABLING ..

> IT'S NEGLECTED... ITS TREATABLE.

National Stroke Campaign of the Crest Heart and Stroke association s

R.S.V.P. Registered Charley No. 211015

Company Notices

THE INDUSTRIAL CREDIT AND INVESTMENT CORPORATION OF INDIA LIMITED

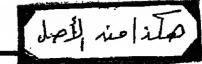
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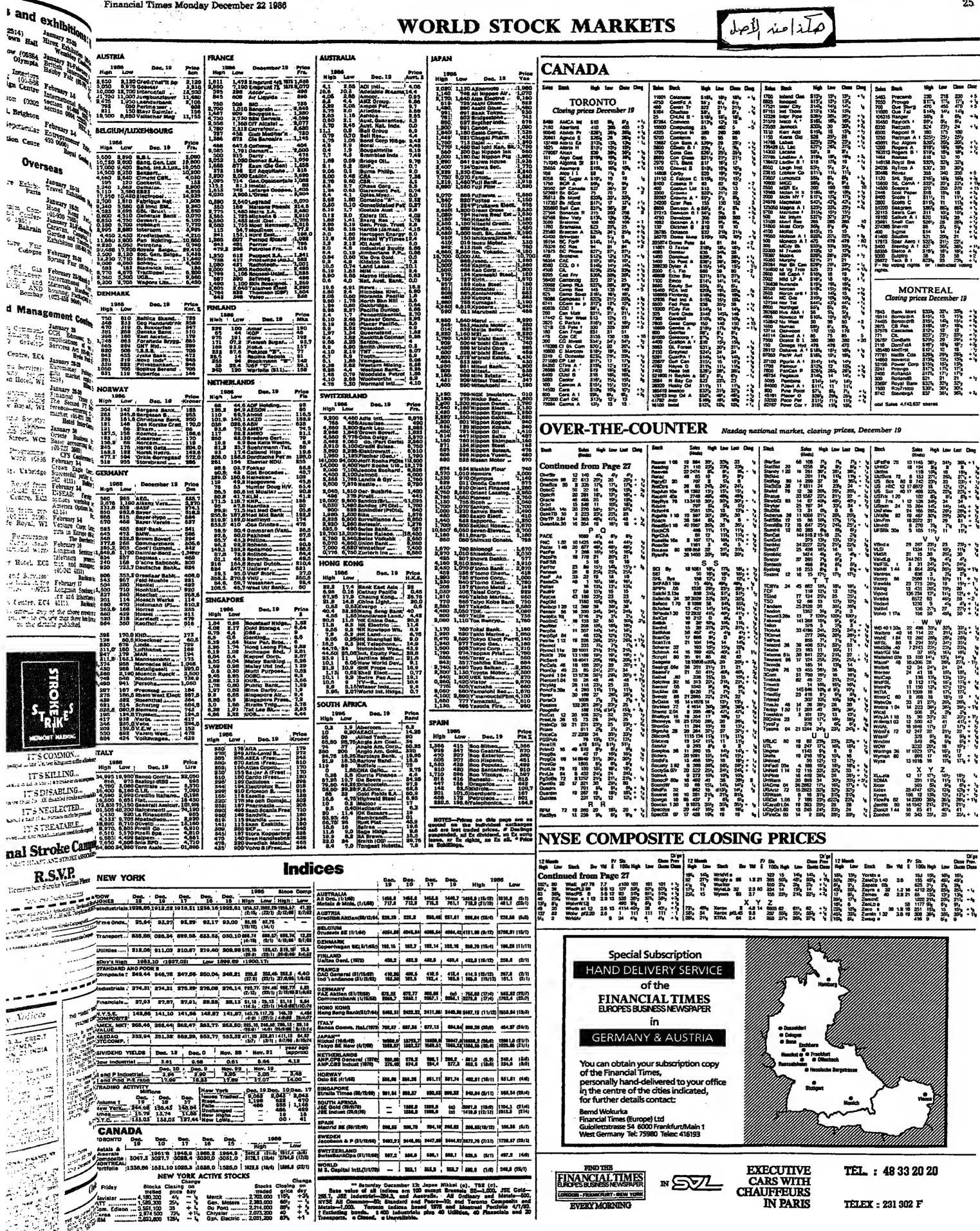
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Clubs

WORLD STOCK MARKETS





NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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the market experts the the General Election year in the UE. This is almost certain to sent to the corresponding the

Seasonol factors are prevent much movement on the muchan

STERLING INDEX

at present but the greatest straight expectation in the munical is that the dollar will weaken in the first quarter of next year, taking the pound down with it. In other words no great change is expected.

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CURRENCY RATES

*CS/SDR rate for Dec. 18; 2.65686

OTHER CURRENCIES

CURRENCY MOVEMENTS

Sterling
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Canadian Dollar
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Danish Knore
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Sami-Franc

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Amount Latest Paid Renum up Date 712 Essex Water 11%% Red. Deb. 2002-04 de 85% Red. Pf 1993 de 85% Red. Pf 1994 de 85% Red. Pf 1994 de 85% Red. Pf 1995 de 85% Red. Pf 1995 de 85% Red. Pf 1995 de 85% Red. Pf 1996 de 85% 11 114 10229 6990 1000 114 492 100 100 114 114 + œ High Low 6¹20m 22pm 10pm 6¹20m 22pm <u>-3</u>

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Christmas is coming but no one's getting fat

LIFFE £/3 OFTIONS £25,000 (cents per £1)

Strike Price 1.30 1.35 1.40 1.45 1.50 1.55 1.60

 Strike
 Calls—Last

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PHILADELPHIA SE 5/5 OPTIONS £12,500 (conts per £1)

Calls-Feb. 13.00 8.05 3.15 0.70 0.10

High Low 109-26 109-14 110-06 109-22

High 93.95 93.96 93.89 93.88

CHRISTMAS IS coming and no one expects any excitement on the foreign exchanges this week. US durable goods orders for November will be published tomorrow, and a recovery from the sharp October fall recovery from the snarp October fall
of 6 per cent is expected, but without
any great enthusiasm. A rise of 1.5
per cent has been forecast by Money
Market Services. The impact nn the
dollar will be limited by the thin
level nf trading at this time nf year.
Last month the fall in October durable goods orders took the dollar below DM 200, but a similar reaction this time seems most unlikely.

Last week the US currency was locked in a narrow range, lacking

prevented any build up of pressure on the US currency. The Japanese seemed content with their currency agreement with the US, which has agreement with the US, which has prevented any large movement between the dollar and the yen in recent weeks. It was suggested that the visit of Mr James Baker US Treasury Secretary to West Germany, the UK and France, might bring about a similar agreement with Europe, but there was no news from his meetings with European

LIFFE US TREASURY BOND FUTURES OPTIONS

Mar. 0.05 0.35 1.50 4.20 8.20 12.80 17.70

THREE-MONTH STERLING £500,000 points of 100%

LONDON SE E/S OPTIONS £12,500 (cents per £1)

88.76 89.17 89.27

100-09 100-22 98-31 99-18 — 98-21

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10% NOTIONAL SHORT GILT E100,000 64ths of 100%

CHICAGO

M.S. TREASURY BILLS (INDA) SIM points of 100%

Glose 94.73 94.78 94.74 94.55

SWISS FRANC (IMM) SF/125,000 S per SFr

Mar. 0.5989 0.6 June 0.6020 0.6 Sec. 0.6048 0.5 LAPANESE YEM (IMM) Y12.5m 5 per Y108

BEUTSCHE MARK (IMM)

High 94.75 94.79 94.75 94.56

Close High Line Prev. 0.6166 0.6168 0.6154 0.6164 0.6191 0.6188 0.6183 0.6189 0.6128 0.6183 0.6215 0.6226

93,93 93,96 93,86

Close Fligh Low 0.5026 0.5040 0.4999 0.5042 0.5050 0.5014 0.5056 0.5104

High 93.96 93.98 93.90

93.68 93.70 93.65 93.88 93.40 93.35 93.03 93.05 93.00 92.67 92.70 92.65 93.32 93.34 92.31

THREE-MONTH EURODOLLAR (IMM)

CURRENCY FUTURES POUND-S (FOREIGN EXCHANGE) Spot 1-mth, 3-mth, 14330 14283 14167

LIFFE-STERLING £25,000 5 per &

Exporting Countries.

This seemed to be going well, from Open's point of view, and optimism about production cuts lent support to sterling until the simmering row between Iran and Iraq, the two countries involved in the Gulf War, erupted. Even then, the impact on the pound was not great, and there was little movement on the

An encouraging November public

It is unlikely in the present condi-tions that tomorrow's UK trade

trading
According to a survey by MMS the
November trade deficit is expected
to be 2900m, compared with £335m in October. The range of forecasts is between a deficit of £750m and £1,120m The median prediction suggests the current account position in

March 0.55 1.80 4.55 8.75 16.10 20.90 20.20

99-11 99-11 99-10 98-10 96-09 95-10 94-12

speculative activity and new factors.
Many banks had already squared their books ahead of the year-end.
Commercial demand for the dular kept the market ticking over, and lar kept the market ticking over, and lar kept the market ticking over, and the Organisation of Petroleum the Organisation of Petroleum to market ticking over, and the organisation of Petroleum to market ticking over, and the organisation of Petroleum to market ticking over, and the market ticking over, and the market ticking over, and the organisation of Petroleum to market ticking over, and the market ticking over, and t

The fortunes of the dollar and sterling in the New Year may be linked to political events as much figure will have any greater effect on as economic fundamentals. News that President Reagan is to go into hospital for surgery next

muth had no impact, when announced last week, but the US arms for Iran scandal still has a ling way in run, and the implica-tions for the present Administra-

A small balance of payments tion are not yet clear.
surplus is expected for the whole Assuming the Britis Assuming the British Govern-£ IN NEW YORK EMS EUROPEAN CURRENCY UNIT RATES ± 1.5368 ± 1.6403 ± 1.1127 ± 1.3659 = 1.5059

EXCHANGE CROSS RATES F.Fr. S.Fr. H.FL. Lina C.S 8 Fr. 1.629 1.644 1009. 5.431 3334. 4.768 1.222 15.75 4.038

EURO-CURRENCY INTEREST RATES One 11,6-11,6 6,2-6,5 82,8% 53,5% 312-4,4 413-4,5 82,8% 10%-11, 71-71, 71-28 43,4,5 104-104, 35,34 1112-112 71-74 8-84 62-62 53-51 84-84 11-12 74-74 44-41 94-95 34-32 Steriory

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Long-term Eurodoffars: Two years 6½-6½ per cent; three years 7-74 per cent; for 75 per cent; for years 7-2-74 per cent nominal, Short-term rates are call for US

POUND SPOT-FORWARD AGAINST THE POUND One month 1.4325-1.4355 0.49-0.46c pm
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3.241-3.25c 13-1/c pm
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Dec. 19	Day's saveed	Close	One month	% p.a.	Three	76
UK#	1,4295-1,4340	1.4325-1.4335	0.49-0.46c pm	3.98	1.66-1.61 pm	4.5
trelandt	1.3555-1.3580	1.3570-1.3580	0.82-0.72c pm	6.82		7.0
Canada	1.3782-1.3800	1.3790-1.3800	0.14-0.17c dis			-1.9
Nerberlands .	2,2655-2,2695	2.2660-2.2670	0.14-0.11c pm		0.29-0.15 pm	0.3
Belgium	41.73-41.80	41.70-41.80	1-3c dis	-0.57		-1.4
Deswark	7.574-7.594	7.584-7.584	1.20-1.70ore dis	~2.29		-30
W. Germany .	2.0040-2.0080	2.0055-2.0065	0.27-0.24pf pm	1.53	0.71-0.66 pm	13
Portogal	1491-150	14912-14914			330-400 ds	-9.7
Spain	135.20-135.54	135.20-135.50	55-65c dis	~5.31		-5.7
taly	1390-1393	13914-13914	5-6lire dis			-18
NOTHER	7.5634-7.5832	7.5712-7.58				-8.9
France	6.57-6.58%	6.57-6.57%	0.95-1.25c dis		4.75-5.50 dis	-33
weder	6.93-6.944	6.93-6.94	1.45-1.65 are dis	-2.68	5.60-5.90 dis	-33
1202a	163.00-163.20	163.10-163.20	0.39-0.36y pm	276		2.0
Austria	14.102-14.12%	14.12-14.1212	1.70-1.00gro pm	1.15	3.50-1.50 pez	0.7
Switzerland	1.6805-1.6885	1.6840-1.6850	0.30-0.29c pm	2.10		1.9

FORWARD RATES AGAINST STERLING

MONEY MARKETS

Dull apart from Liffe

LONDON'S FINANCIAL markets were predictably dull last week, in the run up to Christmas and the year-end, but there was one notable exception. That was the high level of volume in the long gilt contract on the London International Financial eres Exchange. Turnover was ween three and five times the level at the same time last year. Big Bang in the City at the end of October is the reason behind the marked increase, although some

UK clearing bank base lending rate 11 per cent since October 15

dealers remain dublous about the Several very large market makers felt in danger of being relegated to the second division even before the

son had started, and it has been FT LONDON INTERBANK FIXING

suggested that these traders feel they have something to prove. To this extent long gilt volume figures of 25,000 in the middle of December are likely to be the result December are usery to be the result of churning over nf stock. The cash and futures markets in gilts tend to resemble Royal Ascot nr a royal garden party at present. They are places to be seen, and to be seen to be important.

This is not a bad thing for Liffe nowever, because the liquidity

generated will bring investors week that financial futures trading in London would now thrive, n matter what happened elsewhere if Chicago decides to have 24-hour trading some of the present business in US Treasury bond futures might be lost by London, but the Long gift contract should in the Long gift.

(11.00 a.m. Dec. 19) 3 months U.S. dollars

AMSTERDAM

The fixing rates are the arithmetic means, rounded to the nearest one-sicteenth, of the bid and offered rates for \$1,0m quoted by the market to five reference banks at \$1,00 a.m. each working day. The banks are National Westmisser Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty 7 rust. BANK OF ENGLAND TREASURY BILL TENDER

tates of other Total of applications Total allocated Minimum accepted bid Allocated Allocated Level bid	5309m £100m £100m £97.34 = 85%	£100m	Top accepted rate of discount Average rate of discount Average yield Autouts on offer at next lend	10.6646* 10.969	10.6591%	
WEEKLY CHAN	GE IN V	VORLD	INTEREST RATE	: \$		
LONDON	Dec. 19	change	NEW YORK	Dec. 19	change	
Base rates 7 day interbank 3 month interbank 7 ressury Bill Teoder Band 1 Bills Band 2 Bills	11 10H 11% 10.6646 10%	Unch'd -1g -1g -0.0055 Unch'd Unch'd	Prime rates Federal Funds 3 Mth. Treasury Bills 6 Mth. Treasury Bills 3 Mth. C D	77 ₂ 57 ₄ 5.73 5.83 6.25	Unctrd Unctrd +0.11 +0.11 +0.25	
Band 3 Bults	104 104 104 104 104	Unch'd Unch'd 	Contact Con	5.5 4.90 4.80	Unctr'd +0.05 Unctr'd	
TOKYO			Intervention Rate	7.00	Unch'd	1

MONEY RATES

(4 p.m.) 4.75-4.85 8-81₀ 4-4-4₁ 6-7-61₂ 434375 111₂-12

LONDON MONE	Y RATE	S	134-14	131-24	15°- 13°2	<u> </u>
Dec. 19	Qver- nigin	7 days	Marazia	Three Manus	Sia	One Tear
Intertunk Sterling CDs. Local Authority Deposits Local Authority Bonds Discount Market Deposits Company Deposits Finance House Deposits Finance House Deposits Finance House Deposits Deposits Finance House Deposits Son Linited Deposits ECU Linited Deposits ECU Linited Deposits	120	11-107, 11-10 <u>13</u> 101, 111, 	112-112 112-112 113-113-113-113-113-113-113-113-113-113	11 / 11 / 11 / 11 / 11 / 11 / 11 / 11	Mosts 11-11- 11-11- 11-11- 11-11- 11- 11- 1	114-114 114-114 114-114 114 115 114 115 115 116 116 116 116 116 116 116 116

All of these Securities have been sold. This announcement appears as a matter of record only. ECU 20,000,000 Euromobiliare International (Cayman) Limited 4% Convertible Notes Due 1993 Unconditionally guaranteed by and convertible into saving shares of Euromobiliare S.p.A. MORGAN STANLEY INTERNATIONAL EUROMOBILIARE S.p.A. BANQUE PARIBAS CAPITAL MARKETS CREDIT SUISSE FIRST BOSTON DEUTSCHE BANK CAPITAL MARKETS GOLDMAN SACHS INTERNATIONAL CORP. SAMUEL MONTAGU & CO. KREDIETBANK N.V. SHEARSON LEHMAN BROTHERS INTERNATIONAL S.G. WARBURG SECURITIES UNION BANK OF SWITZERLAND (SECURITIES) December 22, 1986

talian Banking

Italy's financial system is modernising at a rapid pace, the economy is among the fastest growing in Western Europe, the equity market has established itself on the international investment map and banks are becoming more competitive. But no real progress has been made in cutting public spending, politicians are still overly interested in sharing out the spoils of state-owned industry and banks and a few families still control most of the country's largest companies.

Yearning for more modern financial markets

By Alan Friedman

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N MANY respects, Italy has in the last three years olade large strides in modernising its financial system, with significant progress in both banking and the equity market, with the emergence of numerous new financial institutions, such as year. variety of new non-baok intermediaries.

A process of gradoal deregulation lo the banking sector has seen the start of real competition in corporate lending an attempt to import lending and themselves. The Milao Bourse is a constitution of the start of real competition in corporate lending an attempt to import the section of the section of the start of real competition in corporate lending an attempt to import the section of the section

has seen the start of real competition in corporate lending.

The Italian economy remains
as attempt to improve the level the fastest growing to Western
of costomer service and a geneof costomer service and a geneincrease in gross domestic proincrease in gross domestic prothe market among Italy's previously lethargic and predominantly state-owned baoks.

The growth of the Milan
Bourse, spurred by so unprecedenied boom between Janucedenied boom between Janu-

cedenled boom between January 1985 and May of this year,
labour costs god the introducbas seen the Italian stock market's total capitalisation
iocrease fourfold to more than
US\$130bn, over the last three

years
There is a sense, ahared hy
latina haokers and husinessmore competitive internationally. Italian companies
such as Fiat, Olivetti, Ferruzzi,
fioance and business, From the

banks and Industry. Just below
the surface of the appareotly
new Italian haokers and husinessthat Italy has finally entered the
"new Italy" it would seem, lies
a far more Macchiavellian and
Byzaotine reality than is comary 1985 and May of this year, bas seen the Italian stock mar-



emerging from a generation of provincialism to go out and make acquisitions and aeek alliances in Fraoce, West Ger-many and Britain. Inflation is running at a level

of 4.7 per cent, or roughly half the rate of 12 months ago. Interest rates, he they prime or discount rates, have dropped by three points this year and the growth of the M2 money supply, while above the government's 1986 target, ia slowing to aingle digits for the first time in five

corridors of Wall Street investment banks to the new issue departments of the Loodon-based Eurohond market, Italy's star has rarely shined hrighter. All of these positive factors, however, do not mean that Italy has fully achieved a new-style capitalism or a truly modern finaocial system. Far from it. The couotry's economic system is still heavily iofluenced by family capitalism and public companies oo the US model do not really exist. The politicians in Rome, meanwhile, cootinue in Rome, meanwhile, cootinue to be nverly interested in shar-



 THE THREE GUARDIANS of Italian finance and banking: Mr Giovanni Goria (far left), the Christian Democrat Treasury minister who has been grappling with Italy's huge public sector deficit; Mr Franco Piga (centre), the chairman of Consob, the stockmarket regulatory authority; Mr Carlo Azeglio Ciampi (above right), Governor of the Bank of Italy, the highly respected central bank which is one of the country's few independent and apolitical public institutions.

monly acknowledged.
This "darker side" of Italy is not so shistract notion. On the contrary, it is frequenetly translater into coocrete actions which threaten the country's progress and threaten more directly the modernising pro-cess in the country's banking

cess in lhe country's banking and finance.

Consider the followlog: the ecoomy's higgest problem remains, as always, the huge public sector deficit, and, in turn, the annual public sector borrowing requirement, which this year is runoing at 14 per cent of GDP, or more thao three times the relative level (deht-to-GDP) of the US budget deficit. GDP) of the US budget deficit. By the eod of this year the total domestic public sector debt of Lire 775,000hn (US\$566bn) will

The five-party coalition of Prime Minister Bettino Craxl, once the supposed vanguard of oew public sector discipline, seems unlikely to achieve any genuine cuts in public spending. This is not merely because tension is rising inside the coalition and a political crisis is at least possible next spring, when Mr Craxi is due to hand over the prime ministership to the Christiao Democrats.
The deeper reason is that Italiao politicians consistently conceive of public spending in

represent 101 per cent of the 1986 Italian GDP (Lire 767,000hn).

Mazzotta appointment represented an affront to the authority of the Baok of Italy, which is still one of Italy's very few independent, prestigious and apolitical public Institutions. Reaction to the appointment has been violent, but It is simply an example of the long arm of Italy's feudalistic political Italy's

electoral terms. Italy's welfare for bank nominees, hased on state, the most generous in banking experience." The Europe, needs to be reformed, hut remains a major area of sald in private: "It makes me

ON OTHER PAGES

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rates, while declining, remaio too high and liberalisation of controls—allowing exchange taliaos to export their savings rather than use them to huy treasury boods—remains a paiofully slow process. The "darker side" of Italy is

■ Pictures by Alberto Calcinar

also apparent in the uproar over the potitically-decided appointmeots of bank chairmeo and geoeral managers at more than 100 state-controlled institutions. Last month saw an undig-oified " night of shame " (as one Italiao newspaper put iti with the coalition parties lustfully sharing out well-paid baok jobs among their supporters.

The most controversial appointment was that of Mr Roberto Mazzotta, a Christiao Roberto Mazzotta, a Christiao Democrat MP who was named presideot of Cariplo, Italy's higgest savings baok, despite the fact that he was not on the central bank's list of appropriately qualified candidates. Mr Ciriaco De Mita the hard-nosed leader of the Christiao Democrats, forced through the Mazzotta appointment and theo proceeded to defend it on the hasis of "the rules of the game" and Mr Mazzotta's credentials. For many Italian bankers, the For many Italian bankers, the

feudalistic political Mr Nerio Nesi, chairman of the Bank Nazionale del Lavoro (BNL), Italy's largest state bank (and himself a political nominee), said: "What is needed is a clear list of criteria for bank nominees, hased on banking experience." The chairman of another large bank

crioge, it makes me feel embarrased to be Italian." Mr Marco Vitale, chairman of Mr Marco Vitale, chairman of Arca, ooe of ttaly's higgest mutual fuods and a professor of business at the University of Boccooi, said that he was most troubled that Mr Glovanoi Goria, the Treasury Minister, attempted to justify and rationalise the nominations procedure. "Here we have politicians using their levers to run banks and industry and that must be wrong. If the politicians want to sack and roh baoks, we want to sack and roh baoks, we might as well say that Calvi and

Siodooa were right."
While the Bank of Italy's authority may have been hruised by the issue of hank nominations, Mr Carlo Azeglio Ciampi, the central bank governor has succeeded thus far in ernor, has succeeded thus far in imposing his authority oo an equally cootroversial matter should Italy'a hig industrial and floancial private sector groups couch as those controlled by Mr Carlo De Beoedetti or Mr Gianni Agoellii be allowed to take control of banks?

take control of banks?

Here, the governor has put bis foot down, and said no. The Baok of Italy is clearly concerned that if hanks were to be owoed by industrial groups, it would be difficult, eveo with specified lendlog ratios, to avoid the danger of baok funds being channelled back to the shareholder's own companies.

Before West Germany's Deutsche Bank succeeded with its receot IISS603m takeover of Deutsche Bank succeeded with its receot US\$603m takeover of the profitable 98-hranch Italian subsidiary of the Bank of America, atroog ioterest was expressed by both the Agnelli and de Benedetti groups. Both were told there could he no question of an iodustrial holding group huying the Bank of America subsidiary. America subsidiary.

More recently, the Gemina
Holding Group, iodirectly controlled by Fiat and headed by

Continued on Page 10



Italy's unification was no longer a dream but Banco di Sicilia was already a reality.

Having inherited the experience of the first "Public Benches" active in the Kingdom of Sicily since the 15th century, Banco di Sicilia was, already in 1860, one of the most important banks in the Kingdom of Italy, to an extent that it continued to issue paper money on behalf of the Italian State up to 1926.

Nowadays, Banco di Sicilia isatthe sametime a regional, national and international bank, operating in the short and medium term, with 347 branches throughout Italy, foreign branches in Frankfurt, London, Los Angeles, New York, Paris, and representative offices in Brussels, Budapest, Chicago, Munich, Singapore

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not only has Banca Cattolica del Veneto become a direct subsidiary, but a complete range of financial service companies has also been established

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On the international map

finished a long trip to Italy, the inadequacies of a bourse wrote: "In any case, I go hack which Mr Guido Rossi, the diswith the conviction that if Italians will start to better appreciate their considerable tory authority, calls "A market accentuates shift in the results of a bourse wrote: "In any case, I go hack which Mr Guido Rossi, the diswinder the Consob stockmarket regulatory authority, calls "A market accentuates shift in the results and part of the consoleration of a bourse wrote: "In any case, I go hack which Mr Guido Rossi, the diswinder with a new market accentuates shift in the results and part of the consoleration of a bourse wrote: "In any case, I go hack which Mr Guido Rossi, the diswinder with the consoleration of a bourse wrote: "In any case, I go hack which Mr Guido Rossi, the diswinder with the consoleration of the co strengths and potential, hut not only for insiders, with enormous hefore then, the Italian stockmarket may become one of the most attractive of the world.

The writer, in 1976, was clearly shead of his time, lt took the better part of these last ten.

Milan therefore is between the

the better part of these last ten years for Italian companies to undergo the cultural and managerial changes required to clean np debt-saddled balance sbeets, reduce workforces and make the capital investments the other.

needed to produce the present bealthy state of corporate Italy, which has seen average profits companies come to market,

ket. Without the development of the Milan Bourse—and its atten-dant boom from the end of 1984 to the middle of this year—the big companies would not bave been eble to replace their costly bank loans with cheap equity

The Milan market's bull run. which saw the total capitalisation of the bonrse jnmp from USS28bn to US\$132bn in the last three years, is now over. Milan bas grown, new intermediaries bave heen spawned, more accounts are being consolidated and audited, continuous trading is supplanting the daily fixing of individual sbare prices, more companies are going public (there is said to be a queue nf 100 companies in the wings) and, of course, the market has seen this year the record raising of more than US\$2bn from new

issues and rights issues.
The Milan Bourse, in short, term capital gains rather than long-term dividend yields.
The market is in a flat period, interest to fund managers nn Wall Street, in Tokyo and in the City of London. It is no accident that Nomura and Daiwa, Japan's two biggest securities houses, bave just set up shop in tion in Rnme, more private sav-centra! Milan. The boom may be ers are redeeming their mutual over, but Milan is clearly on the internaliznal investment map, and with a total capitalisation equivalent to 24.5 per cent of Italy's gdp, it is no longer a

This dynamic growth does not,

NEW ISSUE

The main contradiction in Milan, therefore, is between the increasing importance of the bourse in Italy's financial sys-tem on the one band and the still provincial behaviour of many companies and players on

bealthy state of corporate Italy, which has seen average profits rising by 35 per cent over the last couple of years.

The recapitalisation of corporate Italy, or at least of many of the 200 publically quoted large and medium-sized industrial rompanies and financial institutions, owes much, if not nearly eil, to the impressive growth of the Italian stockmarket. Without the development of coin: this year has seen 35 new companies come to market, including several important partial privatisations of state including several important partial concerns. The number of new quotes is treble last year's. The amount of funds double last year's more than double last year's.

The mutual funds, some 58 of them by now, host of the Italian stockmarket.

more than two million small savers in the last two years. That is a growth rate, and total level, which is eminently comparable with Britain's unit trust industry

In all, there are roughly four million investors on the Milan Bourse at present, which Mr Paulo Borroni, of the Stock Exchange Council terms "The size of a good political party, with four million investor

voters."
But Mr Borroni would be the first to admit that the Milan Bonrse is full of sbortcomings. The famous problem of settlements of share transactions being delayed for several months bas still not been fully resolved. And, in spite of a big shake nut last May, which saw the BCl index drop by 20 per cent, the Italian investor still looks to short-term capital gains

with mnre selective buying under way. As nne leading new issue manager put it: "This end nf year is bad. There is uncertainty about the political situafund certificates and, now that the big companies have drained the market for their recapitalisation and acquisition ven-tures, there is not much enthu-

That, the view of Mr Urbano

TEN YEARS ago, an American anything the rapid rise of the worked and hoped for, to financial analyst, having just market accentuates still further achieve a more rational market in Italy. Share prices have now in Italy. Share prices have now in Italy. in Italy. Share prices have now consolidated. We have got what we wanted."

Mr Borroni however, that with half of trad-ing still done over the telephone and away from the bourse and many investors still searching only for capital gains, "the les-son of last May bas not served enough More people still need to go to school."

Mr Marco Vitale, chairman of Arca, one of the biggest new mutual funds, said that a lear-ning process was under way.

Mr Vitale, a former acconntant, makes several criticisms of the state of the market and ltalian capitalism today, starting with a call for less feudalism on the part of regulators and the old family barons of finance and industry.

His complaints include: Company information is still largely inadequate, with e "collusion by international auditing firms which bave accepted a standard much below their tenditional standard." traditional standards."

· Conditions for listing new stocks are largely inadequate and many newly quoted com-panies are of poor quality.

• There are still no insider trading regulations.

Mr Vitale reserves his most potent criticism for Mr Franco Piga, the Consob chairman, whn bas said that creating legislation on insider trading in Italy is a difficult and lengthy process. "I believe that any president of a regulatory authority who says we cannot have regulation of insider deelings sbruid resign immediately," he said.
Mr Vitale's critique of Consob is rather barsh. Mr Pige bas

laboured, in difficult circumstances, to modernise the super-visory process. He is at work on regulations concerning insider trading. He has certainly achieved more than any of his predecessors since the Incep-tion of Consob in 1974. But the Consob is not the Securities and Exchange Commission. It lacks teeth. How else could one explain, for example, the fact that Pirelli, Italy's fifth biggest company and one of a very few genuine Italian multinationals, bas never published a consoli-

of course, mean that the Milan Aletti, a senior stockhroker, is As Pirelli's operating com-Bourse is without problems. If "precisely what we have panies are less than 50 per cent



Guido Bossi, former chairman of the Consob, the regulatory anthority of the bourse; ontspeken critic of insider trading

ding company (the others are old families of Italian capital-based in Switzerland), the com-ism were aghast. So furious was the 79-year-old

"More or less, everything" Fondiairia

He, like Mr Vitale, is critical "diabolical." nf Consob for not yet having developed rules on insider tradthere are no clear rules on pub-lic take-over bids—Italy bas no take-over panel no managers. lic take-over bids—Italy bas no purchases on the market lead-take-over panel, no monopolies ing to take-overs, which are commission, no clear rules daily occurrences on Wall which force companies to come Street, still create sensations in

Italian companies are still lump together several minority and the information was incom-sharebulders who control com-panies as blocks. These blocks banks was not uniare usually still minority bol-dings, but nuder Italian conven-These various problems illustion provide effective control by trate the other side of the coin-

and started having big sbere blocks in the Florence-based

controlled by the Italian bol- Fondiairia insurance group, the

pany is within the letter of the Consol's ruling on consolideted Dr Enrico Cuccia, the grand old accounts for all quoted companies—but many in Italian finance wonder whether it is within the spirit. panies—out many in Italian ful merchant bank, that he launfinance wonder whether it is ched a bitter public battle simed at stopping Mr Schimberni. Even Mr Gianui Agnelli Italy's most outspoken critic of the Fiat chairman, who likes to the stockmarket, when asked what needs to be done to improve the bourse, replied: the Montedison purchase of "More or less everything"

Mr Schimberni's Montedison eventually won the battle and is out in the open with tender the world of Italian finance.

Mr.Rossi also said that Consob

Italian companies are still should force through better predominantly controlled by disclosure rules. Half-year comsharebolders' syndicates, which pany results were still rurities

the merit of being the "share-bulder of relative majority."

When Mr Marin Schimberni, tant dimension within the Itawhen Mr Marin Schumerni, tant dimension within the lua-the Montedison chairman, this lian economy, but a market summer broke the tradition of which in many areas is still in shareholder syndicates and, need of tougher regulation and thus, the "rules of the game" clearer ground rules.

Alan Friedman

The Economy

Barometer set at fair

sent performance is bow Italian companies are exploiting the fundamental change in the terms of trade brought about by the halving of the nil price and the steep fail in the dollar.

Lower import costs are being the steep fail in the dollar. Lower import costs are being translated into highly competitive export prices and growing market share. According to the

Bank of Italy, export volumes should rise by 5 per cent this year against a general expansion in world trade of 3 per cent. This would have been achieved, moreover, in spite of a strengthening of the lira, whose real value is now higher than at any time since 1980.

The country's traditional propensity to import is still there—volumes will have risen by 7.4 per cent this year—but the trade deficit will, nonetheless, be a modest 16,000hn compared to L23,115bn last year. The current account, meanwhile, should move from a deficit of L8,000bn to a surplus

of about the same size. After remaining flat since a surge in the first balf of 1985, capital investment has been growing strongly in the second half of this year, with spending on new machinery advancing by about 45 per cent.

Industrial output, meanwhile, has been spurred by domestic demand to a 4 per cent annual rate of growth in the first eight

1972 - 100

ON MOST estimates the Italian economy should continue to enjoy the relatively fair wind which has delivered a growth rate of close to 3 per cent this year, record corporate profits and rising real incomes.

A striking aspect of the present performance is bow Italian companies are exploiting the months of the year. After three aimed at cotting the public tor deficit, As it is the form of eliminating the deficit of eliminating the deficit. As it is the form of eliminating the deficit. As it is the form of eliminating the deficit. As it is the form of eliminating the deficit of eliminating the eliminating the deficit of eliminating the deficit of eliminating the deficit of eliminating the deficit of eliminating the e

year and 2.3 per cent in 1985, hut the Government is pinning its colours to 3.5 per cent.

If the economy falls short, the targeted public sector deficit of L100,000bn could be in jeopardy. A larger threat in reducing the deficit may, bowever, be political. The scheduled change of government part spring from one led by next spring from one led by Socialist Mr Bettino Craxi to a Christian Democratic-led admi-nistration will signal the start of a long pre-electoral period in Italian politics, which could last until the summer of 1988.

This could bring with it recur-This could hring with it recurrent instability and the possibility of early elections. Already, political rivalries within the Craxi government are sharpening alarmingly. The present jumpy and nervous state of politicians is one reason why some observers are arguing the case for early elections. They may not greatly after the configuration between the parties. but they would settle things by ending uncertainty.

The economic danger of a long pre-electoral period is that the coalition parties will be tempted to ease present policies

pensions and arrivated ments and bringing in mies in the bealth personal changes in the way it is The changes of such and sial reforms being passed year are not, in any wonderful. In a situation, they may be asset to be a situation, they may be asset to be a situation.

There is always the new spending plans and adopted to buy off important interest ground single constant demand to still greater expending to reduce unemployment, remains stubbornly. about II per cent in a johs creation in the (employment in expanded in the first year by 226,0001 The government is commi spending no less over the next three years it says, will create more 900,000 new jobs.

The private sector views the possibility of cal relaxation with Although corporate ness is modest by any real interest rates for real business activity remain the highest in Europe. The of Italy's discount rate has to 12 per cent this year expected to lose and percentage points next per line with a fall in interest per cent infletion this part bave averaged 6 per cent.

The ontcome of the pr pay negotiations covering 12 public and private sector ers will obviously be an tant influence on costs prices. Real gross salaries risen by about 1 per year and the Bank of expects the pay deals to annual average pay rise the next three years of cent, the impact of which unit Inbour costs will reduced to 4 per cent, the cost productivity increases. oGiovanni Goria pe

John Wy

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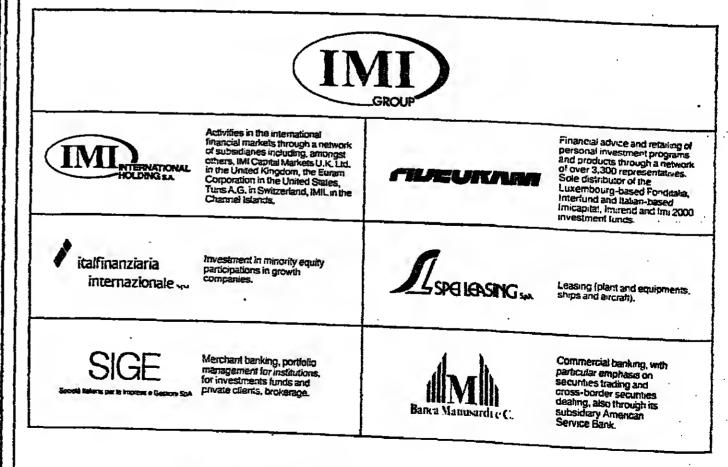
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OCTOBER 1986



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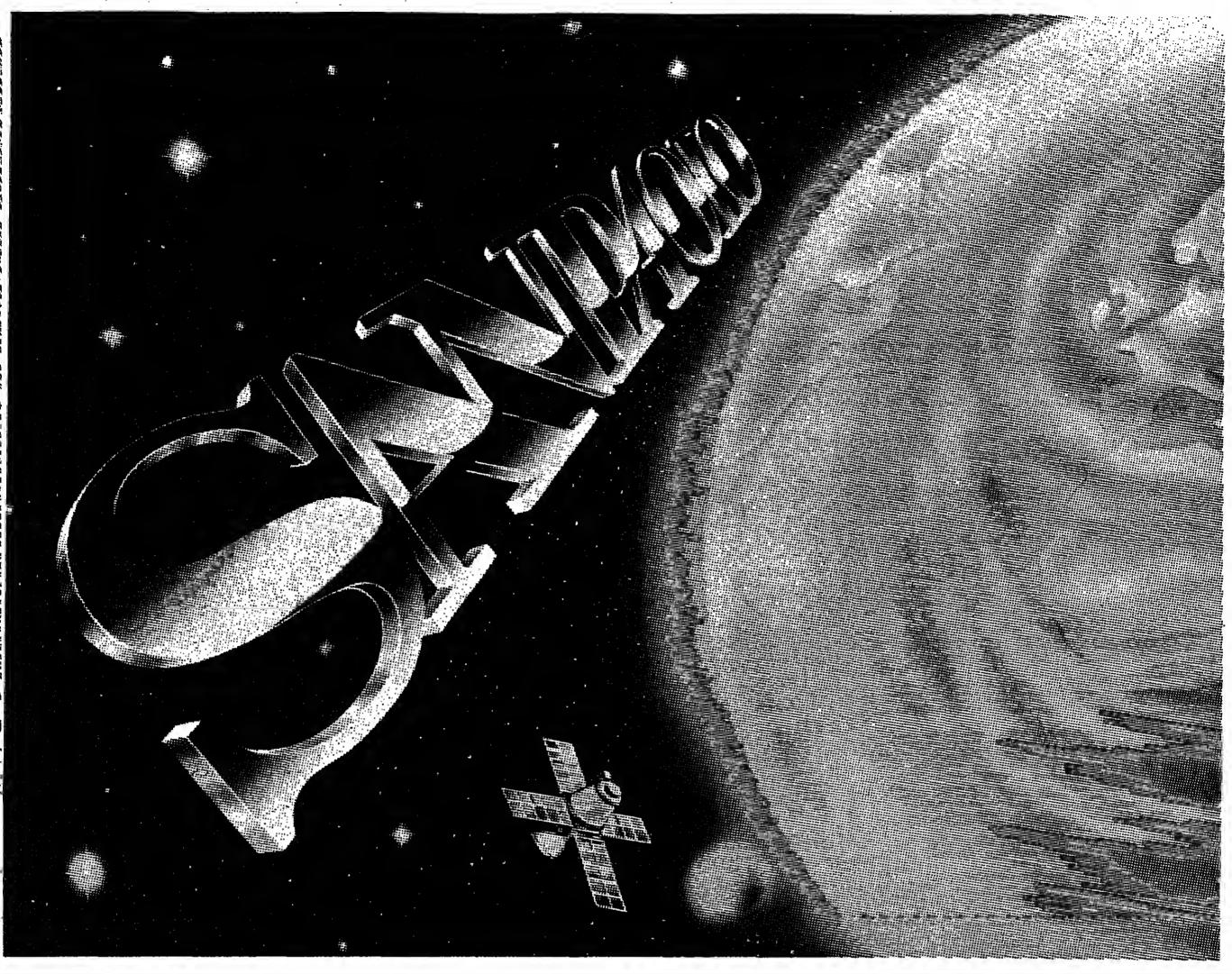
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Wherever your business has business

Sector attracts \$48bn only two years

Authorised initially by legisla-tion in 1983, the unit trusts (or mutual funds) quickly estab-lished themselves as the bottest new Investment tool around. As the Milan market went through its extraordinary bull run of 1985 and the first half of this year, the unit trusts kept pace, growing more dramatically than comparable sectors in other European countries.

Since 1984, some 58 unit trusts have sprung into existence, attracting a total of US\$47.6bn in two years, or nearly as much as the UK unit trust industry has attracted over the last genera-tion. It took 20 months (from July 1984 to February 1986) to attract the first million savers to the unit trusts; the second million investors subscribed in only five months (from March to July this year) and the level of unit trust holders now stands at 24m.

Obviously the boom was an important reason for the rapid growth, but so was the mere appearance of unit trusts, which were free of capital gains taxes and provided a managed port-folio of government securities and equities. Italy is a country which still has exchange controls and also the highest sav-ings ratio in the world (about 23 per cent of dispossble income).

The 58 trusts now operating (the number is expected to reach 72 by the early months of the New Year) hold shares equivalent 12.3 per cent or the US\$132hn capitalisation of the Milan Bourse. During the boom period the trusts poured liquid-ity into the market, thus helping to inflate prices. Now, the trusts are viewed by Milan financial analysis as playing a stabilising role. The market may be flat, but the trusts are not disinvesting

As of October this year, the portfolio composition of the 58 unit trusts showed that roughly 27.8 per ceot of the US\$47.6bn was invested in Italian shares. About 56.4 per cent of the overall trust movement was placed in Italian government securities and 5.4 per cent and 2.5 per cent respectively were in corporate 2.4 per cent.
straight and convertible bonds. Mr Jody Vender, a young

THE BOOM months may be over on the Milan Bourse, and net receipts have been on a steady decline since July, but Italy's unit trust movement, just past its second hirthday, remains an important part of the country's developing capital markets.

Authorised initially by legislation in 1983, the unit trusts (or mutual funds) quickly established themselves as the bottest gers with international invest-

> At home, where the leading 20 quoted shares on the Milan Bourse account for 75 per cent of total market capitalisation, the unit trusts have a substantial presence. The onit trusts now own, collectively, 16 per cent of Generali, the biggest

Italy's Unit Trusts

• Figures in billions of lire is 1986 Gross Redemp- Net receipts tions receipts

Jan	4,576	268	4,308
Feb	4,621	309	4,312
March	4.823	459	4.364
April	6.681	529	6,152
May	6.292	589	5,703
Jane	4,706	1.162	3,544
July	3,077	708	2.369
Aug	2310	256	2.054
Sept	2,697	737	1,960
Oct	2.689	942	1.747
Nov	2,372	1.402	970
T-4-1	2,712	2,702	77.4

(11 months) 44,844 7,361 37,483 Total funds held by 58 snit trusts as at November 30, 1986: 65,264. (\$47.6bm.)

insurance group, 18.5 per cent of Olivetti, nearly 16 per cent of the state-controlled Banca Commerciale Italiana, more than 30 per cent of Montedison and nearly ten per cent of Mediobanca the merchant bank. That is s powerful position to be in, and helps to explain why a minor controversy has developed over whether the ltalian unit trusts should bave voting rights at annual share-bolders' meetings.

The sverage performance of the unit trusts, since the shake-

the unit trusts, since the shake-out on the bourse last May, has become distinctly lackinstre of late. While the average performance over the last 12 months is an impressive 50 per cent for equity-oriented funds, the sixmonth performance (to October 1986) was 5.6 per cent, and the three-month performance just

Welcome to Italy.

gers with international invest- Arca, the fourth largest unit ment experience and know how. trust with lire 5,000 bn of assets and 128,000 savers, said that he was prond of Arca's performance since January of this year—26 per cent. But performance alone should not be the criterion for judging the new unit trusts, he said in a market

traditionally coloured by a desire for short-term capital "We want repeat investors, long-term small savers".
Mr Vitale reckoned that the flow of liquidity from the unit trusts certainly was an impor-tant aspect of the 1985-1986 mar-ket boom, and a sizeable correction was required. As the big groups had now tapped the mar-ket for record sums it was no longer of use to them.

But other companies would come to market and the unit trusts would continue to play an important role, albeit in a more selective environment, he said. Indeed, up to 147 companies are boping to offer new issues on the bourse over the next three years, which would nearly dou-ble the number of quoted com-

There are various problems in the Italian nnit trust industry, according to analysts and the fund managers themselves. Among them is the fact that several of the funds are operated by the big banks and their own investment directors, or former directors. That tends to reinforce the market rigging which

cept of a medium-term hold, and tend to confuse the movement of unit trust values with those of shares. A culture of medinmterm investment in unit trusts has certainly not yet taken root in Italy, and, nntil it does, the trusts will be at least somewbat susceptible to the whims of inexperienced savers.

Alan Friedman



· Marco Vitale, chairman of Arca - " we want repeat investors, long-term small savers," he says

• Right : the Milan Bourse.



The Bank of Italy's role

Preparing for further reforms

IT IS widely held inside and outside Italy hat the Bank of Italy is something of a jewel among the country's institutions. In fulfilling its responsibilities for managing and supervising the banking and credit system, it bas remained remarkably faithful to its own standards and concepts of the national interest. Crucially, it is largely free of the party political rivalries which permeate so many aspects of national life.

Most lesding politicians are aware of its value and importance and are sensitive to any accusations that they are threatening its hallowed independence. In practice, of course, this independence is conditioned by the bank's relationships with the government of the day and by the need to organise a measure of political strength of bis position derives both from the fact that regulation of the credit system.

There is probably no period which is not a testing one for the bank's relationships with the politicians. They need to be handled with skill by both sides

The calting the Italian financial system with cautious skill system with forces and away from sdministrative controls.

The task of organising politicians strative controls.

The task of organising politicians track forefront of the bank's present activities because of the rapid to hank's present for and way from sdministrative controls.

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The task of organisms of organisms politicians strative controls.

The task of organisms of organisms of politicians are forefront of the bank's present activities because of the rapid to become the third industrial and economic power in Western

Europe after West Germany and France, it needs to cover a lot of ground very quickly in liberalisms

politicians. They need to be handled with skill by both sides and, generally, the bank makes a better job of il than the politicians. The bank's present leadership, under Dr Carlo Azeglio Clampi, bas scored some resonnding successes in recent years: from organising a basic part on the need to make the politicians. recent years: from organising a private sector rescue for the

In addition, the bank has been

efficiently. Much emphasis is being put on the need to update private sector rescue for the the 1936 Banking Law, the Banco Ambrosiano to the governor's effective proselytising system, and to integrate into it of the case for urgent and effective myriad of amendments tive restoration of public sector which bave tended to respond to new problems and develop-

ments on a piecemeal basis.

During the course of several speeches this year, Dr Ciampi has disclosed his priority aims for internal developments within the credit system and for changes in the regulatory

framework.
In the first category falls the need for faster development of merchant banking in Italy. He is particularly concerned to

wants intermediaries which will "make a significant con-tribution by advising businesses to seek stock market listing when their prospects and size

are adequate."
In his annual speech to Bank of Italy shareholders at the end of May, and on other occasions, the governor has called for "a quantum leap" in the use of information to raise the efficiency of banking services. The ments system, which impos delays on cheque clearing many times longer than in Britain or

source of concern. Many Italian banks have invested heavily in new technolinvested heavily in new technol-ogr without delivering all of the expected gains. As Dr Ciampi has said, benefits can be obtained "not so much through additional investment in equip-ment, as through better applica-tion of existing systems." On the regulatory frust, the governor and his colleagues are emphatic about the need to legislate for industrial com-panies taking equity participa-

West Germany, is a particular

panies taking equity participa-tion in banks. With the corporate sector flash with money and displaying a growing interest in acquiring holdings in banks. Dr Ciampi believes that the central bank can no longer

the central bank can no longer hold the line by relying on moral persuasion."

Increasingly in practice, it is a matter of the bank dissuading company X from taking anything more than a nominal stake of mader 5 per cent in bank Y.

The facer is clear enough: that a thort could be shown the financial tool of an industrial company to the eventual detriment of them both. The Italian past is rich in precedent. Many of the country's large banks had sub-

ensure a supply of new equities stantial holdings of corporate capable of soaking np some of equities at the time of the the huge liquidity flowing depression and were left holting worthless paper when the ding worthless paper when the companies crashed. IRI, the Ralian state holding company, was berne out of this debacle in 1933 casualty banks and of the com-

> The Bank of Italy is not seeking to keep companies out of banks altogether, but it wants to limit their holdings and reg-ulate the nature of the relationship in such a way as to ensure independent management of

> Another regulatory priority is the introduction of forms of predential control on non-bank businesses which are becoming such important vehicles of financial change. One aspect concerning Dr Ciampi is whether there is enough public understanding that institutions such as investment funds, do not have access to lending of last

"This needs to be nnderstood both by these businesses, which are responsible for the manage-ment of financial resources, and by savers, who must be aware that the value of their investments is variable and depends on market developments."

The growing sophistication of banking-and financial markets risks leaving behind members of the Italian savings bank sector. There are two aspects to the central bank's thinking on their

are blocked by a mixture of local pride and entreached interests. Only once in the last interests. Only once in the lest six years have two savings banks; pooled their assets. One idea being examined in the bank is to draw a distinction between the management of their banking activities and that of their charitable and communal service work (whirb is the destination of up to baif their profits). The attraction of this approach is that all members of

The attraction of this approach is that all members of boards of directors would retain a function, either in overseeing the bank's management or its charitable work. Thus, a merger would not mean the liquidation of an entire board or boards.

This approach might also provide the eventual basis for elections the approach might also provide the eventual basis for elections.

ting the presidents and vice-presidents of savings banks. At present, this is the increasingly controversial prerogative of the politicians in association with the central bank.

In November, the parties made a superhuman effort to clear a backlog of 150 pests and in the process attracted mach public ridicule, which even touched Dr Ciampi and Dr Mario Sarcinelli, the Director General of the Treasury Both men turned up for an interministerial committee which was supposed to endorse a list of nominees informally assessed. of nominees, informally agreed by the parties and acceptable to the central bank, only to find that a fresh political squabble had broken out.

They had to withdraw to allow ministerial meeting to turn itself into a party committee, which took until the early hours of the morning to resolve the problem. Everyone, including some party leaders, is now pondering on how to avoid such naseemly wrangles in the

John Wyles

Foreign banks

Shrewd move by Deutsche Bank

ary of the Bank of America.

BAI may bave paid a befly pre-mium over book value (USS 321 million), but the West German hanking group is generally reckoned to have made a shrewd acquisition. In one leap, Deutsche Bank now moves from Deutsche Bank now moves from a one-branch Milan operation to a nationally distributed hranch network with US\$12.5 bn of total deposits, US\$ 4.2 bn of total assets and 0.9 per cent return on assets, double the average among Italian banks. The Bank of America subsidiary has a successful presence in retail banking and also runs the 13 million cardholder Visa-Bankamericard plastic card system.

The Deutsche Bank takeover also represents the largest foreign takeover of an Italianhased bank, even if the transaction was between two foreign hanks. The previous record was last year's US\$130 million takeover by Citibank of the state-owned 43-branch Banca Centro Sud, another cash-rich network with US\$1 bn deposits. The Bank of Italy says that it is bappy for foreign hanks to increase their presence in the Italian market, in part in order to spur competition in the retail field where Italian banks are notorionsly inefficient.

the latest to arrive last January) now operate 196 branches and 55 representative offices up and down the Italian peninsula. Two-thirds of the foreign hanks are headquartered in Milan, which with its Northern European business environment is considered more suitable than

The Italian economy is certainly on a growth phase and Mr Giannino Parravicini, president of the Italian Bankers' Association (ABI) notes that "this market is too interesling to be ignored by foreign banks". But four foreign banks made losses last year and Mr Parravicini acknowleges that, as most foreign banks lack a domestic

THE MOST important development in Italy's foreign banking community this year was the purchase this month by Deutsche Bank of West Gerden deposits and the need to community the state of t msny of the 98-branch Banca pete with Italian banks, which d'America e d'Italis (BAI), the are lending at one or lwo points profitable Italian bank snbsidiary of the Bank of America. Deutsche Bank, in paying USS process of severe adjustment"
603 million for 98.3 per cent of among foreign banks.

While several banks found themselves in difficulties last year, losses were made by Standard Chartered and Irving Trust, no foreign bank has performed as disastrously as the troubled Barclays Bank subsidiary in Italy. Barclays has faced a range of

problems in recent years, including an embarrassing involvement with a machine tool leasing venture whose president was placed under crimi-nal investigation for fraud. That venture resulted in L40bn of write-offs which were struck in tha years 1982, 1983 and 1984.
Beyond the leasing fraud,
bowever, Barclays, by its own
admission, embarked upon a
dramatic expansion programme which saw the bank trying. In the words of one executive, "to be all things to all people." Although Barclays was right to expand in financial services, it has bloated its staff numbers in nas bloated its staif numbers in recent years and made a strategic error in operating downmarket to serve small and medium-sized customers. The bank's loan portfolio of L550bn was, at the end of 1984, riddled with bad debts.

The result was that last year familiary in Italy incurred losses.

notorionsly inefficient.

With the Deutsche Bank acquisition. Italy's foreign hanks (Midland of the UK was and required an emergency rescue (a capital injection of L53bn) from the London bead

The crisis at Barclays' Italian headquarters in Milan led to the dismissal of 172 employees last May, at the time equal to roughly half of Barclays hranch staff. This action unpre-cedented in Italian backing. where strong trade unions have prevented similar dismissals, did not succeed es planned. The unions announced strikes. a difficult summer of negotistions ensued and, on October 15. Barclays withdrew the dismis-

The problem of heavy bad lending.

not this year, sufficient to cover operating costs. The present year is likely to end in a L10bn to L20bn loss. Next year is also expected to see Barclays' Italian operations in loss and the bank hopes that in 1988 it will break even once again.
To repair the damage, the

an assistant general manager, who has been charged with putwith the fire. Mr Cutayar was initially scheduled to stay only until the end of the year, hut he has now been made a permanent executive of the Italian hank subsidiary.

His arrival was accompanied by the London capital injection to cover loan write-offs. Mr Gisn Arco Petrelli, managing director of the bank, meanwhile was restructuring the poor quality losn portfolio.

When Barclays' problems began, in 1984-85, the L550bn loao book was 60 per cent retail and 40 per cent corporate. In other words, L330bn of the loans other words, L330bn of the loans were retail. Mr Petrelli found a startling L100hn of problem debts, 70 per cent of which he decided were oon-recoverable. The 1984 accounts therefore, included a L25hn write-off, which resulted in a small 1984 loss. The 1985 accounts included a L45bn write-off, plus L7bn trading losses, hence the L7bn trading losses, hence the L52bn deficit.

the loan portfolio (Mr Petrelli says that they have heen "frozen"), but are not provided

Barclays withdrew the dismissals.

What it did instesd was to pay off 46 middle-level executives

The bank called in most of the remaining retail loans, and now has only L33bn of retail lending in its portfolio, against L330bn

and 76 clerical staff with redundancy money, thus achieving at least part of its staff cuts by means of "resignations" rather than dismissals.

18 months ago. The loan book stands at L550hn (around L100bn of new business has replaced the L100bn bad debts), of which L517bn is in corporate of which L517bn is in corporate

debts was compounded by the fact that Barclays' revenues in Italy were not last year, and are just 800. Earlier the 2,000 accounts consisted of 1,600 retail and 400 corporate accounts. Today, there are 320 retail and 470 corporate loan

The calling-in of retail loans accounts was accompanied by a campaign to get rid of most To repair the damage, the bank is taking several drastic steps. Taken together, the measures amount to a wholesale restructuring of Barclays' strategy and services in Italy. The first step was to dispatch from London Mr Giles Cutayar, an assistant general manager.

wrote letters to clients telling them that their accounts were too small and should be taken elsewhere. The goal was to save on handling costs.

Meanwhile, the bank moved to eliminate many of its services: it has ceased operating in many areas, including payment of utilities, bills, taxes and pensions, custody of share certificates, strong boxes and loans to individuals and small firms, cashing and issuing of travellers checupaters. and issuing of travellers cheques and domestic collection services.

The staff reductions were another attempt at cost savings. another attempt at cost savings, and the prospect of more "resignations" over the next year or so cannot be ruled out. Mr Cutayar has also been reorganising mansgement lines. some senior executives are believed to have been asked to leave and several people from the UK head office are likely to

arrive shortly.

Because of the bank's cuts and problems, its deposit base has heen eroded substantially, from Llo7bn down to little more than L60hn in less than a year. The alm now is to concentrate Barclays hanking activities in Italy

L7bn trading losses, hence the
L52bn deficit.

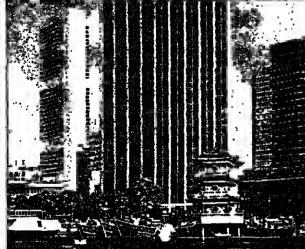
The remaining L30hn problem loans were expected to be recovered. and L10bn has already been collected.

The remaining L20hn had dehts, which Barclays' says it hopes to recover in the next four years, have been removed from the loan portfolio (Mr Petrelli). easy to reduce costs and to generate profitability in new business areas overnight. Barclays is embarked upon an essential restructuring programme, bul it will still face a difficult

Alan Friedman















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With Frençers

Branch network expansion

Banks seek a less restrictive system

maid" of the Via Nazionale in tions requested 199 new branRome often seems rejuctant to the and were granted 52, a sacopen the doors to real competition.

attornal interest banks did even

Bank of Italy's supervisory department Every three or four years a national branch plan is prepared under which new

The 1986 plan, announced in June, provided confirmation, if any were needed, that change in Italiao bunking is cautious and

It had been eagerly awaited by many of the retail banks. For four years their programmes for breech networks had remained the central bank's 1982 plan Rut the overall reaction was that of disoppointment when the authorities latest decisions authorities latest decisions were revealed.

"We were expecting that the Bank of Italy would loosen its grip on branch expansion.
Instead it has become more
restrictive," cumplained a
senior officer at one of the country's large banks.

the central hank authorised 504 new branches against a total request for 2,787, thereby allowing an expansion of 3.9 per cent on existing numbers. This was a significant tightening compared with 1982, when the ptao permitted a growth of 5.1 per cent. Four years ago Italy's banks sought authorisation for 2,814 new branches but were granted 021.

The two esterories which include Italy's principal banks appear to have been treated pourly. Both the public law credit institutions (six banks, of which Banea Nazionale det Lavoro, Instituto Bancarlo San Paolo di Torinn, and Monte dei Paschi di Siena are the largesti and the three national interest baoks (Banka Commerciale Italiana, Credito Italiana and Banco di Roma) have been allowed lo expand their existing networks by only 3 per cent.

Yet measured on the number twice the average for to their applications which the ing system as a whole.

THE CREDIT SYSTEM is central bank approved, the two cushioned and conserted by the categories did not fare badly. Bank of Italy. The "staid old The public law credit mattin-It is a widely held view, with better, arhieving a successs rale which even former officials are of 44.3 per cent with 27 new

willing to agree, that the central branches authorised from 61 bank operates a conservative and protectionist policy.

Expansion of branch nelworks is strictly managed by the Bank of Italy's supervisory and that his bank was reason-dimensional from the surface of four and that his bank was reason-dimensional forms. ably well satisfied with the number of authorisations obtained this year. Banco di openings or branch transfers Roma asked fur permission to are authorised. Roma asked fur permission to open 28 branches and was

ollowed 1t.
But Mr Nottola admitted that without the constraints imposed by the supervisory authorities, the bank would have sought lo establish at least twice as many new branches.

The calegory trepted least generously were the savings banks. Like the public law credit institutions and the national interest banks, the "casse di ris-parmio" were seeking a relatively modest level of expansion. Requests for new branches aimed at enlarging the eategory's overall braoch net-work by 13.9 per cent, hut the authorities approved expansion of nnly 25 per cent.

There is speculation that the parsimonious treatment meted oul to the "easse di risparmiu" (savines banks) was in some way a rebuke frum the central bank. For several years the Bank of tialy has wanted to see mergers of the smaller members of the savings banks. So far the authorilies' calls have fallen un deaf

Given the apparent aim uf eresting larger hanks, it there-fore seemed cuntradictury that the 1986 branch plan heavily favoured the smallest banks. The rural and trades savings banks ("casse rurali ed artigiane"), which are usually extremely small local institutions with just one or lwu bran-ches, enjoyed privileged trent-ment from the Bank of Italy.

Although the entegory won approval for only t35 per cent of the new hranches il was seeking, allowed expansion of the existing network amounted to 8 twice the average for the bank-

4 1 1901 21 101 XM2	complied by the	San Paolo resear	cu asbaraness
Bank	Total assets* (billians	Return on assets (%)	
Banca Mazianale Del Lavoro	95,901	242	0.25
Banca Commerciale Italian	69,388	101	0.15
Banca Di Roma	60,254	46	0.08
istituto San Paolo Di Torina	56,569	439	0.78
Credito Italiano	55,370	94	0,27
Cariplo	51,780	122	0.24
Banco Di Napoli	50,408	17	6.03
Monte Dei Paschi Di Sièna	43,731	179	0.41
Banca Di Sicilia	31,316	21	8.07
Banca Nazianale Agricoltora	20,454	43	0.15

The total number of branches run hy the "casse rurali ed arti-giane" was 1,200 at the end of 1985 and the hranch plan authorises the opening of n further 96.

Bank size is a matter on which the Bank of traly seems schi-zuphrente. It encourages mer-gers and the development of large institutions capable of offering full banking services with economies of scale, yet its backing continues to be given to tiny local banks.

Although the big banks probably disagree, only one ments the label of nallottal bank. At the rnd of 1985 the Banca Nazionale del Lavoro (BNL), Ilaly's largest bank in terms of assets, had 414 domestic branrhes with which it achieves a wider geographical roverage Ranco Commerciale Italiana

(Cumit) is the cumitry's second largest bank, measured by assets, and had 444 hranches at the end of 1985. Even with a branch network largor than that of BNL. Comit's domestic coverage excludes regional centres like L'Aquila, Potenza and Comobasso as well as several provincial capitals, Under the presunt system it is

make significont leaps in size even over a long lime-span. The periodie branch plan, coupled with the innate caution of the Bank of Italy, puts a firm brake on change. Not surprisingly, the branch plan is not free from con-troversy. Questions are asked

about the criteria which are used to decide which banks should he allowed to expand and where expansion should he permitted. The Bank of Italy explains that three aims underlay the

1986 branch plan: improvement of the availability of banking

services, reinforcement of services in those areas which are now poorly served, and modification of the country's branch network to take account of the development of new residential or industrial areas.

Priority was given to requests for new branches in communes where banking services are completely lacking, Indeed, one-fifth of this year's authorisations will bring branthes tu communes without

tn deciding which hanks should be alluwed to expand, the Bank of Italy gave preference to those which had programmes for rationalising their branch networks. The supervis-ory service also took account of he strengths, or weoknesses, of individual banks.

Besides being controversial, this year's branch plan also attracted attention because there should be no more before 1989, the deadline for Italy to abserve the European Community's directive on bank establishment. There has been speculation that the 1986 plan might therefore be the last.

But Bank of Italy officials do not rule out the pussibility of further exercises like this year's. They say that the Brus-sels directive is cuncerned solely with freedom of entry. dilfteult for ttalion banks to while such an interpretation may comply with the letter of the law it certainly does not reflect its spirit.

With 1989 only Iwo years away bankers will soon know if the spiril still prevails of if the "In manufacturing industry the Bink of Italy will continue its trade unions are accepted and protectionist and protective attitude towards branch net-

Employee relations

Serious discontent among staff

STAFF RELATIONS in Italian hanks can best be described as unseitled. Business was disrupted this autumn as the trade untons lurned to strike action in their fight with management

over a new contract. Dissatisfaction with terms and conditions is widespread among the 304,000 who work in ttaly's retail banks. Nearly two years have passed since the nld contract expired, so perhaps demonstrations of impatience are to be expected.

"There is serious discontent among staff," says Mr Edgardo lozia, national secretary of the socialist bank workers' union UIB. who has been in the front line of negotiations with management. The differences between the two sides were sub-stantial and be did not expect

an early settlement.

The new contract involves a salary review, for Italian hank staff complain strongly that their living standards have been eroded. According to Mr Iozia the purchasing power of the average monthly salary has fallen by nearly one quarter over

the past decade.

The attractions of employment in banking has declined.
Until the mid-1970s it was widely considered to be prestigrous as well as secure and well-paid. But like other Italian white-cullar workers, in the general reduction of wage differentials, hank staff bave suffered from a relative stand-

still in their salary figures. The comfortable heyday when as many as six monthly bonus payments were paid during one yeor are now in the past in the mid-1980s, like workers in other sectors, Italian bank elerks receive an extra month's salary in December. Banks also pay a productivity

premium; but Mr lozis says that this is relatively small, amounting to about L1.3m after 13

years of service.

While UIB's statistics show that bank staff have lost ground on pay, the remuneration package is certainly not the only area of comptaint. The trade unions are demanding invovement in defining the organisa-

tion of work.
"We must be given a par-licipatory role in deciding how new lechnology should be intro-duced and used," says Mr Iozia. treated as partners. Employers and employees' representatives discuss and decide on a wide range of crucial issues." Mr David Lane lozis points to the sharp con-trast offered by the conservative lent in new technology made by

and slow-moving bank managements in drawing up a protocnl lo govern managementiabour relations in its subsidiaries, the stale bolding corporation IRI excluded the banks it controls. 'Not only are tRI's industrial

subsidiaries cuvered by the protorol hut so are subsidiaries in the service sector, such as the broadcasting corporation RAI, the national airline Altalia and the telephone network," says Mr lozia.

He attributes the exclusion of IRI's banks (Banca Commerciale Italiana, Credite Italiana and Banco di Roma) in political inΩuence.

There is no doubt that the rade unions want to play some part in the management of lechnical change. Salaries may be a significant point of contention tion, but coping with chance and

Banking staff and costs

Mr lozia is severty critical of the way in which Italian banks

have approached the issue of

change and the related prob-lems. "New technology bas been brought in without reference to personnel," he says. "The poor performance of the Bancomat cash dispenser system as proof

eash dispenser system is proof

that management's approach

"Althuugh banks have made

enormous investment in oew technology, this has not yet

given results in terms of pro-

ductivity, efficiency and service, While the Investment has been heavy it has often been misplaced."

The effective utilisation of

new equipment in banking is

tess than one quarter, he

tion is somewhat different from

that of Mr Vincenzo Monaci,

managing director of Sipe Optimation, the systems and information technology subsidi-ary of the Banca Nazionale del

Lavoro, the largest hank in Italy.

Mr lozia's view of the situa-

has been disastrous".

believes.

(in thousands)

Cost per emplayee

Staffioperating costs

(in Lm)

(per cent)

Halian banks has been too low. ally leads to fewer jobs, the Compared with other countries, he believes, the progress made towards automatton has been inadequate. In 1980-85 the expenditure per

employee on information the slack resulting from fewer lechnology in US banks jobs in traditional areas of uncreased nearly fourfold. In banking work. Italy the increase was only two-fold. Whereas per capita expenditure in the US in 1985, was \$12,500 in Italy the figure

Bank of Italy statistics show that employment in the banking sector in 1984 exceeded 300,000.

During the early 1980s the numwas 7m (about \$5,000)

Mr Monaci points out that in US banks automation now accounts for between II and 15 per cent of total costs compared with 5-7 per cent 10 years ago. In the same period automation's share of total uperating costs in ttalian banks bas remained at between 15 and 3 per cent.

He attributes the substantial investment in technology in other countries and other second to systems ought to provide oppor-agitation on the part of trade union representatives.

other countries and other second systems ought to provide oppor-turnities for substantial savings, union representatives.

Better and more advanced second to the countries and other second systems ought to provide oppor-tunities for substantial savings.

46.2 50.2 55.2

73.3 72.1 71.9

vices to the customer need to be

lechnology provides the means

information technology on per-sonnel in Italy is zero. The

sonnel in Italy is zero. The revolution has yet to arrive

here," says Mr Monaci, lie expects that there will be a

dramatic fall in levels of employment. Reductions of

about 10 per cent a year in the number of bank jobs could and

should be made. Moreover, the

staff who remain will have to

accept radical changes in wurk-

ing practices.
Sueb furecasts are clearly a

eause of concern to staff repre-sentatives, indeed, Mr lozia says

employment levels is a primary

objective of the trade unions in the present round of contract

But recognising that the banks

To soften the hard reality that

need to be competitive and pro-fitable, he says that the trade

"At present the impact of

offered at a lower cost and new

29.8

73.1

32.8

72.5

Source: Bank of Italy

36.1

69.4

of doing so.

negoliations.

mation.

of Italian banks amounted to L16,800bn; so the 10 per cent reduction in staff numbers sug-gested by Mr Monaci could be 1980 1981 1982 1983 1984 1985 274.9 287.4 293.0 299.9 302.8 304.0

should increase their efforts to

diversify. Mr Iozia says that

developing, selling and operat-ing new services should take up

During the early 1980s the number of joos rose steadily, increasing by II per cant to 304,000 at the end of 1985.

The figures confirm Mr Monarts view that in Italy the technological revolution is banking

nological revolution is banking

bas so far had only a marginal

effect.
With staff costs averaging more than 70 per cent of total operating costs it is evident that labour carries acquirement and

labour-saving equipment and

gested by Mr Monaci could be achieved annually for several years, offering potential cost savings approaching 12,000bn (about £1.4bm) a year.

About 500 jobs were cut from 11,500 in Banco di Roma's branch octwork before reorganisation and as many as 1,000 jobs could still be eliminated. The other two tRI banks, Credite Italiano and Banka Com-

dito Italiano and Banka Commerciale traliana, both reduced their staff ouring 1985. But as figures for the banking

sector show, the overall trend in employment is still upward. The Istituto Bancario San Paulo di Torino added 164 employees during 1985 to reach 11,920 at

the end of the year.

Banca Nazionale del Lavoro
(BNL) increased its payroll by 97 to 22,380 and in their annual report the bank's directors emphasised that it was not their intention to reduce the total number.

For the customers of Italian banks, often faced with a quality service which is far from satisfactory, the emphasis on extended automation and better staff training must be welcome news. If trade unions and man-agement can settle their substantial outstanding differences there is a promise of increased and improved services and a friendlier and more helpful face on the other side of the

David Lane

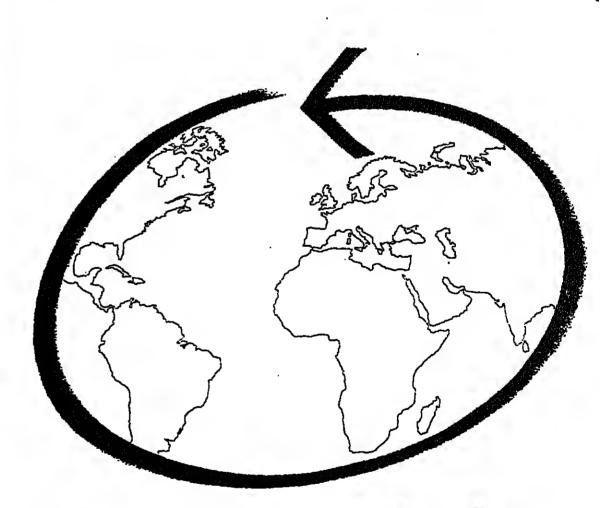


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The 'big nine' firms come to Milan

ITALIAN FINANCIAL repor-ting with a few obvious excep-nons such as Fiat, and Olivetti, bas long left a lot to be desired. improving their image. Manage-ment understands that the annual accounts are no longer only the accountant's problam,

accountancy profession is that those days are over. Accountants claim, with reason, that there has heen an enormous door to the big nine international firms and propelled reporting in the last few years. A number of factors have contributed, including that nehulous mercialisti and tha Ragionieri, including that nehulous mercialisti and tha Ragionieri, international contribution of the push tory audit requirement five years ago beloed the push towards change as it opsned the two professional accountancy bodies, the Commercialisti and tha Ragionieri, internation of the push towards change as it opsned the two professional accountance of the push towards change as it opsned the push towards change as it opsn accountancy profession is that tory audit requirement five buted, including that nehulous ingredient a "cultural

Maurizio Milanesi, senlor partner of Arthur Andersen in Milan, tried to explain: "Commilan, tried to explain: "Companies have realised that having a good set of financial statements is an effective way of legally required statutory audit. The type of the market. The big nine now audit performed by the domeshave ahout 90 per cent of the tic accounting profession was a legally required statutory audit.

Credito Romagnolo is the second largest Italian private bank with branches located in centres of relevant

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or New York and Hong Kong with Represe Crocs.

Credito Romagnolo is present in London with a members bank (24% stake) the trab Group Limited and

Varina.
Credito Romagnolo controls Banca
Agricola Commerciale di San Marino (a subsidiary retal-commercial bank in the Republic of San Marin Timough its 187 on-line domestic branches and a

Intrough its 187 on-line domestic branches and a workdwide network of correspondents. Cradito Romagnolo is able to offer all types of banking services or credit facilities maton-wide in the foreign currency manuels, Cradito Romagnolo provides short and medium lerm leans and participate in Syndicated loans as well. Foreign exchange operations are performed in well equipped Dealing Conterts.

In the past, compaoies' annual reports frequently concealed as much as they disclosed because they were prepared primarily for the tax authorities rather than for shareholders.

But the view within the accountancy profession is that accountancy profession is that

into issuing accounting staodards and auditing guidelines.

In 1980, fawer than 50 companies had Anglo-Saxon style

The civil code requires that Sindaci (statutory auditors) are appointed to all public limited people. firms are considerably smaller, the largest of Italy's tenderably smaller, appointed to all public limited people. liability companies (SPA) and private limited liability companies (SRL) with share capital

of more than L200m. Legislation introduced 1975, which came ioto effect from 1981 onwards, made audits ohligatory for all quoted com-panies. Audits are also mandatory for insurance companies, investment trusts, state-owned businesses, shipyards, pub-lishing houses and all other enterprises in receipt of govern-

ment grants.
The indigenous profession was uoable to cope with the new requirements, which meant that the international firms quickly gained a dominant position in

The rapid influx of new work prompted many firms to quote very low fees to get a slice of the action. Appointments were for three-year periods, with the possibility of two additional three-year stints. To many firms, it seemed worth "investing" (i.e. discounting heavily) to get a foothold in the market. Most appointments were tendered for and the clients did not complain as the firms waged their price war.

An uneasy truce bas now been declared. While discounting undouhtably still exists, the scale of the problem has heen reduced. Two factors have produced this change: realisation that quoting suicidal fees could not so on indefinitely and more not go on indefinitely and, more importantly, the intervention of Assirevi, the association of firms which have been antho-rised to perform legal audits.

Assirevi was leant on by Consob, the Stock Exchange regula-tory body, to hriog some order into the market. The threat was obvious: if Assirevi could not do ao, then Consoh would have to intervene.

Consoh'a ohvious concern is that low fees will lead to low quality audits. In June 1985, all Assirevi members, which com-prise 24 nf the 28 authorised firms, agreed to ahide by a scale of maximum and minimum rates. The association has also set out a mix of staff levels. Smaller firms, defined as those with fewer than 50 staff, can quote fees 25 per cent lower on the grounds that they have lower overheads.

A real difficulty faced by Assirevi is that of sanctions. It is a private organisation and has no statutory powers. The range of fees was introduced originally on a voluntary basis in 1980 to no effect. Because they are now ohligatory, any firm contravening them can be fined and/or expelled from the

One result of the frantic price war is that a number of smaller firms have simply not been able to keep afloat. Three have disappeared in the last 12

Another reason for the improvement in financial reporting has been the shift away from traditional fuoding through bank leoding to equity finance. The Italian Stock Market has takeo off io the recent past, although the big boom has

and the price index doubled between January and September this year, compared to a 12.5 per cent increase in 1983. There are 176 companies listed on the Milan Exchange and a record 35 companies have come to the market this year.

An important influence for change is Consob, the Stock Exchange regulatory agency established in 1974 to oversee the markst and control quoted are market an companies. This hrief inclodes ensuring that the floapcial statements of all quoted com-panies are properly andited. Consoh has contributed to greater disclosure and improved reporting For example, it intro-duced mandatory consolidated accounts for all quoted compsnies in 1983.

It had a rocky ride in the early

80s, when it was claimed that the government did not have the political will to make it the effective regulatory agent required to control the burgeon-ing market. There were many criticisms and conflicts, culminating in a parliamentary inquiry in 1984. In the wake of this inquiry, reforms to give Consoh much needed teeth were introduced last year. It has been given more powers and has been made an antonomous body that can deal directly with parliament. It also has a much larger (now 150, previously 40) and better qualified staff.

The auditing firms are con-vinced that the Italian market has still a lot of growth petertial. The environment has changed and many small and medium sized companies are seeking voluntary audits. Com-panies are finding that lenders require audited statements before making advances.

It is estimated that the EEC's fourth directive will hring another 180,000 companies into the audit oet. This originally seemed like a bonanza for the auditing firms. However, under the proposed law it will be the statutory auditors (the Sindaci) who will be the beaeficiaries.

Not surprisingly, some hard lohbying is going on. The implementing legislation still has a long way to go even though the deadlines have passed and Italy bas been condemned by the European Court for late

Hilary Abbott

now ended.

Ms Abbott is editor of the InterMarket capitalisation of the notional Accounting Bulletin
Milan Stock Exchange, by far (Lafferty Publications).

Money markets

Public deficit inhibits innovation

ITALIAN MONEY market operators are boping for a period of the fall in the oil price should calm and consolidation in the coming months after periods of treasury of L5,500bn in 1986 treasury of treasury of L5,500bn in 1986. The year opened with a new spending on public sector wase The year opened with a new clampdown by the bank of Italy on domestic credit supply and foreign exchange transfers and has ended with the market still kas ended with the marset surficient to adapt to the wilhholding tax on government hills (Bank of Italy figures).

The financing of the debt has been something of a switchhack been switc

September. Interest rates, meanwhile, have moved broadly downward with price inflation without showing much alteration in real terms. In European terms, the market remains unusual becanse the state is auch a dominant lasuer and extremely cautious about allowing new instruments which could adversely affect the floancing of the public sector's horrowing requirement

The controls of hank lending and on foreign exchange trans-actions brought in on January 16 to counter the effects of speculation on a lira devaluation restored some order to the monetary aggregates and were lifted as planned at the end of

At the beginning of the sta-bilisation programme, however, the treasury was forced to halt the downward trend io the yield on short term government securities which rose in Fehru-ary to 16.25 per cent from 15.13 per cent at the eod of 1985. Nevertheless, as bank lending waa brought hack under control official rates were moved down-wards. By the end of May, the Bank of Italy had made three adjustments to its discount rate from 15 per cent to 12 per cent where it still stands.

After growing at an annual rate of 60 per cent in December 1985, bank lending to the private ector stabilised at an annual rate of 7.7 per cent in the first half of the year. Demand has streogthened again in the second balf so that the average growth for the year is expected by the Bank of Italy in be around 10 per cent, compared in the objective of 7 per cent. The oew credit demand is partly by the volume of takeovers and equity dealings. The hank's target for credit growth to the private sector in 1987 has been fixed at 7 per cent. The targeted growth rate io the M2 mooey supply, which focuses on bank deposits was 7-11 per cent for this year and the outcome should be in the 7.9 per cent range. The

target growth range for 1987 has been set et 6-9 per cent. Efforts to curb the public sec-

spending on public sector wage indexation and higher social security contributions, should result in a L14,000hn reduction in the horrowing requirement from L60,690bn to L46,314bn

ride with government auctions either going very well or rather hadly. In the first nine mnnths,

The Government's need to finance a huge public sector deficit hinders the development of more competitive money market instruments.

nearly 80 per cent of the state sector horrowing requirement, including settlements of past dehts, was financed by medium and long term securities, compared to less than 70 per cent in

In absolute terms direct cen-tral bank financing declined by nearly 80 per cent while over nearly 80 per cent while over the same nine month period public deht as a whole expanded from L632,000bn to L761,000hn—equal to 103 per cent of gross domestic product. The downward trend in

interest rates on new govern-ment paper was put to the test with the introduction on September 19 of a 6.25 per cent withholding tax on all new issues of government securities.
This will rise to 12.5 per cent from October 1987.

The Government justified the introduction of the tax on the grounds of equity which had long beea demanded by sections of the Socialist Party and by all of the Communist Party. 11 was not a move favoured by the Treasury Minister, Mr Giovanni Goria, who repeatedly argued in public that its effect nn Government revenues and individual tax positions would be neutral. In other words, the Government would have to pay bigher interest rates on its debt to compensate savers for the tax deduction.

Others, however, helieve that there will be a oet revenue gain and some saving oo the financing of Government debt because yields on the floating rate medium term securitles already in circulation are being aligned on the after-tax interest rate paid on short term Government bills.
In the first auction after the

tor borrowing requirement bave introduction of the tax, the pre-brought some fruit in 1986. introduction of the tax, the pre-tax yield on Treasury bills rose,

depending on the maturity, by between 20 and 40 hasis points compared with the previous auction Net of tax, yelds main-tained their oownward trend falling by between 30 and 50 hasis points to helow 10 per cent for the first time since 1375.

The decline continued at the two October auctions but was not significantly maintained in

November.
The tax gave an immediate boost to the secondary market when prices on both bonds and Treasury certificates climbed significantly. The latter have since fallen hack to pre-tax levels.

Since the second half of 1985. Since the second half of 1985, the issue of bank certificates of deposit has slowed down—in the first eight months of this year CDs increased by 14200bn compared to 15200bn in the same period of 1935. This was partly explained by a refuctance on the part of hanks to issue fixed-rate liabilities when market yields were falling. But the corporate sector also lost the corporate sector also lost interest in huying CDs hecause their ling majurities prevented their use in cash management and their yields were uncom-

petitive.
In an attempt in revive the market rule changes were brought in on November 1 which among other things, expanded the higher interest (8.5 per cent) paid by the central bank on the obligatory reserve requirement to certificates of between three and six mooths. petitive. between three and six mooths. Banks were also allowed to offer two different raies for the same maturity, depending on whether the issue exceeded Lihn. The authorities also indicated that they would favour:
initiatives to encourage second
dary market dealings in CDS in
Nevertheless, many market

operators remaio dissatisfied with the shortage of instru-ments. Mr Massimo Tosato Cominvest, a leading Milanbased merchant bank, argues that the authorities should encourage bankers acceptances by lowering or removing a currently punitive tax rote. There also seems to be a case

at least as seen from the private sector. for developing a fully blown commercial paper mar-ket which is currently inhibited by Government imposts.

But the conclusion seems to be that as long as the Govern-ment has to continue financing a deficit approaching anything like the present size, it will be extremely nervous about allowing competitive money market

John Wyles

Home Loans

Still an undeveloped market

OBTAINING BRIDGING finance for home purchase in Italy is quite deficitely the customers own problem, according to an official of the Banca Commerciale Italiana, the country's second largest

"There is nothing the bank can do to belp," said an assistant manager at a Rome branch.

A 12-year relationship with the bank as customer, property ownership in the Italian capital and regular amployment there insufficient guarantees to satisfy the bank.

"First sell your present apart-"First sell your present apartment. Theo we can talk about a loan for the new honse," said tha official at the Banca Commerciale Italiana. When the customer bas cleared this burdle the hank can provide a 10-year bome loan for less than L75m, provided that this figure is not more than balf the valua of the property. of the property.
It is estimated that last year

ahont 650,000 property transac-tions were registered in Italy. Some of tham concerned land, factories or offices, but most of them related to rasidential property. This means that many thousands of Italians had to cope on their own with the probems and intricacies of raising loans and mortgages.

Homa buyers aceking mortgages are faced with a narrow
choice of lending institutions
able and willing to satisfy their
need for funds. Despite a financial systam which comprises
more than 1,000 banks, only 21
institutions are allowed to provide mortgage finance for home
purchase in Italy.

This select grown includes the

This select group includes the public law credit institutions, like Baoca Nazionale del Lavoro and Monte dei Paschi di Siena and the higgest savings banks such as the Cassa di Risparmio della Provincie Lomharde (Cariplo) and the Cassa di Risparmio di Roma.

Credito Fondiario is a apecially incorporated joint stock company authorised to grant mortgages.

The three large, state-owned national banks (Banca Commerciale Italiana, Credito Italiano and Banco di Romal are not allowed to give mortgages to their custmers, though they do bave a place in the market through their stakes in Credito Moreover, in common with all

Italiao banks, they are permitted to make a limited amount of their overall lending available to home huyers.

mortgages fall into two categories—Mutui edilizi" and "mntui fondiari." The former are mort-gages which huilders may obtain to finance the construc-tion of residential housing projects. Builders usually split such mortgages on completion of construction and the sale of their properties. They are then assigned to the huyer.

"Mutui fondiari," on the other hand, can be authorised for any kind of property and are not restricted to those under canstruction. Typically, this is the kind of mortgage sought by home-huyers to finaoce purchases of properties which are not newly-built.

Most of Cariplo's mortgage lending is directed towards "mntui edilizi" rather than "mutui fondiari."

House buyers in Italy have access to a limited amount of state-assisted finance. Legislation enacted in 1978 to stimulste building and to encourage home nwnership provided state funding which has since been topped up. Income decides who should benefit from this auhsidised

Cariplo'a mortgages are repayable over 10 or 15 years. But some institutions offer longer terms. The Cassa di Risparmio di Roma gives its customers the chance to repay their mort-gages over 20 years, and accor-ding to Mr Lucio Veneziani, deputy general manager, there is a marked preference for the longest possible repayment period.

Half-yearly payments are the general rule in Italy and this usually means that home owners have 10 face substantial financial ontflowa at the end of June and Decemher. At current interest rates, a 10-year 1.50m mortgage (about £25,000) calls for half-yearly payments of Lôm (£2,500).

At present the maximum amount of mortgage interest which may be offset against income tax is IAm, though there is speculation—and hope—that this may soon be raised.

Despite high interest rates and the twice-yearly financial shock which mortgage holders bave to absorb, Italian banks do not appear to he too troubled by significant levels of default on payments. Mr Cipelli says that default of payment oo Cariplo's mortgage lending is running at less than T per cent

At the Cassa di Risparmio di Roma the failure of mortgage holders to meet payments sche-Mr Giovanni Cipelli. Cariplo's dnies is oot a serious problem mortgages manager for central for the capital's savings bank, and southern Italy, says that according to an official. Where

difficulties arise they usually cent higher than those charged concern the builders and their "mutui edilizi." Speculation and the slnmp in

building industry io Italy.

Although most institutions giving mortgages require first charge over the property concerned, this restriction is no longer, universal. longer universal. Banco di Roma, unahle to grant mort-gages but with its hnme loan "prestito casa") service already launched, is prepared to accept

a secood charge rather than stipulating a first. Mr Antonin Nottola, genaral manager of tha Bancn di Roma, claims that the bank is also competitiva in respect of time. Approval for Ioans is obtainable within three weeks of applica-tion, about the same period as that oeeded by the Cassa di Ris-

parmio di Roma and signifi-cantly less than Cariplo and the Bancs Commerciale Italiana.

Despite interest rates nn home loans which are 1.5 per

by the setect group of 21 institu-tions allowed to give mortgages, Banco di Roma appears in have been successful with "prestito the market for boliday bomes bas adversely affected the

Mr Nottola said that in the 2% years since the service was started 22,300 loans had been granted for a total of L624bn. The Banco di Roma therefore appears to be filling a space in the market.

Some officials are prepared to admit, however, that the Italian banking system has failed overall to respond to the needs of bome huyers. In particular, the privileged position of the small category of institutions permitted to grant mortgages has caused criticism.

A relaxation of the rules, fewer cumbersome bureaucratic procedures and a widening of the competition would prob-ably he as good for Italian hanking as it certainly would he for home howers.

David Lane

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Profile: Nuovo Banco Ambrosiano

remarkable change fortune

"WE ARE now far away from the Calvi logacy. The heritage of the old Banco Ambrosiano weighed heavily upon us; it was a terrible weight, which has tired us. fatigued us fur four years. We are today well out of that ugly period. It is by now clear that we have a new bank."

Mr Giovanni Bazoli, the chair-man of Nuovo Banco Ambro-siano (NBA), the successor bank to the defunct Banco Amhro-siane run by the late Roberto

siano run by the late Roberto Calvi, stares across the boardroom table, his over searchtog to see if his point has been accepted.

Mr Bazuli, a modest banker from the province of Brescia, a devout Roman Cotbolic, who is quick to stress that the fraud and criminality of Mr Calvi had nothing to do with the traditions of Catholicism. Is unsifiably of Catholicism, is justifiably groud of the work which he and Mr Pierdomenico Gallo, his general manager, have put into remaking the Ambrosiano

remaking the Ambrosiano group.

The affort has not been in vain. Nuovo Baoco Ambrosiano today is a successful, functioning, profitable group with more than 300 branches (two-thirds of them owned by NBA's Banca Cattolica subsidiary) and combined total assets of Lira 18,000bp.

This year the group's consoli-

IR.000bpt.

This year the group's consolidated accounts are expected to show a Lire 10dbp (US \$73m) net profit, not had going for a bank which four years ago faced bankruptcy and a heritage of sinister criminality which brought together the worst elements of the Italian underworld, the P-2 Freemann's lodge, the highly duhious role of the Volumn bank, which controlled len oversess dummy companies to which Mr Colvient US \$1.3hn and more.

Nuovo Banca Ambrosiano has Nuovo Banca Ambrosiado has not so much been turned around

as it has been reconstructed from scratch. And the proof of this remarkable effort is in be found in the interest on the part of private sector interests such as the Flat-controlled Gemina company which are keep tu acquire the last two remoining state bank equity stakes in NBA, hold by Banca Bazionalo del Lavoro (BNL) and San Paolo di

Torino A 9 per cent equity stake to NBA could now letch more than Lura 160bn (US \$117m) and the bank has a slockmarkat capitalisation of more than US

Sibn

How was it done? The restructuring began in August 1982, three months after Mr Culvi was found hinging below Blackfiners Bridge in the City of Loodon. A group of seven leading hanks rescued Ambroslano, laking over both assets and liabilities twithin Italy! of the failed bank and injecting Lira 500hn was in the form of o good will payment. The ownership at the outset was 50 per cont public and 50 per cent private bonks.

The bank has a strong branch network in the relatively wealthy regions of northern and central Italy

At the beginning, NBA had lire 1.814 bn of deposits; today, the deposit base has climbed to lire 5,000 bn. For a while, NBA paid over the market rate, generally about 1 to 2 per cent higher than other backs, to attract fresh deposit accounts. That practicn has been ended.

deposit accounts. That praction has been ended.

In September 1982, an external audit on La Centrale, the financiat holding company of the Ambrosiano group, which Mr Colvi bad used for some of his more illicit deals, found lire 321 bn of dehts. This compounded problems, but by the end of 1983 about \$1 bn of interback deposits ewed to foreign correspondent banks had been repaid.

repaid. In March 1983, La Centrale sold its majority shareholding in the Fore insurance group to Fiat and realised lire 295 bn, proceeds which were used to caccel much of the Centrala debt hurden.

In May 1983, NDA offered war-

rants to buy sbares to 35,000 small investors whe had lost their investment when the old Amhroslano failed. About 94 per cent of the old shareholders subscribed for warrants.

In the first year of operating as NBA, the hank made n loss of irecognition of moral involvement in the failure of the hank,

were made for had debis, a practice which continued through this your. By September through unis your. By September 1983, with deposits returning and new investments in banking automation, NBA opened its first new hranch. The opening was necompanied by an aggressive newertising and marketing campaign to win back clients. campaign to win back clients. In May 1984, La Centrale sold its controlling equity stake in Credito Varesino, o profitable Lomhurdy hank, for lire 221 hn. With this sale, La Centrale was hack in the black.

At the end of the second year of operating iJune 1984). NBA was still only at break-even, but the bank pushed obtaind with the opening of 14 new hranches in the nutuum uf 1984.

Also toward the end of 1984, a group of privoto sector comgroup of privolo sector com-panies took ovor Amhrosiano's 40 per cent shareholding in tho troubled Rizzoli-Corriere della Sern publishing company, thus removing onothor financial hur-dan which wont back to tha

Giovanni Bazoli, chairman of NBA: pride mixed with fatigue. The bank has not so much been turned round as it has been restructured from scratch.

removing onother linancial hurdan which wont back to tha Calvi ora.

NBA then shifted its year-end to December from Junn and reported a modeat lire 1 hn profit for the six months to Dacember 1984, aftar toking the maximum lire 73 hn depreciation.

NBA has consistently depreciated as much as possible to reduce its tax liability.

In the spring of 1985, one of the original NBA shareholders—the tMI state corporate finence agancy—sold its 18.67 per cent of the bank to a pool of four private banks to a pool of four private bonks from the Veneto region for about lire 130 hn. NBA considered selling the La Centrala subsidinty to the Veneto bonks as well, but the Bank of Italy blocked the deal because it would have given the Veneto banks eputral of Banca Cattolica.

In May 1985 NBA raised lire Tha IOR's share stake in NBA, less than I per cent, has no matoriol impact upon the bonk, but the return of the Vaticso was seen by many italian hanknes as "not in the best taste".

By Sopiember last year, NBA wont through its most important and last major reorganisation step: it morged with its La Contrain subsidiary and sought a quotation on the Milan Bourse in place of La Centrale. This complex operation also raised complex operation also raised L17thn from the public and diluted the holdings of bank

In May 1985 NBA raised lire 154hn from the warrant-holdurs, which mount that something lika 75 per cent of the bank was shareholders.

NBA gained the stockmarket listing and its capitol rose to more than lire 1,000bn as a result. In addition to the institutional shareholders, NBA attracted nearly 70,000 small shareholders, Private control of the hank now stands at 81 per

lika 75 per cent of the bank was in private hands. The bank's capital base was strengthened as well, to liro 731hn

Less happy was the news that among the old shareholders who bought warrants was the Istitute per le Opere di Retigione (IOR), tha Vatican bank which only a year before had paid US \$241 million to creditors of the old Ambrosiane "in Both BNL and San Paolo are expected to sell their shareholdings in NBA in the near future, with one packet probably going to Crediop, the state mediumterm credit agency.

Nuovo Amhresinno today, with 51 per cont control of tha lucrative Bonca Cuttolica del Venelo, is lialy's third higgest privato banking group, aftar Banca Nazionale del Agricol-tura and Credito Romagnola. Mr Baznli says that he sees great potential in doveloping the hank and its financial ser-vices subsidiaries, which have a

atrong hranch presonce in tha wealthy regions of northern and central Italy. He admits, however, that fulfilling this potential will be evon more difficult than rehuilding the bank. Tho look on the Nuovo Ambro-

Tho look on the Nuovo Ambrosiaco chairman's faca is cow ooe of pride mixed with fatlane. When reminded that his once said he would gult and return to his native Brescia as soon as the bank was relaunched, Mr Bazoti amites and spreads his hands, palms open. "Leaving now would be like an actor quitting after getting good reviews," be said.

Alan Friedman "The first is that the overall tax burden remains unchanged, Italians pay as much as they

Profile: Giovanni Goria, Treasury Minister

Not an easy life

THIS IS an extremely wearing time of the year for the Italian Minister of the Treasury. Slomped in a chair in his large sumptious office with its frescood principle is that the annual increase in current spending should be in line with paintings, Giovanni Goria was looking most of his 43 years one evening to early December.

Lean They could pay loss, hut we can't expect them to pay more. The secood principle is that the annual increase in current spending deficit by 1990 without them? It would be "very difficult," said tho mioister. With a change of govornment imminent and general elections no lator than the summer of 1988, if not before, Mr Goria is mostly precessived by precessive by the halfway stage. Can the government eliminate its current spending deficit by 1990 without them? It would be "very difficult," said the miniment and general elections not be proposed by precessive by the project of the proje

Italian law requires the Treamry Minister to be in personat attendance during parliamontary budget making and so, for nearly two months, he has been spending tong hours in, first, the Camera, the towor house of the Ralian Parliament, and then the senate, trying to steer the govern-ment's 1987 bndget legislation through its democratic mine-

field.

Practice is not making outte perfect, but this year's hudget journey has a good chence of passing into law closer to the end-year schedule and with fewer amendments compromising the government's strategy than sevoral others during Mr Goria's four-year stint at the Trensury. No-one knows, loast of all the Minister himself, whether this will be his tast hudgot. The matural tife of Socialist Prime Minister Bettino Craxi's govornment is supposed to draw to a

Thankfully, amid the many other obscurities of Italian politics, the hudget policy is easy to idontify. It has remained unchanged ainco Mr Goria came into office in early 1983 and tried to address the contral problem of the Italian economy, the vertiginous public sector deficit and indobtedness. His account of the struggle is low key and very matter of fact.

"In 1982, apending as a proportion of gross domestic product

ortion of gross domestic product had risen by 7 percentage points over the year before. Public dobt had to be made more man-ageable and we had to put a break on the automatic spen-ding mechanisms within tha budget

budgot.

"By 1984, we began to see some results. Maturitles on public dobt began to lengthen and spending began to slow down. We were then ahlo to draw up a medium-term plan based on three principles.

"The first is that the overall

nominal GDP."

In apite of being somowhat in erratically applied, tho ag medium-term policy has been hearing some fruit over the lost couple of years. The public sector borrowing requirement has been falling in real terms. The per cent of GDP should be obtained fairly exactly and Mr Goria is confident of hitting Lioo,000hn or 12 per cent of GDP in 1987.

His overalt objective is the continuous in both inflation reductions in both inflation in the summer of 1988, if not before, Mr Goria is mostly preoccupied by immediate prolifems. Getting the budget through partiament is one and influencing the outcome of the national pay negotiations covering 13m private and public sector workers is another.

He has given a public warning that pay deals above next year's projected 4 per cent inflation rate would threaten the huge reductions in both inflations.

His overalt objective is to ba-lance by 1990 the current spen-ding accounts net of interest paymonts, which now account for around 66 per cent of the doficit. The newspaper cuttings suggest that this hnppinr state was originally targetted for 1988, but Mr Goria says that he has no recollection of that.

has no recollection of that.

In comparison with the attempts to rein in public attempts to rein in public spending mado hy the likes of Beiginm or the Netherlands, the Minister Bettino Craxi's govornment is supposed to draw to a close next spring, whon o Christian Democrat is dun to take over. Does Mr Goria, himself a Christian Democrat, expect to remain at the Treasury. The black-bearded, slightly saturnine face remains impassive:

"It is not my problam to decide. I am here to pursue a poticy."

Thankfully, amid the many other obscriptics of Italian poliwither obscriptics of Italian poliseems, do not make it easy to

realities in Italy, it seems, do not make it easy to organise a consonsus round a policy of public sacrifices. Those thot have benn made, through higher unemployment for example, bave been more often hlamed on company managements with First high in agemonts, with First high in trade union demonology. This suits the government, although, as Mr Goria undorlines, companies bave been operating in an environment of fairly rigorous interest and exchange rates consciously created by the government.
The miraclo was that we

"The miraclo was that we were able to begin restructuring tha hudget without reducing living standards." ho said. "Our hig worry was whothar wo would damage the manufacturing sector when we pressed down with high interest rates, which forced companies to recapitalise, and with tough exchango rates, which forced them to reorganise."

But what about these welfare state reforms, which are still at

is another.

He has given a public warning that pay deals above next year's projected 4 per cent inflation rate would threaten the huge reductions in both inflation and tho trade deficit granted by falling oil prices. Ho thinks that the public sector agreements will be struck at acceptable levels, although professional groups. be struck at acceptable levels, although professional groups such as bospital doctors and veterinarians may win 1-2 per centage points more because of pay differentials erodod over the last 10 years.

Private industrialists such as Mr Carlo de Benedetti are constantly calling for reforms which would do something to raise the efficiency of public

which would do something to raise the efficiency of public administration. After 3½ years of relative political stability—the same prime ministor and virtually the same ministers—why has so little been done?

This is not a comfortable question to he asked as a minister in an Italian coalition cov-

question to ho asked as a minister in an Italian coalition government. Each party has its constituencies among public employees and politicians, genorally, prefer to change the subject. Mr Goria took refuge in ohfuscation. "In Italy, critics abound, but three is a ahortage of poets," he said. The rest of his reply was difficult to understand, except that he seemed to be saying that the public sector had been given too many tasks. had been given too many tasks A protego of Mr Ciariaco do Mita, tho leader of the Christian Democrat Party, Mr Goria was, at 39, an extremely young troas-ury ministar when he was appointed. Yet he does not seem to represent a nnw or younger current in Italian politics. Ho is reformist, but does not burn lo change things; reluctant, as we have seen, to grapple with the public administration and equally conservative on the subject of the parties' cootroversial practice of sharing-out of jobs in public sector hanks, Unliko the 66-year-old governor of the Bank of Italy, be sees no desirable alternative, be says.

John Wyles

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Italian Banking 8

The Bancomat System

Image tarnished by problems

THIS HAS been a bad year for Bancomat, Italy's much-vannted national cash dispensor system. Widoly reported cases of cash card fraud and the extensive newspaper coverage given to the problem of out-of-carrier. newspaper coverage given to the problem of out-of-service torminals have tarnished the

image of Italy's ambitious elec-tronic hanking programme. Press reports paint a disturbing picture of chaos among tho country's cash card dispensers.
Figures from the Societa
Interhancaria Per L'automazione (SIA), the inter-bank com-

pany responsible for developing and managing Bancomat, reveal public disenchantment with the system. There has been a marked slowdown in the growth of the number of Bancomat cards issued.

Last year the number of Ban-comat card-holders rose by 19 per cent, compared to 35 per cent during 1984. The increase

was 12 per cent in the first nine
months of this year.

Moreovar, the user's experience of had service, and the
resulting adverse publicity
incurred by Bancomat this year,
has led to lower utilisation has led to lower utilisation. SIA's statistics suggest that pub-lic confidence in the system has

been eroded.
There was a record number of
4.41m "circular" operations
(cash withdrawals from dispensers installed at hanks other than the card-holder's own) for

than the card-notder's own for a total value of L939bn during the fourth quarter of 1985. "Circular" operations have been sharply lower this year. They amounted to 3.29m, for a total value of L785hn, in the July-September quarter.

When a senior executive at SIA admitted that Bancomat had "atagnated" during 1986 he was putting a hrave face against a real reversal.

Much has been written ahont the theft and fraudulent use of Bancomat cards. Yet precise statistics are not available. According to an official at Associazione Bancaria Italiana (ABI), the Italian Banking Association, the problem has now heen tackled. Losses have been considerably reduced over the past few months.
"Even before the recent

ble, he claimed.
Since the third week of
November all banks participating in Bancomat have been
required to operate their cash
dispensers on-line with their
computer systems. This permits much better security against fraud that the off-line system with which hancomat was laun-

November deadline The November deadline terminated phase one of SIA's project for improving the national cash-dispenser system. Phase two will link the computer systems of individual banks, so that a real-time on-line check can be made on every "circular" cash withdrawal through bancomat. Although the date for com-

Although the date for completing phase two has not yet been fixed, the ABI official says that it ahould he sometime during the first half of next year.

Provided that customers report the loss or theft of hancomet cards then SIA's twomat cards, then SIA's two-phased project should be effec-tive in combatting most attempts at fraudulent abuse of attempts at fraudulent abuse of the system. However, these improvements will do nothing to resolve the problem of out-of-service cash dispeosers. Perhaps press reports have exaggerated the system's defects, but Bancomat currently

auffers from a poor reputation. The cash dispenser machines have earned notoriety for being out-or-service of when operational of swallowing customers' cards and failing to deliver cash. The system is viewed as erratic and not user-

friendly.

Although Bancomat is a national system, neither SIA nor ABI, the two bodies responsible for it, are able to provide statistics on the committee. The common reasons are a lack of bank-notes, termination of receipt paper roll, paper blockage, and electricity hiack-oul which usually requires a mannal reset. provide statistics on the overall availability of its 2.240 cash dispensers. It is a question to which the indivioual banks are which the indivioual banks are is needed to reach and repair also generally unable to reply. This lack of hard figures inevitably arouses suspicion that poor service is being covered up.

CASH DISPENSER OPERATIONS

'Circular' operations are defined as cash withdrawals from dispensers installed at banks other than the cardholder's own bank.

During or at	Number of 'circular' dispensers	Number of operations	Value of operations in Lm	Number of cardholders in millions
During or at end of 3rd Quarter, 1984 4th Quarter, 1984 2nd Quarter, 1985 4th Quarter, 1985 3rd Quarter, 1986	dispensers in operation 1,408 1,628 1,844 2,261		operations	

Source: AB! and S:A

All major banks claim that their cash dispensers are operational for 24 hours a day coverage. Bancomat provides a coverage bancomat provides a country-wide service and links effective performance is somewhat less than this. For the constraint attempt to win economic and the control of the c about one hour for closing central accoonts. However, this takes place in the early hours of the morning. The bank claims that other unprogrammed downtime amounts to only a few

per cent Banco Di Roma is able to provide a figure for the availability of its cash dispensers on workdays, but not at weekends. Marco Martini, director of information systems at Banco di Roma, says that his bank is presently achieving 85 per cent availability during the five-day working week. He admits that

tory, but the bank has taken action to improve the situation. Mr Martini lists the ways in which cash dispensers can fall from an operational state to being out-of-service. The com-

The system is complex and the cash dispensers lie at thend spread geographically and time is needed to reach and repair malfunctions," says Mr Martini, Indeed, Bancomat was estab-

lished in order to deal with 2

comat still needs to be proved, says Mr Martini. Each cash dispenser machine costs between 1.35m and 1.40m, but when depreciated over five years this becomes only a small part of

From line to modem, to centrai computer, to front-end manat, the chain ia lengthy and costly

"As well as initial spending on hardware and software, there is also the cost of maintenance." says Mr Martini. He estimates that these costs exceed L20m annually per

terminal.
What enstomers are offered by the system varies from bank to bank. Basically. Bancomat provides a nationwide cash dispenser service. Banco Di Roma's card holders are offered

nomas card noiders are offered no more than this.
"Customer activated termi-nals and inquiries are com-pletely separate services," says

Mr Martini. The BN also limits its Bancomat services to cash dispensers, though it does have plans to provide information on account

balances and the facility for

payment orders at the begin-

ning of next year.
Credito Italiano's customers can already obtain information on account balances and transactions, and will probably be able to make deposits through their bank's Bancomat termi-

nals next year.
Charges levied on customers for the use of Bancomat also vary between banks. Accusationless at Credito Italiano are among the fortunate. They incur no charges whether cash withdrawals are made at the bank's own cash dispensers, or in "circular" operations at the cash dispensers of other banks in the Bancomat system.

In the nancomal system.
In this latter case, Credito Italiano absorbs the interhant, commission of L1,500, though this benefit to the customer will probably soon be removed

BNL's customers are charged
BNL's customers are charged
L500 for every "circular"
operation. In the matter of
charges on "circular" operations, Italians are paying the
prices of their fragmented banking surface. ng system.

On a positive note, there are no longer restrictions on the installation of cash dispensers. so banks may now equip their hranches without the constraints of a national programme restricting their commercial decisions. This could introduce a welcome element of introduce a welcome element of competition between institu-tions. BNL plans to donhle the number of its installations during 1987. On the other hand. Banco Di Roma expects lo move

more slowly.

Despite early years which have been fraught with difficulty. Bancomat has succeeded in becoming a lixture in

Italian haoking.
"While the range of facilities must be increased, and the level of service requires improvement. Bancomat nevertheless responds to a real customer need. Modern payment methods are still not fully accepted in Italy and cash transactions continue to dominate. The call for cash can be partly met by the Bancomat cash dispensers,

David Lane



Typical Bancomat cash terminals.

Profile: Citibank

Retail banking a key priority

THE CONFIDENCE of the US glant Citihank in retail banking as the path to profits and growth is now finding expression in Italy. Since the antumn of 1985, when it acquired 86 per cent of Banca Centro Snd for \$130m, the Italian snhsidiary of the American giant has begun laying the ground for what it hopes will become a significant presence in the Ita-

lian market. Mr Rafael Bnenaventura, Mr Rafael Bnenaventura, Citibank's managing director, defines Centro Snd as a "challnging acquisition" with its 44 branches employing 1,130 people in Sonthern Italy and deposits of lire 2,500hn. Formerly a 74 per cent owned subsidiary of the Banca di Roma, which itself is controlled by IRI, the state holding company. Centro Snd is being company, Centro Snd is being

internally reorganised according to Citibank farmulae. When the appropriate sys-tems are in place, the name will be changed not necessarily to Citibank Italy, Mr Bnenaventura said "the bank should emerge as one of the more interesting foreign chal-ienges to the Italian banking establishment".

"We are not going to have the hranch network of the major Italian banks," Mr Buenaventura said "but Citibank will certainly be looking to expand on its current base."

Before the acquisition, it had full branches in Milan, Rome, Turin and Florence, Turin and

Florence will probably be slotted into the Centro Snd net-work, possibly together with the Bologna and Padua hran-ches. which Citibank has received permission to open. With Citibank assets of lire 1,400bn to set beside those of Centro Sud, the strategie aim is to cover the main cities in Northern Italy

Apart from marketing tho normal range of consumer banking services, Citibank sees potential development the marketing of secur-through its much

enlarged branch network. It recognises that it must soon move into the mutual fund husiness if it is to be really competitive. "We are thinking of starting one or distributing somebody else's. We ahall have to make up our minds soon so as to have it up and running by as to have it up and running by mid next year. If you don't have the service, you are probably going to lose depositors," Mr Buenaventura said.

Citibank employs 330 people in its banking operation and a further 350 in Citifin, its con-sumer finance and leasing subsidiary, whose assets total lire 1.100hn. Launched in 1973, Citifin started producing a sur-

plns four years ago and is now described as very profitable. "Our experience has been that Italians do pay their debts and that losses stem more from frand than bad dehts." Mr Bnenaventura said. Although it would appear to make sense to market Citifin's services through the retail branch network, such a fusion is disal-lowed at present under Italian banking regulations.

The third arm to Citibank's Italian operation is investment banking. Already very active in swaps and options, it has yet to make any kind of mark in mergers and acquisitions. "We are new players on the block." Mr

Buenaventura admitted.

He sees plenty of potential for investment banking activity in Italy because companies now have little resort to bank debt and a great doal more to securities. "In any case Italy has become very much a borrowors market and we can't make money out of present Ita-lian rates."

As Italian companies become increasingly inter-national in the scope of their activities. Citibank plans to exploit its global presence to offer them financing services at home and abroad.

John Wyles

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Trade Finance

Ancher of tarabolders

Expansion by acquisition

AS THE 61st ranking bank in the world, the Turin-hased istitute San Paolo Di Torino ia not exectly a household neme. But in Italy, where the public credit institute has expanded by means of several acquisitions in receot years, San Paolo has earned a degree of esteem which is rather rare—the bank is highly respected by other

banks. San Paolo, which on a group level now has nearly US\$41hn of total assets, 650 branches and a return on assets (ROA) well above the national average (0.78 per cent), is juridicially compeper cent, is juridicially comperable to Britain's Trustee Sav-ings Bank. Unlike the newly-floated TSB. San Paolo has no shareholders to speak of. What San Paolo does have, however, is hefly cash reserves, and a desira to expand its activities desire to expand its activities.
The hank, under the teader

ship of the soft-spoken and Yele-educated Professor Gianni Zandano, has been growing sub-Zandano, has been growing sub-stantially in recent years. Based in Piedmont, with a strong pre-sence in the most weelthy end industrialised provinces of northern Italy, the hank is a money spinner. Its 1985 consoli-dated group net profit of LA39hn (L'SET) was a group the high (US\$316m) was emong the high-

est in Italy.

In 1977. Sao Paolo acquired
the Como-hased Banco Lariano,
adding Lariano's 120 branches adding Lariano's 120 branches to its own already sizeable network. In 1980 San Paolo took over a Sicilian bank with 40 branches, it has just received permission to incorporate onother institution in Sicily, the Banca Popolare Dell'Agricoltura in Agriegento. Given central hank restrictions on branch networks, that, in Itself, is e nctworks, that, in Itself, is e measure of San Paolo's

respectability.

But it was in 1984 that Professor Zandano took San Paolo down the path of major expansion. First a small Austrian bank was acquired—Bankhaus Bruell und Kallmus. Then, in San Paolo's higgest acquisition to dote, some US\$270m was paid to ocquire 86.7 per cent of the Bergamo-based Banca Provinciale Lombarda. This takover added another 140 hranches in the prosperous region of Lomhardy, with key operations in respectability. hardy, with key operations in the industrisity successful pro-vince of Brescia, Cremona, Man-

tova and Pavia. The strategy was, and has remained, to expand in key areas in order to provide more funding without having to go to



San Paolo has grown rapidly in Italy and has become a major player in the ECU bond market under the leadership of the Yale-educated Mr Gianni Zandano, the chairman.

But Prof Zandano in recent

ventures in several areas. To underscore San Paolo's commit-

underscore San Paolo's commit-ment to Hambros, the Turin hank bought a 6.4 per cent shareholding in Hambros. San Paolo also extanded a £50 mil-lion 15-yesr subordinated loan to Hambros at a rate of 2 above Libor. In addition, Prof Zandano and

used his domestic ttation become on the first base to become on the first base in th

market. San Paolo's other strategy has been to consolldated successes been to consolidated successes in market niches. Thus, tha bank is one of the teading players in the Europeen Currency Unit iEcu) market end a top underwriter of Ecu bonda and credits.

San Panlo is also italy's lead-

ing bank when it comes to trade ing bank when it comes to trade finance, with trade-related lending equivalent to nearly 30 percent of the bank's total advances. But Prof Zandano in recent weeks has amharked upon a new International strategy designed to increase San Paolo husiness in European corporate lending and in the capital markets. He agreed with Hambros Bank of the UK that the two institutions should form joint ventures in several areas. To

Last October, San Paoto became the first institution to launch e Eurolira bond issue, end although the Eurollra mar-ket hos had rather a lacklustre development. San Paoto remains committed to the

San Paolo also was the lead-manager of the first zero coupon bond denominated in Ecus on behalf of the Republic of Italy. "We like to innovate," sald Prof Zandsno, adding that last month the costly interbank market. Zandano, adding that last month Prof Zandano in particular has San Paolo launched the first

a colleague are joining the boards at Hambros PLC and Hambros Bank, while a Hambros eeecutive will join the boards of Banca Provinciale Lomberds and Banco Lariano.

Prof Zandano says that execu tives from the two banks have started a pattern of monthly started a pattern of monthly meetings in Italy and the UK. At Hambroa in London, a sentor axecutive said the bank was very pleased about the venture with San Paolo.

The Hambros venture is designed to lead to new business, increase San Paolo's placture and distribution news increase in the said of the lead to new business, increase San Paolo's placture and distribution news in the said of the lead to new business, increase San Paolo's placture and distribution news in the said of the lead to t

ing and distribution power in the Euromarket and to provide training for Son Paolo hankers who, later, will take part in the loonch of a San Paolo merchaot bank in Italy (at present not yel anthorised by law). So what is the overall logic

behind these various ecquisi-tions and ventures? Prof Zao-dano said that be had heen engaged in "a atrategic rethinking of the hank's rouson d'etre."
What he wanta to do is create a
group which can offer the same services as foreigo banks, while still growing into on important force in tialian hanking. "Citi-hank is an example, a model for us—they are a universal bank and we want to be the same, the San Paolo chairman said.

the San Paolo chairman said.

The only disinvestment which
Son Psolo sppears to have in
mind is ita 9 per cent shareholding in Nuovo Banco Amhroalano, where it has been a member of the pool of henks who
rescued Ambrosiano in 1982. tt is thought likely that this share holding will soon be sold to Cre-dlop, the state medium-term institution.

Internationally, in spite of the strong Ecu presence, San Paolo has only a modest presence, tt owns the seven-branch First Los Angelos Bank as well as Bruell The only problems which San Paolo might face in the near and Kallmus and has San Paolo branches in London, New York, Paris, Singapore. Los Angeles, Luxembourg. Frankfurt and Amsterdam. term in ttaly concern its expan-sion plans. Other public banks

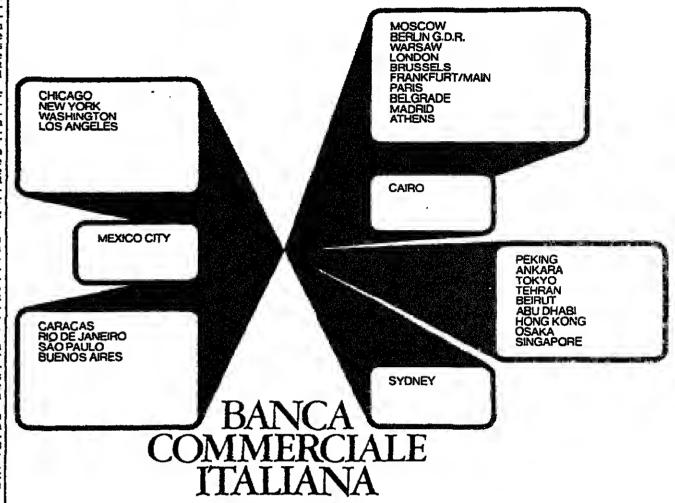
sion plans. Other public banks are not happy about tha way the caah-rich San Paolo has been allowed to grow.

San Paolo wanted very much to acquire the 80-hranch ttaltan suhsidiary of the Bank of America twhich was sold for US\$603 millioo this month to Deutsche Bank), but the Italian central hank preferred to see the Bank of America unit remain in

of America unit remain in foreign and privota hands. Prof Zandaoo might find, therefore, that having one of the best managements and higgest halance sheets in Italian bank ing Is not enough to foster sympathy for further growth. If any-thing, it might just foster resent-ment and jealousy.

Alan Friedman

The main markets? BCI covers them



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Merchant banking

Mediobanca and Sige in the lead

THE GROWTH of the Milan Bourse, the orrival of new unit trusts with US \$475n of funds among them, the launch of numerous new non-bank intermore than 100 private com-panies to seek stock market quotations—these are all ele-

quotations—these are all ele-ments fuelling the debate in Ita-llan financial circles about the need to nurture home-grown "merchant hanks." For more than three years now Italian hankers and finan-ciers have been talking about the need for merchant hanking, but the debate has become but the dehate has become increasingly circular. Legislation which would authorise merchant hanks has been held up in interministerial commit-trea and the authorities have thus far not allowed commercial honks to operate merchant hank

tons far not allowed commercian hank subsidiaries, in part because of traditional conceros over banks taking equity stakes in industrial companies.

While the debate continues, however, a number of new non-hank or "para-hank" companies (as they are called in ttaly) have already started operating, in fields which mingle teasing, factoring, venture capital, insurance, portfolio management, unit trusts, corporate finance, equity investment and more.

A basic problem in the great merchant banking dehate is the aimple matter of definition.

What, for Italians, is a merchant bank? The more cosmopotitan bankers end regulators understand perfectly well what a Warburg or Kielmwort Benson

a Warburg or Kleinwort Benson is about, ond many of these people doubt whether italy can ever replicate the traditional City of London form of merchant

For many others in Italian finance, the phrase merchant bank means investment banking

bank means investment banking and securities hasiness a la Merril Lyach, for example.

Still others wish to follow the French tradition of a banque d'affaires. The overwhelming majority of Italians who discuss merchant banking, however, tend to assume that a merchant hank is simply a holding company of finanziaria which takes equity participations in various quoted and unquoted companies.

panies.

The apin-off potentiat of an integrated merchant banking husioess, with placing power, internalional deal-making, underwriting, corporate odvice and lake-over counselling, is not fully understood in ttaly.

tn practical terms, Italy has only two bona fide merchant hanks (in the Anglo-Saxon sense). These are Mediohanca, the Milan-hased institution which remains the pre-eminent lead-maoager of new equity and bond issues and the country's most experienced corporate



Mr Francesco Cingano, joint general manager of Banca Commerciale Italiana (BCI) and a board member at Mediobanca, says the country's leading merchant bank has broadened its client base recently.

chant bank which is rising rapidly to chellenge Mediobanca's supremscy.
Several smaller institutions, such as Mr Gnido Roberto Vitale's Enromohiliare and Mr Jody Vender's Sopaf have found niches in the market, hut these are not by any meons comparable with Mediohanca and Siga. Mediohanca, meanwhile, has been weakened by e series of political and corporate squabbles, iargely over its sharehotding structure, hut also nver its role in Italian capitalism. For the past generation Mediobanca has been at the top of a pyramidal structure of industrial crossholdings, keeping under lock and key strategic share stakes in many companies auch as Fiat, Montedison and Pirell!.

Professor Romano Prodi, chairman of the tRI state holding group which owns 57 per cent of Mediohanca, feels that the bank has served the interests as a small private aector elite in Piedmont and Lombardy. Prof Prodi's goal has heen to open up Mediobanca to olarger market ond to assert tha state's power in the face of an agreement which has seen private shareholders with less than two per cent of the sharea in Mediobanca having had for vate shareholders with less than Sige, which is controlled by authorised to engage in such two per cent of the sharea in the IMI state medium-term Mediobanca having had for corporate finance institute, has

power with IRL

At the centre of the Mediobanca matter is the figure of Mr Enrico Cuccia, the 79-year-old emmence grise of ttallan corporate finance, an erudite and highly secretive master of corporate fixing and deal-making. Mr Cuccla, who has been investigated by magistrates in the past for alteged improprieties, was almost removed from Mediohanca last year. He has recently tried to challenge new developments in Italian capitalism, such as rise of Montedison as an independent operator which no tonger requires Mediohanca's imprimatur for corporate takeovers.

Most Italian hankers helieve Most Italian hankers helieve

Most Rahan namers nelieve that Mr Cuccia, who only retains a board sest at Mediohanca thanks to Lazard Freres, a minority shareholder which made room for him, is on his way to retirement. His defeat in the country shareholder with Montadia. various cloahes with Montedi-son recently has reinforced the view of Italian hankers that Medlobanca from now on will be a functioning merchant hank which is merely inter pares rather than primus inter partes.

been increasing its husiness steadily, often at the expense of Madiobanca. Sige has brought Benetton, Coman the Flat robo-tics subsidiary), Assitalia (the state insurer) and many other new issues to market this year, and is viewed by senior fund managers in London and New York as a dynamic and resourceful merchant hank.

Sige, too, is undergoing a sbake-up, with Mr Gianmario Roveraro, the founder and man-aging director of the hank, hav-In just abocked the world of Italian finance by handing in his resignation. Mr Roveraro's departure is said to be related departure is said to be related to a long-simmering clash with Mr Luigi Arcuti, chairman of IMI, who may have felt a need to regain control of his trailhlazing subsidiary.

Mr Francesco Cingano, joint general manager at Banca Company of the compa

merciale Italiana tBCI) and a board member of Mediobanca, reckons that increasing com-petition between Mediobanca petition between Medionanca and Sige is a good thing. He admits that Mediohanca has traditionally served a small group of private sector companies, those which he describes as "Italy's most historic and grandest industrial concerns."

But be also says that besides Fiat, Pirelli and a few other old ellents. Mediohanca haa recently been working with Olivetti, Zanusai, Snia and other companies "where Mediobanca had no previous rapport." While Mediohanca ond Sige

deal maker, and Sige, the merchant bank which is rising rapidly to chellenge Mediobanca's suprems cy.

Several amalier institutions, such as Mr Gnido Roberto Vitale's Enromobiliare and Mr Jody Vender's Sopaf have found rishes in the market hut these dies and highly secretive master in the market hut these dies and highly secretive master in the market hut these dies and highly secretive master in the market hut these dies and highly secretive master in the market hut these dies and highly secretive master in the market hut these dies and highly secretive master in the mediohanca ond Sige share out the best new husiness, a number of London merchant banks are inserting themselves into the corporate finance, and the best new husiness, a number of London merchant banks are inserting themselves into the corporate into the corporate into the corporate finance, and the best new husiness, a number of London merchant banks are inserting themselves into the corporate into the c

Torino to work on joint ventures.

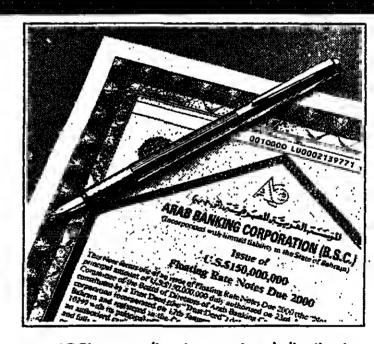
Kleinwort Benson has established o venture with 12 cooperative banks. Warhurg bas done the same with regional banks who form part of the Eptafund group. And Morgan Grenfell, helped by having a ganuine Italian Insider in the shape of Mr Glorgio Cefia, has been very ective behind the acenes in several important stock market deals and take-overs.

What is needed now, in the What is needed now, in the view of many hankers in Italy, is a clear setting out of the ground-rules for merchaat banking. Legislation, which has been held up for too loog, must be agreed and approved by Parliament, according to hankers.

The outlook, however, is for more dehate ahout what rights a merchant hank might have, what capital ratios it should be

what capital ratios it should be permitted, what husiness it can undertake and who should he

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POLITON STATE

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THE ITALIAN ECONOMY 1980 1981 1982 1983 1984 (est) (est) 91,525 102,471 106,700 (a) 110,000 110,000 Public sector deficit (lire bn) 19.1 -12 22.1 0.2 17.8 21.5 -0.4 19.9 Prime rate (annual average %) 2.7 9-10 6-9 (b) 10 7 (b) 9.2 14.3 Inflation (annual average %) 11.8 15.3 9.9 13.5 13.3 13.1 Money supply growth (%) Credit to private sector (% growth)

(a) Although the 1985 official deficit was at the level stated above, the Bank of Italy disclosed an additional L13,000bn of bridging finance from banks which provided cash in exchange for bonds, bringing the 1985 deficit up to L119,000. On this basis the current year's deficit would be closer to L111,000bn than L110,000bn. (h) These are Government and central bank targets for 1987.

Yearning for modern markets

Mr Cesare Romiti, Fiat managing director, has expressed a desire to bring the two remaining share stakes in Nuovo Banco Ambrosiano, which are owned Lavoro and by the Istituto San
Paolo di Torino. If Gemina obtained control of these share country's cheque processing and payments systems. A censhareholder.

The Bank of Italy has told The Bank of Italy has told Gemioa this is not permissible, and it now seems that at least one stake, prohably the equity owned by San Paolo, will be system of more than 1,100 banks system of more than 1,100 banks. one stake, prohably the equity owned by San Paolo, will be sold to Crediop, the state corporate finance institute.

meot that he wants legislation remain less developed than in to ensure that banks do not fall under the control of industrial groups. The governor also wants bankers are beginning to to see amendments to Italy Hall Mark 1936 Banking Act, in order to bring the regulatory environ-ment up to date with the numerous new non-banking com-panies being spawned by the developing financial market.

The 1936 legislation, a sweeping Act, which at the time of on assets at most Italian banks Mussolini gave the central bank is poor. For 1985, the average wide discretionary powers, is seen hy Mr Ciampi as sufficiently elastic to cover many of the structural changes now reaching a return of just 0.1 per underway in the Italian financial system.

The governor does believe, however, that amendments to the law are required in order to cover the issue of medium-term lending, oot allowed for com-mercial banks. He also wants modifications to the 1936 omni-hus legislation to deal with the separation of hanks and indus-try and to address the need to rationalise the large number of

small to make economic sense. the recording of problem loans.

Legislatioo regarding the development of merchant bankidentification of bad debts do

use of them. A variety of nonbanking institutions, mean-while, is heginning to take equity stakes and behave as investment hanks without being formally regulated.

stakes, it would have close to 20 and payments systems. A central hank white paper, the first would become the largest single problems, while also scolding hanks which tend to take up to and more than 12,000 hranches means that the country is over-But Mr Ciampi has told parlia-are overstaffed. Retail services address this problem.

> While Italy's hanks have been enjoying record profitability over the past couple of years, in spite of a gradual draining off of deposit funds to non-bank inter-

There are many explanations for this level, but bigh over-heads at state institutions are certainly a key factor. Private banks generally have a much higher return, with the above mentioned Bank America subsidiary having produced a return of 0.9 per cent, or twice the national average.

Another problem which Itasavings banks, many of them too lian banks need to address is ing in Italy has been beld up in not exist in Italy, so each bank parliament and the result is that has broad discretionary power, commercial banks bave set up Bankers and regulators admit in mercbant hank subsidiarles, private that some institutions

but are not yet allowed to make have consistently understated the size of their bad debts, gen-erally by between 10 and 15 per cent. The national average last year was a 7.13 per cent inci-dence of bad dehts against total loan advances.

Figures for last May 31 showed a record level of 9 per cent of total private sector industrial lending of lire 186,605hn (US\$136hn). Of the lire 16.751 had debts, however more than 90 per cent were related to small and medium sized companies, generally enterprises with less than lire 100bn turnover.

The reason is simple—while big companies have reduced dependence npon bank loans and gone to the equity market and gone to the smaller and unquoted husinesses have remained prisoners of hefty debt servicing charges.

Italy's banks are only jus beginning to discuss the had debt matter in public, and UK-style "casualty wards" do not exist in most hanks. More needs to he done, according to accountants, to create a more uniform code for the disclosure of nonperforming loans.

Issues such as financial disclosure, the improvement of retail banking services, the necessity to deal with overstaffing and the onslaught of new financial intermediaries are all part of a system very mucb in a period of transformation. The Italian banking system today is undergoing many of the market-induced structural changes which have been experienced in the US over the last decade.

The change may be late in coming to Italy, but then so was country's industriaI renovation. The financial market is now catching up with industry and, problems notwithstanding, there is every reason to believe that the process, if managed under the supervision of the central bank, should be a positive experience for the Ita-lian economy.

Credit ratings much improved Now, they are much more on a maintain their relationships and profile in the country, and to terms commanded by Italy and France might differ by a pect of a reward in the form of a basis point or two rather than dealership for a commandation of the profit of the profi

ITALY is a source of both joy and chagrin to its bankers in the

returns which they can earn on market rates. Italian business.

Bankers' attitude to Italy as a borrower-both the country itself and Italian corporate entities—has become dras-tically more favorable over the

Economic performance bas declining balance of payments deficit, a sharp fall in inflation and a growing economy have all laid the basis for better borrowing conditions. The chronic worry with Italy must always he the huge state sector horrowing requirement, and the apparently fragile resolve of the Government to tackle it seriously.

Bankers share the concern of

Cooperation and Development, which warned this year that Italy should not be diverted by windfall gains—from lower oil prices and a falling dollar—from policies—which would reduce the budget deficit.

But they also note cheerfully that the deficit need not be a serious problem for them pro-vided that high domestic sav-ings continue to flow into government-issued paper. They also feel that published economic statistics may not reveal the full extent of the economy's improving health.

The brightening in the economy apart from giving the Republic itself a triple-A rat-ing, has raised the creditworthiness of state-controlled borrowers, and has also been paralleled by big improvements in the financial condition of some of the country's higgest companies, such as Fiat and Monte-

There are other reasons wby Italy's star bas risen. Borrowing by Italian entities used to be poorly controlled centrally.

"Italy was its own worst enemy," recalls one banker. This has changed, though partly perhaps for one very obvious reason: borrowers simply need less money, so they come to the market for new funding less freonently.

borrowers might have been able to command better terms than Italian even though their economy was weaker.

Joy because of its improving and France might differ by a pect of a reward in the form of a credit-worthiness. Chagrin basis point or two rather than because of the ever-lower returns which they can earn on market rates.

So bankers have been made hungry for Italian assets by greater credit standing and positively ravenous by the scarcity of new husiness. The result, partly due to the increasing desire of borrowers to tap securities markets in line with the worldwide trend, has been improved considerably. A the paring of interest margins declining balance of payments on Italian debt to levels at

Bankers share the concern of Italiano, dropping to 5 hasis the Organisation for Economic points for its first three years. These are levels at which banks ohviously make very small returns. But they go into deals because they want to

hankers: the equity market. The Italian stock market has risen

Foreign borrowing

programme.
Increasing numbers of Italian borrowers, as elsewhere, have been arranging programmes of In the early active days of

equity market as a potentially more lucrative area than the these renegotiations. Japanesebanks accounted for quite a lot overcrowded bond market, Italy of the business. More recently, however, there are signs that has caught their eye. It did so most dramatically and most controversially, however, with a \$2hn placing of they are sbowing resistance.
Bankers say that Italian
borrowers can overdo their zeal borrowers can overdo their zeal to reduce interest spreads, squeezing the long-term standing in the market even if it hrings short-term gains. If they did raise more money in the market, they could find it more difficult to get away with overaggressive pricing. Bankers willingness to go into deals varies, quite naturally, from borrower to borrower, and some Fiat shares sold by Lihya. If tha shares had been sold into the domestic market, they would not only have caused a huge outflow of foreign capital which would have depressed the lira, but they could also bave had a devastating effect on Fiat's share price and on the whole stock market.

Instead, an attempt was made deals this year have gone far to distribute them inter-better than others.

In the bonn market too, competition to win mandates from the distribute them inter-nationally through the higgest Euro-equity placing ever. It turned out to be just too big for borrower to borrower, and some

new area has been attracting the attention of Euromarket

dramatically, and foreign buying has played an important part in the gains. As Eurobond houses incressingly look to the

price during the year. The natural correction which may have heen due has been exacerbated by the sale, and the share price now is well below the level at which Deutsche Bank Capital Markets and its fellow syndicate members attempted to sell the

Though the affair spelled important lessons for the investment hanks building the Euroequity market, it is unlikely to dent seriously their interest in the Italian and other strong European stock markets.

European stock markets.

A further example of foreign banks' confidence in Italy was provided by Deutsche Bank itself, which has just egreed to pay just over \$800m for Banca d'America e d'Italia, a subsidiars of Bank America. This mill ary of BankAmerica. This will make it the higgest foreign bank in Italy.

Alexander Nicoll

Italy's biggest savings bank

bank which attracts an enormous amount of attention to itself. This is somewhat nnusnal in Italian banking whose largest members appear to devote a large amount of time, effort and money in pursuit of a corporate profile which is both socially responsible and intellectually

It is not so much that Cariplo, as it is universally known, does not care about its corporate image. No large business can afford to be casnal on the matter these days and certainly the bank takes its publicity

best maintained through determined pursuit of traditional Lombard virtues; service to clients and a careful regard for the husiness ratios.

One can imagine, therefore, The result has been an how deep runs the embarrass- improvement in its standing relative to other European borrowers: In the past, Spanish presented it as a mere pawn in During negotiations lasting presented it as a mere pawn in During negotiations lasting recent lurid publicity which has presented it as a mere pawn in the party political game played in Rome. Publicly-owned like all savings banks, Cariplo was at the centre last month of a five-

senior banking nominations which the five parties in the governing coalition have been trying to agree among themselves. Names are not just was not on its original list. Mr
plncked out of the air because, although the presidency of a savings bank is not an executiva other parties and the press for the feet that Mr Marzotta was a role, the nominees need a background of professional experience which will ensure a com-

An assurance of professional suitability is guaranteed by the Bank of Italy which produces a serionsly.

Rather, it is quietly confident of its leadership role in Italian ings " the Bank of Italy's list banking and believes this is must also seek to satisfy the parties' desire to have their snpporters in posts of such importance to local communities. Because it bas been the dominant party of government since the war, the Christian

subsequently confirmed his suitability, Mr. Mazzotta, a for-mer junior minister and Christ-

the fact that Mr Mazzotta was a practising politician although the appointment is by no means precedent in that respect. Since Mr. Mazzotta is a con-

troversial product of an increasingly controversial jobs-sharing procedure between the According to Mr Molinari this parties, his stewardship could attract a more than usual amount of public attention to

of total silence on the subject of long one with 471 branches Mr Mazzotta, Having spent vir-

zine Il Mondo ranked Cariplo as the top Italian bank as mea-

THE CASSA Di Risparmio Delle star embarrassment over the Provincie Lombarde is not a bank which attracts an enormous amount of attention to itself. This is somewhat nousnal senior banking nominations to the provincie Lombarde is not a appointment of its new president of Cariplo.

He was one of more than 150 senior banking nominations subsequently confirmed his sured by cash flow (gross profits ting that bis close aide. Mr plus depreciation and securated provincial provincial control of the provincial contro lar, since 1982 assets bave risen from L35,000hn to L52,000hn while net profits (somewhat more flexibly defined in Italy than in many other countries) have grown from L32bn to

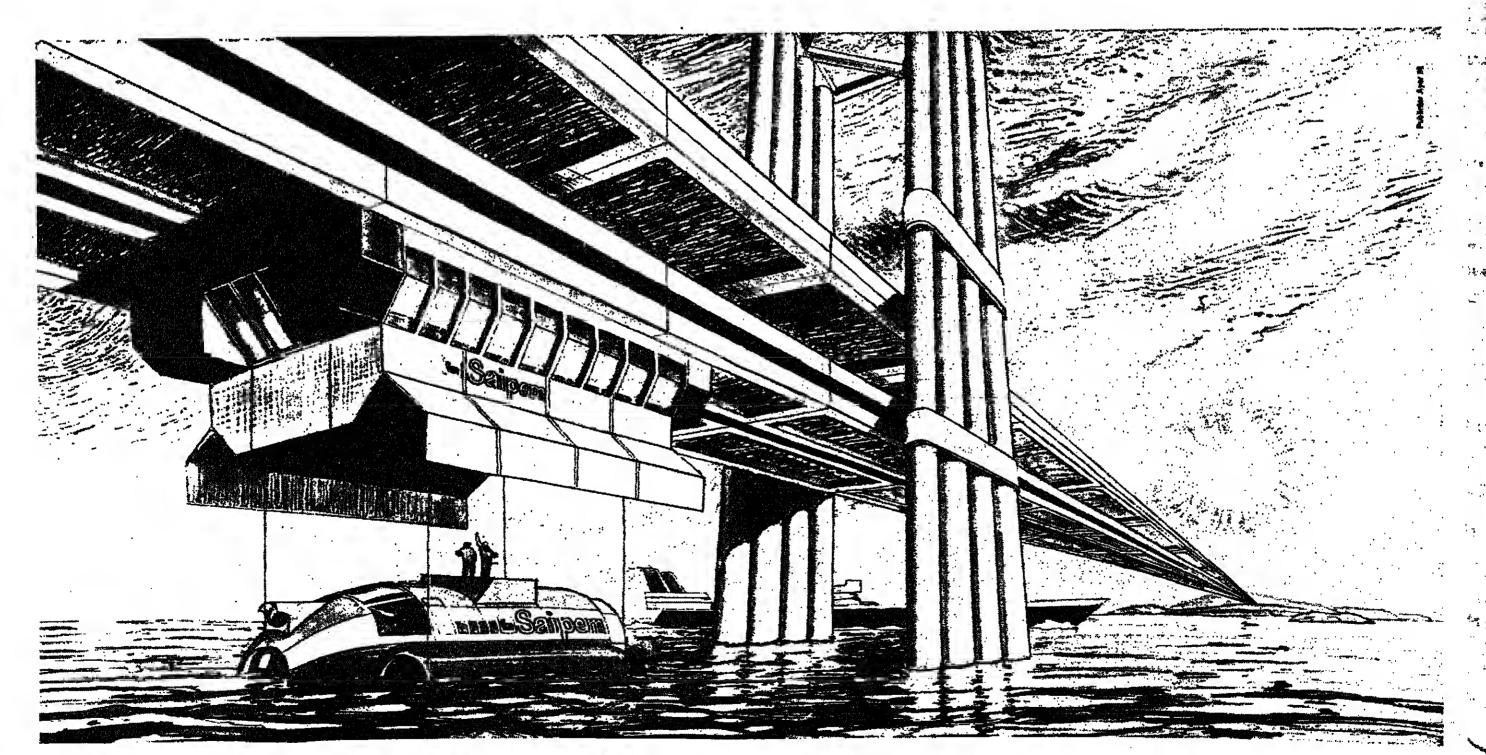
Traditional assets bave been much barder to come by in Italian banking over the past three I.122hn years as corporate clients have recapitalised and personal sav-ers have channeled large proportions of their money into

has frustrated the banks efforts to step up its corporate lending. Mr Sandro Molinari, the bank's chief executive, is understandably discreet to the point of total silence on the subject of

tually bis entire career in the bast three years, large investments bave bank, he is much more comfortable on the subject of its growth prospects, which he regards as substantial.

Continuous pent virtually connected in the last three years, large investments bave been put into cash dispensing machines—Cariplo now bas substantial. On its 1985 results, the maga- financial consultancy roles.

John Wyles



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